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s 17 is to 25

"Electric Truck operating cost compared with gas truck operating cost is as 17 is to 25"says this prominent Executive.

PROMINENT Executive of one of America's great-A est distributing companies, which operates thousands of motor trucks, both gas and electric—an Executive who has his finger on the pulse of this great delivery problem—says after years of experience, analysis and study—the the constant of electrics. lem—says after years of experience, analysis and study—"Our experience shows that the operating cost of electrics versus the operating cost of gasoline trucks is as 17 is to 25"—gas trucks cost nearly 50% more to operate.

Think of the significance of this to you! Of spending only \$1700 where you now spend \$2500. Of spending only \$1700 where you now spend \$2500.

\$17,000 where you now spend \$25,000. Of spend \$17,000 where you now spend \$25,000. Think of this saving over a period of years. you have operated 25 or 50 or 100 gas trucks for the last 10 or 15 years. What would it mean to you today if you had a sum equivalent to ½ of the operating cost of those

Another executive who operates a fleet of 41 electrics says that he estimates their Ward Electrics have already them probably \$50,000 compared with their former

costs of operating not gas trucks but horses-and-wagons.

Doesn't this sort of evidence make you want to know more about electric trucks for your business? There isn't any obligation. We do not want to sell you Ward Electrics unless they're right for you. If gas trucks or horses are right for certain routes, we'll be the first to say so.

But in nearly every business there are certain short-haul or frequent-stop routes where electrics will demonstrate economy and efficiency hands down, compared with either horses or gas trucks, and we have two analysis blanks which will bring this situation to a head for you-bring the truth to light.

First there's the Route Analysis blank that pictures your delivery routes on paper—mileage per day, number of trips, loads, number of stops, kind of roads, grades, etc.

Then there's the Cost Analysis blank that shows in parallel columns all of the costs entering into the three types of delivery—gas trucks, electrics and horses-andwagons—so that you can be sure to get everything down and then can contrast one with the other.

If the unnecessary waste per day or per mile of inefficient delivery now seems small to you, this blank will pile it up over a year or a 10-year period until it looks like a

Why do we mention 10 years or more?

Because Ward Electrics are built to last more than 10 years and run almost as economically after 12 or 15 years as in the first year. They operate at controlled speeds, preventing reckless driving, accidents and the excessive expense of high speed.

They are the simplest trucks made—the fewest moving parts—insuring minimum operating cost, minimum repair cost, long life and fewer days in the shop than any other truck we know of.

RITE today for the Route Analysis and Cost Analysis blanks and for our booklet, "Facing the Facts," RITE today for the Route Analysis and Cost Analysis blanks and for our booklet, "Facing the Facts," giving cost records, reports and letters from users based on their experiences with all three types of delivery. This information is free on request. Tell us how many trucks you operate in city delivery service.

WARD MOTOR VEHICLE CO., Mt. Vernon, N. Y.

Ward Electrics 6 Sizes, 750 Lbs. to 10,000 Lbs.

KILLS MOTHS

Service That Improves Your Service

Thousands of warehouses use Enoz because it actually and effectively performs wonders in overcoming moth damage.

Enoz Kills Moths, the Worms, and Destroys the Eggs

Report of Special Committee of Illinois Furniture Warehousemen's Association on Enoz Moth Liquid for use in Warehouses (Oct. 18th, 1920.)

Your committee met at the office of the Enoz Chemical Company and talked over in detail the requirements of the warehousemen in respect to use of this liquid, and were satisfied that it was "non-inflammable" and could be sprayed over goods with safety in that respect. As to the danger of damage to finish of mahogany furniture from liberal teaching the spray over a lot of groods we that respect. As to the danger of damage to finish of mahogany furniture from liberal use of the spray over a lot of goods, we could only decide from actual test. The following week a representative of the company called at the North Shore Warehouse for that purpose. One-half of a mahogany chair was wrapped with excelsior pads. The liquid was then turned on this wrapping, which was completely soaked and stood for six days without removing the wrapping. This was removed in the presence of the representative of the Enoz Company as well as our committee, and no pad marks or damage to the mahogany finish had resulted. We made no test on upholstered goods, but understand the company guarantee absolutely that no harm can result from use on such material.

iterial. . . . We would recommend that each lot received We would recommend that each lot received in the warehouse for storage be carefully sprayed before piling away, also that the walls and ceiling of each storage room or section be treated in the same way immediately before using.

We feel warranted in recommending the Enoz Moth Liquid as more effective for such purpose than anything we have seen used.

J. H. TROYER.

Chairman

E NOZ is used by warehouses, as well as by the largest and most important wholesalers and retailers in woolens, furs, felts, upholstery, feathers, etc., to protect their stocks from moth damage. What greater proof of merit could be offered?

Enoz is more than a strong smell. It destroys insect life. If you want to get rid of moths kill 'em. Enoz kills 'em.

The U. S. Department of Agriculture in Bulletin No. 659 says: "Various repellants such as tobacco, camphor, naphthaline, cones or balls and cedar chips or sprigs have a certain value if the garments are not already stocked with eggs and larvae. . . . The odors have no effect on their development and the destructive work of the larvae will be little, if at all, restricted."

Spray your plant now. Overcome this trouble before the warm weather develops it. Spray each room and spray each load before piling. Spray the dark, warm locations thoroughly.

Enoz does not stain or injure; it is not explosive, and is simple

Be sure you get Enoz (pronounced E-noz). It is 100 per cent successful. Remember it cannot be duplicated, therefore imitations are not and cannot be as good.

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Compounded for killing bed bugs and vermin 5 gals. \$9.50, 10 gals. \$17.00, 33 gals \$50.15, 55 gals. \$75.35.

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ENO	Z CHE	MICAL	CO. (D	-W-4)		
	705-7	No. W	ells Str	eet, Chie	eago	

- gallons Enoz Moth Liquid at a total of including without charge suitable sprayer. I will give it thorough trial. If it does not meet all your claims I will return remainder within 30 days and you agree to cancel the bill.







How a Saving of Coin Coined a Slogan

You Warehousemen Know So Well

YOU Warehousemen all know that slogan of ours—"The Service Which Is Different," but do you know that it was from a customer of one of you Gentlemen that we obtained the material for its coinage?

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"I've had considerable experience in shipping my Household Goods, but this time your service has caused me to experience a decided difference in my bill,"

and that is how a saving of coin coined that slogan of ours-

A Service Which is Different

which today is both known, and known to be a fact by so large a number of you Gentlemen of the Warehouse Industry.

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That's all, Gentlemen, except a service which is different in the Consolidation of Household Goods for prompt shipment in through cars at reduced freight rates.

TRANS-CONTINENTAL FREIGHT COMPANY

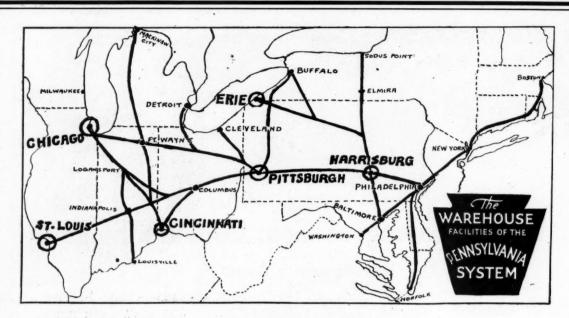
Export and Domestic Freight Forwarders

Consolidators of Household Goods, Machinery, Automobiles and Pianos

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Boston, Old South Building Buffalo, Ellicott Square Philadelphia, Drexel Building Cincinnati, Union Trust Building Cleveland, Hippodrome Building Los Angeles, Van Nuys Building San Francisco, Monadnock Building Seattle, Alaska Building Portland, Oregon, 13th and Kearney Sts.

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Our Warehouses Bridge the Gap Between Shippers and Consumers

OOK AT THE MAP. The circled cities are strategic traffic points. See also how they are linked.

Forward-looking shippers recognize these cities with their adjacent dependent territories as being logical centers into which to pour their products for storage, and from which to draw and distribute EXPEDITIOUSLY AND ECONOMICALLY.

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Such stocks are always readily accessible, not only for your local trade, but also the nearby consumer.

In each circled city is a dependable warehouse facility of the Pennsylvania System, offering the use of its modern establishment with its up-to-date methods, low non-discriminatory rates and UNSURPASSED SERVICE, and enabling you to compete in these cities with minimum traffic costs.

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Ship Pennsylvania and designate our warehouses as your terminals

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> Keystone Warehouse, Harrisburg, Pa.

Pennsylvania Terminal Warehouse Co., St. Louis, Mo. Western Warehousing Company, Chicago, Ill.

Fort Erie Warehouses & Docks, Erie, Pa.

Pan Handle Storage Warehouse Cincinnati, O.

Robt. L. Spencer Warehouse Superintendent Pennsylvania System, Pittsburgh, Pa.

TO SHEET STATES

TRANSFER & STORAGE

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Many of you are among our best patrons, and your patronage has been instrumental in helping us attain success. Our circle of business friendship is constantly widening.

> YOU NEED US. WE NEED YOU.

A good reason why we should work together.

LOW FREIGHT RATES

and High Class Service in the Shipment of Household Goods and Automobiles.

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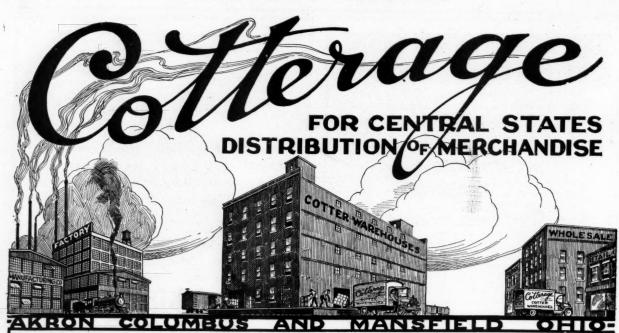
for you and us

Write nearest of any of above named offices for information, which will be cheerfully and promptly furnished.

JUDSON Freight Forwarding Co.

Trackage

Fifty Cars



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The distributors using warehouses would not be without their service.

If you are not using this service it is probable that you do not know the sales and economic value of the service of distributing warehouses.

Twenty Buildings

Increased sales and decreased cost of delivery help to make the net profit.

A Cotter tariff will give you the facts about Central States Distribution.

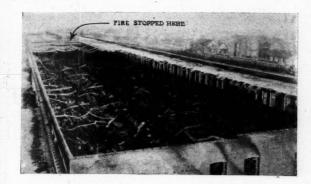
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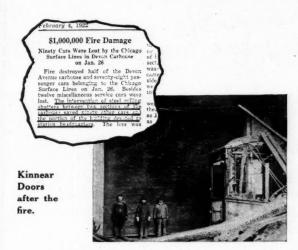
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W. Lee Cotter says, "Warehousing and distribution properly used should be a saving not an expense."

COTTER WAREHO

W. LEE COTTER THE COTTER TRANSFER UNION FIREPROOF WAREHOUSE CO. AND STORAGE COMPANY WAREHOUSE CO. Operating 7 Warehouses in Operating 8 Warehouses in COLUMBUS, OHIO MANSFIELD, OHIO AKRON, OHIO





Saved the other Million Dollars!

ALREADY a million dollar damage one-half the great car barn a seething cauldron, and the fire sweeping onward. Then it came to the Kinnear Doors—and stopped!

Ninety street cars and the remainder of the building had been saved. This represented a saving of over a million dollars. After 20 years of vigilance—of being on the job day and night—the

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of the Devon Avenue barns, installed in 1901 by the Chicago Surface Lines, were called on to show their true worth.

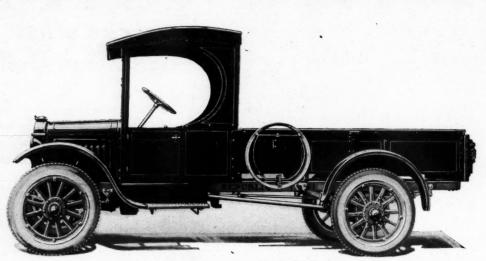
And in this they fully maintained the reputation of Kinnear Doors for over a quarter of a century as real protection against fire and thieving.

Protection of inestimable value—yet Kinnear Doors are so perfectly balanced and so carefully made they actually add to the efficiency of a building.

Let our engineering department tell you (without obligation on your part) how you can benefit by using Kinnear Doors.

The Kinnear Manufacturing Co. 981-991 Field Avenue COLUMBUS, OHIO





Republic Rapid Transit, with Open Express Body, Open Cab, Cord Tires, Electric Starter and Lights, \$1415, f. o. b. Alma, Michigan.

Unequalled Service



Other body types include:

Screen enclosed
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Bottlers' Body
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A Real Buy and No Alibi

Republic Rapid Transit is lower in operation and upkeep cost, than any other truck of its capacity.

It is a dividend-paying investment—not a speculation. It adds to profits by reducing haulage and delivery expense.

Whatever the job—routine or rush—Republic Rapid Transit measures up. It is a money-saver from the start—recognized by storage and warehousemen as a speedy, dependable and economical delivery equipment.

The Republic Line: 3/4, I, $1\frac{1}{2}-2$, $2\frac{1}{2}-3$, $3\frac{1}{2}-4$ tons capacity.

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REPUBLIC RAPID TRANSIT®

Republic has more trucks in use than any other exclusive truck manufacturer

ENTRUBIES OF THE STATES OF THE

ENTERED AS SECOND CLASS MAT-TER, JANUARY 29, 1916, AT THE POST- TRANSFER & STORAGE

OFFICE AT NEW YORK, NEW YORK, UNDER THE ACT OF MARCH 3, 1879.

Volume XXI

NEW YORK, APRIL, 1922

No. 4

Here's Progress:

Warehousing Organizes "Court of Appeals"

Closer Relationship Between Manufacturer and Storage Executive Is Foreshadowed by Action of American Warehousemen's Association in Creating New Trade Relations Committee, Which Is Prepared to Consider Suggestions and Complaints from Distributors

WHEN the national distributors convene in June, at a city yet to be designated, at the annual meeting of the Shippers' Warehousing and Distributing Association, there will be in working operation a new cooperating unit representing the public storage industry—a trade relations committee created by the American Warehousemen's Association.

The committee on trade relations was authorized by the A. W. A. directors at a recent meeting held in Chicago. For shippers who use warehouses, such as member companies of the American Specialty Manufacturers' Association, the Shippers' Warehousing and Distributing Association and kindred organizations, this action by the A. W. A. directors is of extreme significance.

The business relationship between sales manager and storage executive had already been strengthened during the past two years through the instrumentality of the Shippers' Warehousing and Distributing Association, and through co-operation with the American Specialty Manufacturers' Association. It will be recalled that at the St. Louis convention of the A. W. A. last December, C. Francis, chairman of the cereal section of the specialty manufacturers, said that his organization's secretary and trade relations committee would welcome conferences with an A. W. A. trade relations committee.

The action taken now by the A. W. A. accordingly foreshadows even greater measure of cooperation between warehousemen and manufacturers in the way of developing standardization, better service, economy in distribution and mutual confidence.

The directors of the Shippers' Warehousing and Distributing Association will meet probably in Chicago some time in April at the call of the organization's president, John Simon, manager of the transfer department of the Keystone Steel & Wire Co., Peoria, Ill. It is likely that an invitation will be extended to W. W. Morse, Minneapolis, president of the American Warehousemen's Association, to have a representative of the new trade relations committee address the shippers' convention two months later.

Mr. Morse has selected as the members of the trade relations committee the following warehousemen:

Chairman, S. M. Woodson, president of the D. A. Morr Transfer & Storage Co., Baltimore and Fifteenth streets, Kansas City, Mo., representing the household goods division. Mr. Woodson is a member of the trade relations committee of the Kansas City Warehousemen's Association.

Will H. Douglas, president of the Douglas Public Service Corp., Inc., 118 No.

Front street, New Orleans, representing the merchandise division.

George M. Weaver, vice-president and general manager of the Chicago Cold Storage Warehouse Co., 1526 So. State street, Chicago, representing the cold storage division.

Word that the American Warehousemen's Association now has a trade relations committee was sent to the members of the Shippers' Warehousing and Distributing Association and created a favorable impression. Some months ago the traffic managers suggested that what might be known as a "Court of Appeals" be created by the warehouse industry. The thought advanced by the shippers was that to such a body the members of the traffic managers' organization could carry suggestions, complaints, etc., with a view to mediating controversies arising individually between shippers and warehousemen. This suggestion was carried to the A. W. A.'s St. Louis convention on behalf of the traffic managers by Sidney A. Smith, Chicago, chairman of the A. W. A. committee on shipping and distribution, comprising Chicago warehousemen who had previously held conference with representatives of the shippers' organization.

In effect the new trade relations committee may be said to be equivalent to a "Court of Appeals," although it will not be called by that name.

What the trade relations committee means to warehousing and to shippers is explained in

a statement by President Morse of the A. W. A., as follows:

"The Board of Directors of the American Warehousemen's Association at their meeting in Chicago on Feb. 6 and 7 voted to establish a committee of three, one from each division of the Association, to be known as a Trade Relations Committee.

"The duties and functions of this Committee are to be

Committee are to be to hear any complaints which may be preferred of unfair or unbusinesslike practices alleged against any member of the association and to give the member an opportunity to be heard, together with his accuser, and to pass judgment on such matters either by way of making recommendations to the parties in interest or admonishing the member house, or if necessary reporting the case to the Board of Directors with recommendation for expulsion or such other action as the Committee might deem best."

Mr. Morse has written to the American Specialty Manufacturers' Association and the Shippers' Warehousing and Distributing Association pledging the A. W. A.'s co-operation "in bringing about the most close and fraternal relations between our industry and those who use our service as a link in the chain of distribution from the producer to the consumer."

To the Shippers' body Mr. Morse suggested it create a special committee to work with the A. W. A.'s trade relations committee.

MR. SHIPPER:

THE value of a membership in the Shippers' warehousing and Distributing Association is enhanced by the action taken by the directors of the American Warehousemen's Association in creating a trade relations committee, which in effect is equivalent to a "Court of Appeals" which will consider suggestions, complaints, etc., with a view to strengthening the business relationship between traffic manager and public storage executive.

Standardization, better service, economy in distribution—these are some of the objectives of the Shippers' Warehousing and Distributing Association. Mr. Shipper, read this article and then apply for membership in this traffic managers' organization. Developments are under way designed to save the members money. Dues are \$25 annually. Drop a line of inquiry to the association's president, John Simon, manager transfer department, Keystone Steel & Wire Co., Peoria, Ill.

Analysis Shows That

Taxation of Stocks Stored

in Public Warehouses

Burdens the Manufacturer

The Shipper Is "Not Safe at Any Time at Any Point"

RECAPITULATION showing the taxes assessed by State or municipal authorities on stocks stored in public warehouses by members of the Shippers' Warehousing and Distributing Association has been distributed to the members of the traffic managers' organization by C G. Yates, chairman of the law and legislative committee and traffic manager of the Vick Chemical Co., Greensboro, N. C.

Seventy-six cities in thirty-four states, together with five cities in four Provinces of Canada, are covered in a document probably unique in the history of distribu-

The "Escape" Collector Busy

Mr. Yates's analysis of the situation indicates that the shipper may not escape taxation of this character in any part of the country. For example, in one city no assessments were ever levied on stocks in storage until a few months ago. Then the local assessor demanded from several of the association's members that they furnish information as to the amount of stock in storage in that city on Jan. 1, 1921, and has sent out his assessment blank covering values of stock in storage on Jan. 1, 1922. This retroactive feature is further emphasized by Mr. Yates as follows:

"Just last week a gentleman with the title 'Escape Tax Collector' sent out notices that he was unable to find where some of our members had paid taxes on stock in storage in -— for the past five years; that the law permitted him to go back and collect taxes for five years, and demanded that he be furnished with the value of stock in storage for that period.

"This shows that we are not safe at any time or any point. The matter is fast coming to a head where something definite has got to be done; or else the manufacturer and shipper will have to make up their minds to pay a goodly sum annually on outside taxes or discontinue using warehouses, depending on jobbers to carry larger stocks of establishing branch factories from which most territory can be supplied at short notice by the use of trap cars that are now being put back on the lines of the carriers to meet the competitive conditions.

"There is no question in my mind but that the users of public warehouses as a medium of distribution can cut their tax payments fully in half by finding out the exact date the taxes have to be turned in, then to watch their stocks and get them down to the minimum so that at the time of listing they will have very little on hand in warehouses. Of course his takes time and is troublescme, but it is worth it."

The recapitulation shows that there is no uniformity

as to tax dates. They vary in the different cities, and fall in January, March, April, May, June, July, September and December.

In eleven cities mentioned the taxes are assessed on 100 per cent of the stock in storage on the designated dates. In two cities the assessment is on 60 per cent of the stock, in three cities on 50 per cent, in two cities on 33 1/3 per cent, and in one city on 25 per cent. In the other cities reported on, the members did not state what per cent of the stock was taxed.

In one city seven of the association's member companies are each paying as high as \$7.35 on 50 per cent of every thousand dollars' worth of goods in public warehouses. In another city six members are each paying \$6.62 on 33 1/3 per cent of every thousand dollars' worth of stock stored. In another city three members are each paying \$5.40 on 50 per cent of each thousand dollars' worth.

In one state alone local assessors are taxing seventeen accounts given to warehousemen by members of the shippers' association. The average of these payments is \$3.31 for every thousand dollars' worth of goods stored. Six of these shippers alone paid a total of \$1,166.95 in taxes of this character on stocks warehoused on the dates designated for collections; the other eleven did not report the total taxes paid, giving only the rate of pay-

Warehousemen May Help

Mr. Yates, in his analysis accompanying the recapitulation, places emphasis on a bulletin recently sent to the members of the shippers' association by its president, John Simon, manager of the transfer department of the Keystone Steel & Wire Co., Peoria, Ill., suggesting that each member company handle every case with the individual warehouseman at the point where the local assessors are active-as, Mr. Yates points out, "the attitude of the local warehouseman has a lot to do with holding this charge to a minimum, if he is not successful in killing it altogether."

Meanwhile the Yates committee is working in co-operation with a committee representing the American Warehousemen's Association in an effort to effect elimination of taxes on stocks maintained by shippers in States other than the States in which the goods are manufactured. The contention of the shippers is that such products are, while stored in warehouses in other States, merely in transit from factory to wholesaler or retailer and that accordingly such movement is really inter-State commerce and the goods are not legally taxable by local

Story of Public Storage Told at Farm Bloc Inquiry

Reports on Behalf of Merchandise and Cold Storage Warehousing Are Filed With Congressional Agricultural Commission Surveying Problems Involving Distribution of Essential Commodities

THE rôle which warehousing plays in the big American business drama of distribution is to be reviewed in a document to be issued soon by the Congressional Joint Commission of Agricultural Inquiry, and the facts to be set forth in this review have been placed before the investigating body by the following representatives of the public storage industry:

Merchandise: Alton H. Greeley, Cleveland, president of the American Chain of Worehouses and a member of the public relations committee of the American Warehousemen's Association and L. T. Crutcher, Kansas City, warehousing's representative in the Domestic Distribution Department of the Chamber of Commerce of the United States and chairman of the public relations committee of the A. W. A. and the Central Warehousemen's Club. Cold storage: J. R. Shoemaker, Elmira, N. Y., chairman of the cold storage executive committee of the American Warehousemen's Association and a member of that organization's public relations committee; Frank A. Horne, New York City, a member of the A. W. A.'s public relations committee; and Gardner Poole, Boston, vice-president of the A. W. A.

These five representatives of warehousing went to Washington in March, submitted reports on behalf of the merchandise and cold storage branches, and testified voluntarily as witnesses in an effort to tell the storage industry's story as it relates to America's distribution system.

THE inquiry is stated to have been instituted by the farm bloc in Congress. The farmer wanted to know why commodities which reached him cost so much more than when they left the producer. In other words, what factors enter into successive increases in distributing costs from the time the product leaves the factory and the time it arrives on the farm?

For several months the Congressional commission has, with the co-operation of producers and distributive organizations, been making an analytical survey of problems involves in distributing essential commodities.

The outcome is a report to Congress on marketing and distributing. The report is in four sections: The Agricultural Crisis and Its Causes. II. Credits. III. Transportation. IV. Distribution and Marketing. The first two sections are already off the press. The other two will be issued about April 15. The part which warehousing plays in distributing will appear in the fourth and final section, based largely on information presented by the industry's five representatives who went to Washington to testify.

The hearings attended by the ware-housemen was held in the chamber where the international conference on limitation of armaments took place. The same furniture was used, Mr. Greeley occupying the chair in which Viviani sat; Mr. Crutcher in that of Balfour; Mr. Shoemaker in that of Ito; Mr. Horne in that of Secretary of State Hughes, and Mr. Poole in that of Briand.

The inquiry has been wholly nonpartisan and non-political of character, and there will be wide distribution of the commission's report among farmers, bankers, economists, newspapers and trade papers. This means that warehousing as an industry will be brought to the attention of business interests in an official way.

The importance of the commission's efforts was emphasized by Alvin E. Dodd, manager of the Domestic Distribution Department, in a talk to trade paper editors in New York on March 17. The Department has co-operated with the commission, and during the Washington hearings the Department placed its office facilities in the Mills Building at the disposal of the visiting warehousemen.

Merchandise Report

The report filed with the commission on behalf of merchandise warehousing by Mr. Greeley and Mr. Crutcher reads: "Warehousing may be accepted as a fundamental conception of human intelligence as soon as it has risen to the stage of producing for future needs. Graineries and other means of food storage are discovered as very early manifestations of this idea. Where populations have given themselves principally to the peaceful arts, warehousing has hitherto found its widest uses. It is one of the signs of an advanced community, one of the evidences of industrial progress, to have secure and substantial provision of a public character for the care of all commodities in any part of the land—fruits. grains, foodstuffs, cotton, wool and the whole list of staple commodities. in a prudent, efficacious and economical way. In the first place, it is important that there shall be protection from the weather, and, in the second place, that there shall be protective.

tion from fire, and lastly, that there shall

be responsible custody, so that money

may be safely loaned on the commodity at any time, and that there shall be economical means of handling whenever necessary. It is a recognized fact that there is no other class of security sodesirable for bank loans as receipts for this class of merchandise, provided it is stored in first class, reliable, public

warehouses.

"As it is found today in the United States warehousing is divided into four general classifications:

"1. General Merchandise.

Goods.

"2. Raw Products of Agriculture.
"3. Preservation of Foods.
"4. Protection of Household

"This order has been adopted in spite of the present conditions which would place the storage of food as of a greater importance than the storage of general merchandise; a condition which is based upon historic facts and not in any way the situation which will result finally when the storage of general merchandise is more widely understood. Passing now from the abstract to the particular, it needs no argument to show that a principal function of warehousing is to stabilize the supplies between production and consumption; that storage for future needs is as necessary almost as the production for future needs and that no stabilized production can take place until a stabilization of the produced articles accompanies it.

articles accompanies it.

"Although farmers and planters are first interested in the storage of their products for the purpose of stabilizing the market in which they must sell they, as the largest single class of consumers, are equally interested with all other citizens in the storage and stabilization of finished products and in general warehousing, which is the subject of this report, and in which their interest evi-

dently is as great as that of any other ciass.

"A knowledge of economic conditions proves very clearly that adequate means for storing the real wealth of the country is as essential as the proper storage or panking of its financial resources and it is believed that no demonstration is necessary to prove the extreme need of necessary to prove the extende need of this adequacy of general warehousing facilities. There were in the United States in December, 1920, approximately 80,000,000 square feet of noor space devoted exclusively to general ware-

Starvation but for Warehouses

"The general question of the part played by merchandise warehouses or, as sometimes called, 'dry storage' in the distribution of agricultural products is one of the main features of marketing because of the fact that the warehouse provides the place of deposit for all kinds of agricultural commodities, both in their original state and after manufacture, and insures their care in a scientific manner by custodians trained with an understanding of the protection demanded for various kinds of goods. Warehouses also provide a place for the assembling and holding of agricultural assembling and holding of agricultural products for marketing over and after the growing season, thus making a reservoir to draw from to supply the demand for gradual consumption. Were it not for the fact that public warehouses exist at all large centers and that in them are stored large supplies of food, starvation would face every large city, as only a few days supply of food is to be found in any of the retail stores or wholesale houses. The so placing of agricultural products in storage is often the means of securing of funds for payoften perhaps is a means of averting financial disaster. This feature of warehouse service will be more fully dwelt with later in this report.

"While the storage of merchandise has been linked with transportation and commerce for years, it is felt by most progressive warehousemen that the industry and its ultimate utilization in marketing of the agricultural products of the country is still in its infancy. The farmer, the grower, the maker the still in its infancy. The farmer, the grower, the packer, the shipper, whether he be a co-operative selling organization, a broker or an agent, the wholesaler, the banker, the retailer, and even the consumer, better known as the public at large, should all be fully advised regarding the use of public warehouses and the economy offered thereby. This can only be brought about by a systematic plan of education and publicity. Your commit-tee desires to call attention to what seems to it an added burden in the storage of produce and merchandise in priage of produce and merchandise in private warehouses where public warehouses are available. These warehouses are often unsanitary and are usually operated at a loss because of the fact that most lines of business require a maximum amount of space only at two periods of the year regulting in places. periods of the year, resulting in a loss for the maintenance of the vacant space during approximately one-half of the year. A public warehouse, on account of the many various kinds of commodities handled, the peak load of each not coming at the same time, makes it possible for the warehousemen to utility this contains the same time. ize this space practically to 100 per cent efficiency. This same argument also applies to the item of labor.

"It is surprising how many merchants

and manufacturers still ship their various commodities in l. c. l. shipments and direct to their customers, instead of for-warding their wares in c.l. to an advantageous distributing point for storage and thus save the difference between the l.c.l. and the c.l. rate, and in addition be able to make spot stock de-livery, often a controlling factor in secur-The warehousemen of the country who have long since realized the necessity of close co-operation between themselves and also the necessity of a better knowledge of the requirements of their clients, have through its parent body, the American Warehousemen's Association, and with the co-operation of its president, Mr. Willard W. Morris, of Minneapolis, Minn., established a number of commit-Minn, established a number of commit-tees who are making a special study of the various phases of the warehouse business with a view of establishing closer relations with the producers and sellers of the country, realizing that the interest and purposes of each are mutual. One of these, the public relations com-

MERCHANDISE STORAGE RECOMMENDATIONS

ON behalf of merchandise warehousing the following recommendations were made to the Congressional Joint Commission of Agricultural Inquiry:

1. That the commission undertake to educate farmers and those marketing agricultural products "to the results to be secured in using reliable public warehouses."

2. That the use of the negotiable warehouse receipt "offers a means of finance worthy of consideration."

3. That the forwarding of produce in carload lots to distributing centers "is productive of economy and insures spot stock for prompt delivery when required."

mittee, is under the chairmanship of Mr. L. T. Crutcher, of Kansas City, Mo. "The activities of the other commit-

tees of the American Warehousemen's Association have been engaged in producing uniform forms and practices, and a study of fireproof warehouses and ter-minal construction and all-important feature in the economical distribution of farm products. Through the efforts of the legislative committee, the passage of the Uniform Warehouse Receipts Act has been made a law in almost every State in the United States. This Act fully protects the storer and his mer-chandise from every conceivable legal viewpoint and has driven from the wareviewpoint and has driven from the warehouse business those whose purpose might have been improperly to protect the interest of the storer. The Chamber of Commerce of the United States has long since realized the importance of warehousing in the marketing of merchandise and has placed on its Committee of Domestic Distribution a member of our industry. Mr. Alvin E. Dodd, Manager of the Chamber's Distribution Department has made a careful study of Department has made a careful study of the subject.
"What is most important to accom-

plish for the agriculturists and other consumers in the United States is to give them a sufficient knowledge of the functions of warehousing and the services which are performed by what has come actually to be known as scientific warehousing.

"In its first conception a warehouse was a place in which articles might be stored for a period and then removed for consumption but from this idea it has grown to a place where the producer may store his property for distribution in small or large quantities: where many carloads from many producers are re-ceived, re-packed, if necessary, and ceived, re-packed, if necessary, and broadcast throughout the country in carload lots consisting of smaller parcels of

great variety.

"By the proper use of public ware-house facilities the producer today may very largely overcome the obstruction of high freight rates through the ability of warehousemen to make carload lots of varieties of products and avoid the de-lays and expenses of less-than-carload shipments.

"The presence of the modern fireproof warehouses in the marketing centers of the country has made it possible for the farmer and the manufacturer to ship produce and merchandise of all kinds to these centers for distribution, knowing that care and service will be given to his shipments and his business without the necessity of his presence, and thus the possibility of extending the scope of his activity. The business of warehousthe possibility of exercising and banking is very similar in nature; one stores merchandise, the property of another released upon an order, and the other stores money, also not its own, which is only released upon an order. The warehouseman is fully an order. an order. The warehouseman is fully aware of the trust imposed upon him and the history of the business proves that this trust has not been violated. Farmers and others should always use responsible warehouses only and this information can be secured through any local banker. Most public warehouses issue upon request negotiable warehouse receipts on produce and merchandise stored in warehouse. This form of col-lateral is considered by banks as a pre-ferred class of security upon which to make loans and is the means offered to the farmer and manufacturer of financing crops, raw materials and finished products before being sold to the con-sumer and final returns received. The sumer and final returns received. Committee wishes to assure the Joint Commission of Agricultural Inquiry of the co-operation of the merchandise warehousemen of the country and their desire to be of further service in the pursuit of this inquiry if possible.

Three Suggestions

"The intelligent use of warehousing service establishes a community interest among many shippers. It is not an additional service performed at an additional cost to the consumer or anyone else: it is a series of services performed under conditions of economy in lieu of service that would otherwise be performed at higher

costs by some other agency.
"In closing, we make the following recommendations:

"(a) That the Joint Commission of Agricultural Inquiry shall use every means possible to edu-cate the farmer and those marketing agricultrual prod-ucts to the results to be secured in using reliable public warehouses, assuring them that

their interests will be fully protected.

"(b) That the use of the negotiable warehouse receipt offers a means of finance worthy of consideration.

"(c) That the forwarding of produce in c.l. to central distributing centers is productive of economy and insures spot stock for prompt delivery when required."

Cold Storage Report

The report filed on behalf of the cold storage branch by Mr. Shoemaker, Mr. Horne and Mr. Poole was accompanied by charts prepared with the co-operation of I. C. Franklin, Specialist in Storage for the Bureau of Markets of the United States Department of Agriculture. The report reads:

"Cold storage is a vital factor of necessity to agriculture in the economic and efficient conservation and distribution of perishable products in their movement from the producer to the consumer.

"In this movement cold storage and refrigeration play an important part in several different ways: first, in the precooling or chilling and the holding of products under refrigeration until sufficient quantities for economic shipment have been accumulated and to insure the products being in the best possible condition to carry well in transportation. This class of storage is commonly referred to as temporary storage.

"There is also a second class of temporary cold storage which affords the protection of refrigeration for short periods to perishable products in the course of their distribution. This class of storage is an important factor in extending somewhat the comparatively short seasons of availability of highly perishable fruits and vegetables. It is also of great importance in the saving of waste and loss from market gluts due to excess supplies which the consumptive demand can not absorb before deterioration takes place. In practically every instance the laws of the States recognize temporary storage and exempt from the marking provisions all stocks that have been held under refrigeration for 30 days or less. This distinction is concurred in.

"The third class of cold storage is the period of seasonal storage which absorbs the surplus production of hardier perishable products during the normal season of heavy production and thereby makes this surplus available to the consumer over materially lengthened periods."

"It is of course well known that cold storage and refrigeration also are very necessary and important factors in the various processes of the meat packing industry."

industry.
"Cold storage is divided into three general groups as to location:

"1. Points of production; "2. Intermediate or storage-in-

transit points;
"3. Terminals and points of large consuming demand.

"Storage at producing points is of two general classes: the precooling, chilling, and temporary storage, which is used largely for dairy products, eggs, and poultry; and the cold storage warehouses in large producing sections of fruits and vegetables in which the prompt placing under refrigeration after harvesting is a recognized factor in their keeping qualities. This latter class of warehouses is in many cases owned co-operatively by growers and producers. Some of them have been able to operate profitably; many have not, due to lack of sufficient earning capacity and volume of continuous business to overcome the fixed charges from the investment and operation of the plant.

"Storages at intermediate or transit points provide an opportunity for distribution over large areas of consuming territory as required. The storage-intransit tariffs at many points permit reshipments at through freight rates, plus a small transit or stop-over charge, from original shipping points to final destination. The movement of a portion of seasonal products into intermediate storages during the periods of maximum production relieves congestion which would occur at large terminal points if the increased volume moved to those points during that period.

"Adequate storage at terminal points and points of large consumption is of vital

COLD STORAGE RECOMMENDATION

ON behalf of the cold storage branch of warehousing it was recommended to the Congressional Joint Commission of Agricultural Inquiry that:

There should be enacted as promptly as possible a Federal cold storage law similar in its provisions to the terms and scope of the uniform law relating to the cold storage of certain articles of food, as recommended by the Commissioners of Uniform State Laws appointed by various Governors, but adapted to a Federal statute and in accordance with specific recommendations by the Secretary of Agriculture.

economic necessity to provide reservoirs of supply to meet the great consumptive demands and to guard against food shortage in emergencies of strikes, catastrophies, storms, etc. They also provide temporary storage and refrigeration essential in the prevention of waste during the current distribution of highly perishable products.

"Cold storage stabilizes market prices to the producer by absorbing into reserve stocks the excess production of the peak producing period at higher prices than would prevail if it were necessary to move the entire crop into the consuming market. This encourages the producer to larger production because it avoids the probability of market gluts, consequent low prices, and waste, by caring for this excess production until another period has arrived when the movement of the production to market is not sufficiently great to supply the consumptive demand. In turn it gives the consumer a normal supply of seasonally produced products during the periods of deficient production at prices much lower than would prevail for the small current production if no reserve stocks were avail-

"It is therefore plain that cold storage in carrying surplus products from the season of maximum production to the season of natural deficiency tends to an increase of production, adds to the total food supply, and therefore leads to lower average prices to the consumer than would be the result if the supply were diminished.

"Charts prepared by the Bureau of Markets and Crop Estimates show the yearly movement of certain commodities in and out of cold storage over a period of several years and the periods of flush production are plainly illustrated by the rising lines to the peak points of cold storage holdings, and the periods of deficient production by the falling lines to the low points. There is, of course, some variability from year to year in these periods due to weather and other conditions.

"The abnormal conditions of the war and post-war years are plainly noticed in analyzing these charts. Particular attention is called to the abnormalities of the movement and holdings or meat and meat products, especially with respect to lamb and mutton. These latter excessive holdings of 1920-'21 were due to imports of somewhat over a hundred million pounds from Australia and New Zealand.

"Cold storage facilities have been increased rapidly in the past few years to meet the extending demand, and surveys made by the Bureau of Markets and Crop Estimates indicate that the existing facilities are adequate in capacity and in a general way well distributed in location. The extraordinary demands of the war and post-war periods caused very large increases in cold storage space at certain points which under present conditions gives these points some excess space, but the constant extension of the field of usefulness of cold storage will rapidly utilize this space."

(Here charts are introduced, designed to show the existing cold storage facilities and the increase from 1920 to 1921, and, prior to this, the increase in space from 1917-'20, approximately fifty million cubic feet. The total cold storage space, covered by another chart, represents a total investment of more than \$200,000 .-000. Another chart shows the cold storage holdings as compiled by the Bureau of Markets and Crop Estimates for Jan. 1, 1922, and Jan. 1, 1921, compared with a five-year average on the same date. The abnormal amount of the fiveyear average is shown by various charts which note the great volume of movement through cold storage during the war and post-war years. During that period all available space was used and the large increase of spce is mainly accounted for by the demand of that period.)

The report continues:

Aim to Decrease Waste

"With the cessation of exports and abnormal movement and consequent excess of available space, cold storage warehousemen are facing the same problem as confronts many other industries and are endeavoring to meet this problem by urging greater use of cold storage facilities in decreasing loss, waste, and deterioration in the movement of perishable products from producer to consumer.

"Due to this condition of excess space, particularly at certain points, competition is very keen and storage rates are

being quoted that are below actual cost of warehouse operation. In this connection it is interesting to note that a re-cent publication by the cold storage divi-sion of the American Warehousemen's Association shows that under normal conditions the average yearly occupancy of cold storage space is only 50 per cent of the net available space in the warehouses. This takes into consideration the loss of space due to small lot piles, etc. "There are three general classes of cold

storage warehouses: public, private, and combined public and private. The first class, or public cold storages, which is the largest, confines their operations en-tirely to storing products for others. The private cold storage is operated exclusively for the storage of products dealt in by the owner, and the combined public and private warehouse performs both

functions.

"The following is a summary of figures showing the distribution of this classification of warehouses:

"Public, 358 warehouses, 199,220,-000 cu. ft.

"Private, 708 warehouses, 252,434,-000 cu. ft.
"Combined, 216 warehouses, 45,-

306,000 cu. ft.

"Cold storage service is divided into two general classes: freezer service which covers the carrying of goods at temperatures below 29 deg. F., and cooler service which covers the carrying of goods above 29 deg. F. This is the dividing point as used in all tabulations by the Bureau of Markets and Crop Estimates.

"Under freezer service the following are among the commodities most generally stored: Dairy products: butter, milk and cream, poultry, frozen eggs (eggs broken into containers); fresh meat and fresh meat products; fish; frozen small fruits.

"Under cooler service—dairy prod-ucts: shell eggs (eggs in cases), cheese, condensed milk; cured meats; packing

house products; fresh fruits and vegetables; dried fruits, nuts, cereals, candy

sorghums, etc.
"The products handled through cold storage may also be classified as follows:

"Seasonal products, which are recog-nized as the more hardy perishables and which are commonly carried from the period of heavy seasonal production through into the period of deficient production. Under this heading we have eggs, butters, cheese, poultry, apples, pears, fish, and other commodities of pears, fish, and other commodities of recognized seasonal production. "Highly perishable products which

from production to consumption must be handled under refrigeration protection to prevent deterioration and loss and which protection extends the available period to the consumer include fresh vegetables,

to the consumer include fresh vegetables, as celery, lettuce, and fruits, such as peaches, plums, berries, etc.

"The third class covers the general staple perishables which must be prevented from deterioration by handling through cold storage. Under this class we have meats and meat products, dried fruits, nuts, cereals, candy, and other commodities in these general classes.

"The general service performed by pub-lic cold storage warehouses included receiving, handling, and shipping of goods to and from the warehouse, the main-taining of proper temperatures for the commodities in storage and, for distant owners, inspecting, weighing, repacking,

and other special services are formed for their convenience. "The cold storage warehouseman is a strong factor in the financing of perish-trong factor in cold storage. This servable products in cold storage. This service can well be rendered by the warehousemen because of their intimate knowledge of and responsibility for the collateral. However in many instances competitive conditions have brought about excessive loans to secure business. This has operated to develop unwholesame speculation and thereby insecurity in the industry itself and in the perishable food trade.

These loans are based on negotiation of warehouse receipts issued under the so-called Warehouse Receipts Act which has now become the law of practically all the States of the Union. These re-ceipts are also available for use as collateral security in negotiating loans by the owners of products in cold storage direct with banking institutions. Uniformly under these laws 'a warehouse-man shall be liable for any loss or injury to the goods caused by his failure to exercise such care in regard to them as a reasonably careful owner of similar goods would exercise, but he shall not be liable, in the absence of an agreement to the contrary, for any loss or injury to the goods which could not have been avoided by the exercise of such care.'
"The development of the cold storage

industry from its small beginning with ice as a refrigerant to its present high point of efficiency with mechanical frigeration has been very rapid. In that rapid growth abuses have developed, and while not general, where existing, have worked injuriously both to the public and

to the industry itself. "Some twenty States have enacted regulatory cold storage laws. These laws vary in many important particulars and in the degree of enforcement. The latter is due, in many cases, to the fact that a large percentage of the products handled through cold storage moves in inter-

state commerce without evidence that they have been in cold storage. "Therefore, there should be enacted as promptly as possible a Federal cold storage law similar in its provisions to the terms and scope of the uniform law reterms and scope of the uniform law re-lating to the cold storage of certain articles of food, 'recommended by the Commissioners of Uniform State Laws' appointed by the governors of the sev-eral States but adapted to the require-ments of a Federal statute and in ac-cordance with specific recommendations of the Secretary of Agriculture."

Requirements to Become Licensed Under United States Warehouse Act

THE principal requirements of a ware-houseman to become licensed under the United States Warehouse Act, according to H. S. Yoke, Investigator in Marketing of the Department of Agriculture, are as follows:

1. Ability to show a certain amount of net assets.

2. To furnish a bond in a prescribed amount to the U.S. Government.

3. Possession of a warehouse which is suitable for the proper storage of the products.

4. The warehouseman must act as a public warehouseman.

5. The warehouseman himself must be competent and of unquestionable integrity.

6. The warehouseman must agree to abide by the terms of the United States Warehouse Act and the regulations issued thereunder by the Secretary of Agriculture.

After becoming licensed the warehouseman is authorized by law to issue licensed warehouse receipts to cover agricultural products stored in the licensed warehouse. The form of the receipt is prescribed by the act and the regulations and must embody the following informa-

Regulations

- 1. Location of the warehouse.
- 2. Date of issuance of receipt.
- 3. Consecutive number of receipt.
- 4. Whether the receipt is negotiable or non-negotiable.
- 5. Rate of storage charges.
- 6. Description of packages or products so as to identify them and a statement of the quantity, including the weight.
- 7. The grade or class of the product in the case of all fungible products, and also in the case of non-fungible products unless the depositor specifically requests that the products be not graded.
- 8. A statement that the receipt is issued subject to the act and regulations.
- 9. Whether the warehouseman has an interest in the products covered by the receipt.
- statement of advances and 10. A charges made by the warehouseman

- against the products covered by the receipt.
- 11. The signature of the warehouseman.
- 12. The license number.
- 13. Date of expiration of license.
- 14. Amount of bond.
- 15. In the case of a corporation, in what state it is incorporated.
- 16. The amount of paid in capital stock.
- 17. Whether or not products are covered by insurance.
- 18. Such other terms and conditions within the limitations of the act as the Secretary may require.

Dreiss Co. to Build

SAN ANTONIO, TEX., March 17-The Dreiss Storage Co. is planning to build a new warehouse in about six months on ground adjoining its present structure at 1906 South Flores Street. The building will contain about 9000 sq. ft. of floor space and will be used for storing merchandise, household goods and automobiles.

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Warehousing Says:

BUILD FREIGHT RATES SCIENTIFICALLY

Representatives of Storage Industry Publish Attitude Toward Present Tariffs of the Railroads

"The usual spread between carload and less than carload rates is ridiculously insufficient."—Roy C. Griswold, Chairman Committee on Railways and Steamships, American Warehousemen's Association.

"It is difficult to see how any wide-awake manufacturer need have his market restricted by the present spread between carload and less than carload freight rates, especially when the public warehouse charges are in the great majority of instances much less than this spread."—Wilson V. Little, Secretary, Illinois Association of Warehousemen.

THE attitude of the public merchandise storage industry toward the freight rate situation—an attitude to which exception has been taken vigorously in recent months by some of the manufacturers who distribute through warehouses—is set forth clearly in two letters which have been sent to the Chicago Journal of Commerce on behalf of the American Warehousemen's Association and the Illinois Association of Warehousemen.

On the opposite page is printed an editorial which appeared in the *Journal of Commerce*.

This editorial, headed "Unwise Freight Classification,"

is attacked with arguments designed to show, among other things, that:

- 1. Railroads should do a little constructive cost accounting.
- 2. Railroad operating and soliciting departments should stop trying to furnish warehouse service and facilities without charge.
- 3. Railroads should cease handling less than carload shipments through their freight houses at carload rates.
- 4. Freight rates should be constructed with scientific relation to cost.

THE letter written by Mr. Griswold on behalf of the American Warehousemen's Association follows:

housemen's Association follows:

"In your issue of Feb. 23 there appeared an editorial on 'Unwise Freight Classification,' in which you charged that those who make freight classifications seem to be constantly smothering their own interest and profit in regard to less than carload rates. Your charge is well founded, but I desire to take exception to your analysis of the situation and the remedies you suggest. The real complaint is that, with few exceptions, the present spread between carload and less than carload rates is too small to produce a profit for the railroads or promote a better and more economical scheme of distribution.

"Your editorial cites the rates on preserved figs from a Texas point to Chicago, which are 94½c on carload and \$2.38½ less than carload. Rates to and from Texas points are not based in the same manner as those to points in official western or southern classification territory, and are usually without apparent reason. The particular rates cited, however, are exceptionally sound and defensible.

"Railroad loading records show that the average car of less than carload freight aggregates 12,000 pounds. As the less than carload movement from Texas north is small, it may be assumed that 10,000 pounds is a fair average. The average car of carload freight is at least 35,000 pounds. The average box

MR. SHIPPER:

A CLEAR exposition of the public warehouse industry's contentions in regard to the construction of freight rates on carload and less than carload shipments is offered in the letters, presented herewith, written on behalf of the American Warehousemen's Association and the Illinois Association of Warehousemen in reply to editorial text which appeared in a Chicago financial newspaper.

The warehouse industry considers itself concerned, equally with the traffic manager, with the revision of the carriers' tariffs. It asks intelligent revision based on scientific relation to carriers' costs rather than "by pressure of shippers or communities."

The arguments set forth in these letters do not apply to the Chicago district alone. They are representative of the convictions of warehousemen in all parts of the country. It will be helpful for you, as a shipper, to familiarize yourself with warehousing's viewpoints, which are to be presented to the Interstate Commerce Commission.

car to-day weighs twenty tons. Comparing similar movements of carload and less carload freight, the railroad received \$238.50 for hauling 10,000 pounds of less than carload freight and 40,000 of car, or approximately 47c. per 100 pounds of total haulage. In carload quantities the railroad received \$330.75 for hauling 35,000 pounds of freight in the same 40,000 pound car, or 44c. per 100 pounds.

"In the matter of actual cost to the railroads, there is little comparison to be made between solid car lots moving from one shipper to one consignee loaded by the shipper and unloaded by the consignee on private sidings or team tracks, as against the same merchandise received in a freight house from a number of shippers, loaded by the carrier, transferred, probably, three or four times in transit, and delivered through freight house to a number of consignees. In this less than carload lots haul from Texas the railroads would spend at least 40 cents per 100 pounds in labor. Moreover, the clerical work and liability to loss and damage is multiplied several times that of the carload shipment.

"As stated before, the usual spread between carload and less than carload rates is ridiculously insufficient. About 15 per cent of the commodities, classified among them being boots and shoes and dry goods which can move in volume, have the same carload and less carload lot rates. There is a larger percentage in which there is a spread of only one class. For example, the rates on choco-

Here Is the Chicago Journal of Commerce Editorial on the Subject of

"Unwise Freight Classification"

Those who make freight classifications seem to be constantly smothering their own interest and profit by placing such arbitrary and unreasonable discrimination upon less than carload shipments that such quantities cannot be moved except for very short distances.

For illustration the rate of freight from a Texas cannery of preserved figs, so we are told, to Chicago, is 94½ cents in carload lots, and \$2.38½ in less than carload lots. The rates apply to goods packed in glass, wooden cases, protected by inside cartons.

Very few dealers buy preserved figs in carload lots, and by such discrimination railroads force the making up of carloads by pool car shipments which are always provocative of annoyance, inconvenience and confusion.

For illustration, if the rate in less than carload lots could be placed at \$1.25 or \$1.50 per hundred pounds, dealers would ship the smaller quantities, thereby increasing the revenue to the railroads, whereas at \$2.381/2 per hundred the rate is absolutely prohibitive.

Then is it not the case that hundreds of smaller dealers would buy and handle the products whereas now the distribution is confined to a much smaller number.

The public is not so greatly interested in the reduction of the freight rates on carload lots, which are classified low, as in the distribution rates in smaller quantities.

A wholesale grocer would rather pay 60 cents per hundred freight on canned tomatoes in carload lots, provided he could obtain for his customer in the country a freight rate in small lots of 30 cents per hundred pounds, than to pay only 50 cents per hundred in carload lots and have his country customer charged 50 cents per hundred on his less than carload purchases, and the railroads would get more revenue out of the business. Why should a rate on figs in glass be 253 per cent higher in less than carload lots than in carload lots? It is practically prohibitive of business. No one profits by it.

This is just one illustration; there are thousands.

late and candy from Boston to Chicago are \$1.05 carload and \$1.38 1/2 less car load; and on soap 63 cents carload and 73½ cents less carload, a difference of only 10½ cents, which is not enough to cover the initial terminal handling ex-

pense.
"If there ever was a scientific basis employed in the making of the earlier rate structures it has been entirely lost sight of in the various horizontal advances of the past few years. Present rates certainly do not reflect the relative costs of the services rendered.
"Some starting figures may be de-

"Some starting figures may be deduced from the railroad tonnage record of 1919. The total less than carload tonnage was only 4.6 per cent of the gross tonnage and the carload tonnage 95.4 per cent. It would seem from this that the public is vitally interested in carload rates. As less carload lot rates do not average 50 per cent higher than carload rates, the total less carload carload rates, the total less carload earnings could not have been over 7 per cent of the gross earnings. While the relative costs of the two freight movements are not given by any railmovements are not given an authoritative analysis of the subject states that at least 20 per cent of the railroads' gross operating expenses are chargeable to less car-load freight handling. In other words, if the railroads were to discontinue less carload lot service entirely they could make a reduction of 13 per cent on the remaining 95 per cent of their tonnage.

"Under proper rate structures, less

carload movements, particularly short and very long hauls, would be reduced to a minimum. With good roads it has been demonstrated that motor trucks can make store door pick up and delivery within a radius of eighty miles at less actual cost than the freight can be handled by rail. A motor truck can-not haul a barrel of oil nearly twenty miles for 57 cents. Nor can a railroad, but it does it. With long hauls a greater rate differential will force more con-solidated and pool cars, loaded by the shippers and unloaded by the consignees. Where this method of handling is too troublesome there are competent public warehouses in almost every town that will receive and distribute such cars, or, better yet, act as a branch warehouse where the shipper can place his goods in straight car lots and give immediate and economical delivery to his trade.

"The warehousing industry in its present development offers the best solution of the distribution problem to both the carriers and the shipper. It enables the shippers to make carload movements of their commodities from points of production to the most strategical centers of consumption and have their goods available for instant delivery. It furnishes able for instant delivery. It furnishes a facility to the carrier for reducing peak loads of distribution and performs service that could otherwise be provided only at a prohibitive cost.

"When the railroads do a little constructive cost accounting, when their operating and soliciting departments work together, when they stop trying to furnish warehouse service and facilities without charge, when they cease handling less carload shipments through their freight houses at carload rates, when freight rates are properly based with scientific relation to cost instead of by pressure from favored and selfish combinations of shippers or communities, then the public will get what it pays for and will pay for what it gets."

M R. LITTLE'S letter on behalf of the Illinois Association of Warehousemen reads as follows:

"If we correctly interpret the edi-torials that have recently appeared in your publication Chicago Journal of Commerce regarding the present comparative freight rates on carload and less-carload shipments, it is your intimation that the present rate structure, establishing more or less of a spread between the carload and less-carload rates, constitutes 'an impossible wall' preventing merchants from buying in retail quantities because of the high less-carload freight rates assessed on such shipments; and that 'wholesale merchants are not willing to have their trade territory restricted' in this way.

"Roy C. Griswold, in his article refer-red to in your editorial of March 4, quotes on good authority that the railroads of the country are now receiving on less-carload business 4½ per cent of their freight tonnage revenues. Yet over 20 per cent of their freight tonnage costs are to be allocated to less-carload business. ness. In other words, it is manifest that to-day, with the spread complained of, the railroads are not making any net

revenue on less-carload tonnage, but would appear to be sustaining a tremendous loss. Granted that a decrease in the spread would increase less-carload movement, it is difficult to comprehend why such a result is desirable nor is it conceivable that the increased volume would lessen the loss now sustained but the appriers on less carload business.

by the carriers on less-carload business. "What you desire, we believe, is not an increased less-carload movement on the transportation systems of the country, for the railroads cannot afford it even at the present spreads; but you would have some plan instituted whereby the man you call a retail merchant does not have to pay the alleged prohibitory less-carload rates on his merchandise, and whereby a wholesaler or a manufacturer is enabled to compete in a market somewhat distant from the town where his products are made. Suppose a manufacturer in New York City wants to sell the Journal of Commerce ten drums of ink. The Journal of Commerce will not buy this ink because it objects to paying the present less-carload rate on the ten drums from New York to Chicago. If the rate approximated more nearly the carload rate, say, the Journal of Commerce would buy this New York manufacturer's ink and the latter would thus be able to compete in this market.

Warehouse Is the Link

"Now, there is a means by which the Journal of Commerce can get this ink at the carload rate, and can get it much more rapidly from this New York manufacturer than by awaiting its arrival from New York. Mr. Griswold has suggested this means in his article. It is the public warehouse, a link in the scheme of modern distribution of which you apparently are not fully cognizant, inasmuch as you state in your editorial of March 4 that wholesale merchants and manufacturers 'do use public warehouses freely for storage of surplus stocks, but cannot, of course, use them as stores from which to handle ordinary business in retail quantities."

"Surplus stocks are, of course, carried in public warehouse; but one of the fundamental purposes of a public warehouse is to carry current stocks for handling in retail quantities. And if your New York ink manufacturer is a wide-awake distributor, he will have a sales manager in Chicago who will sell you your ten drums and make you delivery the same day from stocks he carries in a local public warehouse. If he sells you the ink f.o.b. New York City, his price will include the carload, not less-carload, freight rate because he shipped the ink here in carload lots and will give you the benefit of his enterprise. He must do this in order to compete with the local ink manufacturers for your business.

Quick Deliveries

"The loop buildings are filled with sales representatives of out-of-town manufacturers who are competing in this market with local manufacturers. In order to enter this competition, they must have stocks in Chicago to make as quick deliveries as do their Chicago competitors. They cannot afford to assume the overhead expense incident to building or renting their own individual warehouses; and without any investment in warehousing and shipping rooms, they have placed at their disposal the storage and traffic facilities of Chicago's public

warehouses, which are able to give them much better and more varied service than if they had their own individual storage space. In these public warehouses they carry current stocks received from their respective factories throughout the country in carloads, at carload rates. From these Chicago stocks, their customers in Chicago, as well as from towns down-State and in other adjacent States, are able to have their orders filled in immeasurably less time than if the orders had to be shipped from the distant factories. If they pay f.o.b. factory for their merchandise, the maximum freight rate they pay will be the carload rate from the factory to Chicago.

Unrestricted Market

"With this scheme of distribution at his disposal, it is difficult to see how any wide-awake manufacturer need have his market restricted by the present spread between carload and less-carload freight rates, especially when the public ware-house charges are in the great majority of instances much less than this spread. Even in the case of the fig dealer referred to in your editorial of Feb. 23 in so large a market as Chicago it should not be necessary for him to have received from Texas a less-carload ship-ment. The producer could have carried a stock in a public warehouse here, sent here in a carload at a carload rate. local dealer could have had his order filled at the warehouse the same day he bought the figs, and the price he would pay for them would include the carload rate from Texas—not even the reduced less-carload rate that you would that you recommend.

L. C. L. Costs

"Practically all nationally advertised and nationally marketed products are distributed in much this same way. Because to meet competition it is necessary to have current stocks available for prompt deliveries locally, it is quite probable that most out-of-town manufacturers would not be benefited by this proposal more nearly to equalize carload and less-carload rates. Even if they felt inclined to make use of such a development, it certainly would not be efficient. Suppose the local representative of a Baltimore soap manufacturer sold ten boxes to each of seventy Chicago customers, and that he maintained no Chicago stock, each customer to receive his ten boxes in a less-carload shipment from Baltimore. Just consider the im-mense amount of detail required all mense amount of detail required all along the line in the handling of those seventy shipments by the manufacturer, the carrier, and the customers. The only saving that would accrue would be in the public warehouse charges, and it is quite likely that they would be exceeded by the small spread that you would be willing to allow the carrier, since all these shipments would move less-carload.

"So far as the carrier is concerned, it would have to perform seventy times the clerical, and infinitely more times the physical, labor than if these 700 boxes moved as a carload. The manufacturer would have to mark up each of the 700 boxes for the seventy shipments and make out seventy bills of lading. One would suffice for the car load, and there would be no marking. The customer would not be greatly affected, except that he would have to wait probably ten days for his shipment

to arrive, while under the public warehouse plan of distribution he could get his ten boxes the same day he ordered them. If he purchased his soap f.o.b. Baltimore he would, of course, pay the less-carload rate under the proposal to be slightly in excess of the carload rate. It is not likely, however, that in this day a soap manufacturer could compete in the Chicago market and handle his distribution in the manner above indicated.

"There are probably some comparatively few cases where the present spread needs adjusting, but the proposal to equalize more generally the carload and less-carload freight rates is impractical and needless. It is impractical because, if it resulted in the accomplishment of its avowed purpose to increase the less-carload tonnage of the railroads. already losing money on this tonnage, no good could come from causing them to assume an increased loss in this connec-It is needless because the purposes of this proposal to procure for the retail merchant a rate lower than the present less-carload rates and to assure the wholesaler and manufacturer a more widely extended market, are already being consummated by a means that is more economical and certainly more efficient than the method proposed. That means is the public warehouse.

SCOBEY TAKES OFFICE AS DIRECTOR OF MINT

WASHINGTON, March 20—Frank E. Scobey, president of the Scobey Fireproof Storage Co., San Antonio, to-day took office as Director of the Mint of the United States, by appointment from President Harding, for years a personal friend. He succeeds Raymond T. Baker.

After Mr. Harding was elected in the fall of 1920 he journeyed to Texas to recuperate from the labors of the political campaign and was for a time a guest of Mr. Scobey. It was subsequently reported that the job as Director of the Mint was Mr. Scobey's if he wanted it, but that he then turned it down.

Mr. Scobey now has trusteeship for a third of the world's gold supply. Gold assets of the Mint service institutions aggregate \$3,000,000,000. The world's gold supply is estimated at approximately \$9,000,000,000.

As regional director for the South of the National Furniture Warehousemen's Association, and as third vice-president of that organization, Mr. Scobey is widely known in the public storage industry.

Redhead Company Incorporates

CLEVELAND, March 15—The Redhead Storage Co. has been incorporated with a capital of \$100,000 to do a general storage business. Among the incorporators are Florence B. Buckwalter and W. R. Kissick.

Smith Heads Republic Company

ALMA, MICH., March 2—Col. Frank E. Smith has been elected president of the Republic Motor Truck Co., Inc., to succeed John N. Willys, resigned.

For the Furniture Warehouseman

A Form For Every Department

IV

Packing Report

HE method of charging for packing," said the uniform methods committee of the American Warehousemen's Association in its report submitted at the St. Louis convention last December, "varies in different sections of the country, some charging for the time and material actually used, while others make contract prices in advance."

Illustrated this month are (1) packing report used by the Manhattan Storage & Warehouse Co., New York City; (2) packing report used by the Haugh & Keenan Storage & Transfer Co., Pittsburgh; (3) original and duplicate packing orders used by the Boyd Transfer & Storage Co., Minneapolis, and (4) the additional or returned material slip used by the Minneapolis company.

Quoting further from the report of the uniform methods committee, of which H. L. Halverson, secretary of the Boyd company, is chairman:

"In the case of charging for time and material it is

necessary to keep an accurate record of the amount used. It would also seem advisable to keep such a record in the case of contract prices, to check the return of unused material and to check up whether money was made or lost on the job.

"The packer must have a printed form on which to report the time and material used. This report should also show the amount of material sent out on the job and the amount returned unused. The time consumed should be O. K.'d by the customer, either on separate slips for that purpose or on the order itself.

"If the order is made in duplicate, the original may be filed with the storage papers or elsewhere as may be convenient. The duplicates will then be kept in a binder in numerical order for convenient reference in that way.

"It often happens that the original supply of material sent out on a job is not enough. Furthermore, the person listing the return of unused material must have some

-	THE MANHATIAN STORAGE & WAREHOUSE CO. THE MANHATIAN STORAGE & WAREHOUSE CO. MATERIAL AND TIME 19					Commencement D		Haug		an Storage uclid Avenues, CKING REP	and Tran	sfer Co.					
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amber Ft		1							-	Boson Packing		-			Nails 4P. Liu	-	
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r " "					-	-			11	16 Ft. Stripe Ea.			-		Paper Tianze Qu.	-	
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Here are two types of packing reports used by household goods storage companies

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the following packin	g material:			
Yards Burlap			Barrels .	-1
Bales Excelsion			Bedding Boxes	
". Wood Wool			Picture "	-
Pieces 8-inch Lumbe	r		Book "	
" 4-iach "			Special "	
" Thin "			Ounces Tacks	
Yards Packing Page		1	Pounds 6d Nails	
Sheets Waxed Paper			" 8d "	
Yards Molhproof P.	aper	1	Napthaline Flakes	
Paper Covers			Excelsior Pads	-
Bundles Narspapers			Victrola Box	
Balls Heavy Twine			Box Strap	
" Light "				
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Additional or returned material slip of the Boyd Transfer & Storage Co., Minneapolis

form to write on. An additional or returned material slip, sample shown, will be found convenient for both purposes."

It should be reiterated here, as set forth in the committee's report, the committee considered it important for the household goods storage executive to have a proper printed form for use in every contingency; that was the objec-

DUPLICATE PACKING ORDER		TO BE RETAINED ATOFFICE							
	-	PACKERS REPORT OF TIME AND MATERIAL							
Taken byLot No	-	Parker Dane House Date House							
Name									
Address		Farm 97 (1C 10-2)			,				
		ORIGINAL PACKING COMMIN							
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To be Shipped to		Taken by Lot No.	-		Para	KERS REPO	Date	AND MATE	RIAL
	Total	Page	- 6		-			-	Day 14
	-	Address			-	-			
	-	Begin M	-		-	-		- 1	
Remarks			19		-	-		-	
	-	No. of Men Wanted To be Stored?	1		-				
	-	To be Shipped to	- 1		-	-	-	- 1	
	-		- Ge	THE REAL PROPERTY.	NAME OF TAXABLE PARTY.	on management	nan make		1=
				onal Han					Amou
			13	lead	Batter	Mass	Rate _	Lone	-
	-	Romarko	-	-	1	Yurda Burlan		1	ě 1
Report here any damage, dissatisfaction or accident.	-		-	-	1	Pounds Naphs	haline Flak	24	-
			-	-	10	lain Escalant lain Wood W			
				1	P	becom & mach L	nel	1	
	-	-			Pi	incom 4-mach La	ombar	1-1	
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This report of time and material used is correct:		A COLOR DE LA COLO			Ye	eets Waxed Pi rds Mothpros	iger .	1 1	
	-	Report here any damage, disastisfaction or accident.	-		She	Hen Tienne Par	200	-	-
Customer's Signature:	1			-	Bus	office Newspan	900	-	-
		tion and the same	-	+	Bell	b Heavy Two	14	1	-
Report made by Packer				1	Bare	Light Twee			
	-	A 10 100	-			Sing Booms	-		
nature cut to measure at Hours	-	73	-	-	Plete	ore Bosses		-	-
Pates cut to measure at Plours	1	This report of time and material used is correct:	-	-	Beek	Beass		-	-
flaterial delivered by	1		-		Visco	al Bosse de Bos			-
laused material returned		Customer's Signature	-			e Tocke	-	-	
nused material returned					Pound	e 6d Nade		-	-
hecked by		Report made byPacks	1	-	Pound	e del Nesde		-	-
	N4			-	Escalai Chia B	oe Pada oard Pada		- 1	+
	-	INSTRUCTIONS TO PACKER:	1		Box Str	oard Pade			
	1	When job is done, kindly fill in your record of time. In the "USED" column and did in your record of time.			-	-	-	-	
	1	of material used in at					-	-	-
	_	calumn list the "RETURN"					-	-	-
	1	Collect unused managed in the be returned.						1	-
	1	Have customer sign in the space provided above, then	-	1			1	6	-
	1	call up by selephone and report to the Despatcher.	No. Floor F	Peda I	- Land	-		8	_
	1	Despatcher.	Returned?			Delive	ary Charge	6	
	1	,	D. VI. ATTRACT	-		market and	Total		

Original and duplicate packing orders used by the Boyd Transfer & Storage

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			PHILADELPHIA.	19
LOT NO.	NAM	E OF JOB.	ADDRESS	
		SHIPPIN	IG DIRECTIONS	
CONSIGN	то		ADDRESS	
MARKED.	-			
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SHIP LESS	CAR LOAD	VIA	EXPRESS VALUE	
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			The state of the s	

Packers' report form used by the Miller North Broad Storage Co., Philadelphia

tive rather than the preparation of what might be termed a standardized set of forms when any such set recommended perhaps would not contain forms which would "fit the complete needs of any warehouseman anywhere."

Briefly, it was the committee's desire to offer forms "necessary properly to cover the various situations which might arise in the conduct of a household goods storage business, describe and give samples of all such forms, and leave to the future all attempts to draw up some standard form of each kind to be universally used."

V. Packer's Tally Sheet

UNDER this sections of the committee's reports are illustrated (1) the packer's report used by the Miller

North Broad Storage Co., Philadelphia, and (2) two forms of the packer's tally sheet used by the Boyd company. To continue the committee's report:

"A list of goods packed showing the package number and the contents is necessary whether the goods are packed at the residence or at the warhouse. Attached are shown samples of such listing blanks as illustrated.

"When goods are listed at the house, the package itself should be marked with the packing order number and a consecutive number. The tally sheet should then show the contents of each package. The packer then may make this list with carbon paper and leave one with the customer, or a typewritten list may be sent later.

"When goods are to be packed at the

Name Date 192 To be shipped by freight to by CONTENTS THE BOYDTRANSFER & STORAGE CO. PACKERS' TALLY SHEET Lot No. Packed at by Date 19 To be shipped by freight to by CONTENTS To be shipped by Facked at by Contents The BOYDTRANSFER & STORAGE CO. PACKERS' TALLY SHEET LOT No. PACKERS' TALLY SHEET LOT No. PACKERS' TALLY SHEET LOT No. PACKERS' TALLY SHEET CONTENTS TO BE SHIPPED AND	yan re en ie		Тне Воч					STO	RAGE C	-	0			
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THE BOYDTRANSFER & STORAGE CO. PACKERS' TALLY SHEET Lot No. Name Date 19 To be shipped by freight to by New MATERIAL USED CONTENTS		NEW				-	***	COR	TENTS					
THE BOYDTRANSFER & STORAGE CO. PACKERS' TALLY SHEET Lot No. Date 19 To be shipped by freight to by CONTENTS	NO	PACKAGE			OL	D PIEC	E NUMI	BER AND	DESCRIPTION	OF ARTICLES			-	7
THE BOYDTRANSFER & STORAGE CO. PACKERS' TALLY SHEET Lot No. Date 19 To be shipped by freight to by CONTENTS	1	- Dennie												-
Packers Tally Sheet Lot No. Date 19	2			T	HE F	lov	To	ANG	FED &	STORES	n C			
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Two forms of the packers' tally sheet used by the Boyd Transfer & Storage Co., Minneapolis

warehouse, they are usually listed as received in their unpacked condition. When the packing is done and pieces combined in one package, it is necessary to re-list the goods to show the disposition of each article previously listed. The goods are usually listed on the warehouse receipt in their unpacked condition, but on the bill of lading when shipped they are listed as packed. Unless a record is kept of the disposition of each article, the warehouseman cannot trace

for the customer.

"The tally sheet used at the warehouse may be slightly different than that used at a residence in that a memorandum of material used may be made on it also. The material is usually taken out of stock and must be counted as used, or no other count is possible. When several men are working on one lot, each records the material used on each piece and the foreman then reports from these memoranda the total material to be

charged for."

The introduction to the committee's report, together with the first form, the moving order, was published in the January issue of Distribution & Warehousing. The memorandum packing order was illustrated and described in the February issue, and the moving order in the March issue. The proposal blank situation will be covered in the sixth section, to appear in the May issue.

Egyptian Architecture Beautifies General Office of New Chicago Warehouse

THE Egyptian architecture of the warehouse being constructed for W. C. Reebie & Brother, Chicago warehousemen, as illustrated in the December, 1921, issue of Distribution & Warehousing, has attracted widespread attention in the storage industry, and illustrated this month is an interior view of the building's general offices, which also are of Egyptian style.

The walls and ceiling are of Caen stone with bas-relief frieze above the cornice, showing ancient methods of transportation, highly colored as was typical of that period. Concealed flood lights are arranged in the cornice for lighting this room, and additional lights are provided for each desk.

A system of ventilation has been arranged whereby fresh air is taken from the outside through screened ducts, warmed to the proper temperature and diffused into the room through concealed registers. This arrangement dispenses the need of opening windows for ventilation, insuring clean tempered fresh air and the elimination of street noises and dust.

The counter and desk arrangement is similar to the officers' desks in a bank; that is, the desks are at right angles to and adjacent to the counter, the floor behind the counter being raised.

There is a system of inter-communicating house 'phones and also desk 'phones at each office desk. Five Chicago telephone company trunk lines are connected through a switchboard to the different office desks and also to each story of the building.

The floors, base and counter tops are of marble. The furniture is representative of the Egyptian period.

The traffic manager's desk is arranged at the end of the counter, so that he is convenient to the customers and also the drivers without leaving his desk, the window leading to the drivers' room being directly behind him.

A large burglar-proof, reinforced con-

crete silver vault is located at the rear of the office, with a massive steel door opening into the office.

Windows with art glass panels open from the office onto a large piano storage room. The exterior windows are protected by wrought iron guards arranged on the inside.

The lotus leaf is used as a motif for the design of the art glass of the piano room windows and also of the exterior window guards of the general offices.

The design was prepared by George S. Kingsley, Chicago warehouse architect, under whose direction the warehouse is being built.

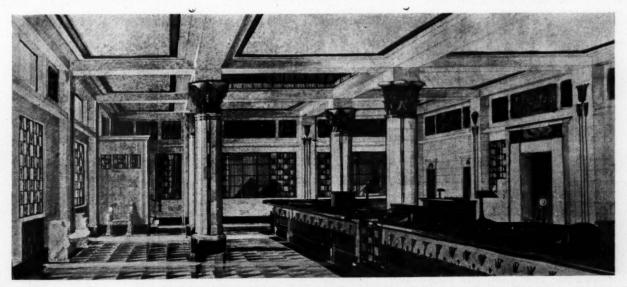
N. Y. Canal May Open April 15

ALBANY, N. Y., March 20—Charles L. Cadle, State Superintendent of Public Works, expects to have the State barge canal system open for navigation by April 15 this year, two weeks earlier than the best previous record. Mr. Cadle made this known to-day when he announced that preparations for the opening of the system are progressing rapidly.

Ice in Oneida Lake and in certain sec-

tions of the canal where the current is not strong enough to carry it off blocks immediate opening. The canal system was opened April 30 a year ago, which established a new early record.

Superintendent Cadle predicted to-day the canal would enoy the most prosperous season in years. A total of 1,500,000 tons of freight was shipped through the canals last year, and Mr. Cadle believes, in view of improved conditions, that at least 2,000,000 tons will be transported by the water route this year.



Showing Egyptian architecture of office of new warehouse of W. C. Reebie & Brother, Chicago

DOWN TO BRASS TAX

By H. I. Jacobson

Questions regarding warehouse accounting or taxes will be answered, without obligation, by Mr. Jacobson, who is president of H. I. Jacobson & Co., Certified Public Accountants. Mr. Jacobson is Manager of the Port of New York Warehousemen's Bureau of Information and is identified with the Central Bureau activities of the American Warehousemen's

Profit and Laws

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INCE the earliest days of civilization man has engaged in commerce first, last and always for profits, and secondly, in the evasion of taxation. And just as taxation will be with us as long as we live, so taxation has been with man as long as he has lived. And if you think that the present taxes are a nuisance let me whisper in your ear that the ten plagues of Pharaoh were a blessing compared to the taxes in those days. In those days a tax bill was a tax bill. You weren't asked to make it up, nor yet had a say in it. Some bright morning a teamster with a load of clay tablets would drive up to your door, and roll out a piece. On it he wrote a few figures. When the clay became dry and hard enough you had your tax bill, and it was always headed by that famous African slogan, "Read 'em an' weep."

Note: (Title reserved for future article). But since this is not an article on taxation we must hie us hence.

And ever since man did engage in commerce the question arose, "What is profit?" If you charge a patron 20c a sq. ft. for space that cost you .0937896, is the balance profit? Or if you deliver a load of goods for \$20 on your truck and you don't have to pay for gasoline or wages that day, is the \$20 profit? Or is your bank balance at the end of the year profit? The first source of information in our attempt to find out what profit is, is the dictionary. (People in general don't appreciate the ordinary dictionary. Some think it's a handy thing to fire at the book agents, others use it as a chair heightener, but it is useful. You can get almost any kind of information out of it; personally I don't swear, but I know all the words.) According to Mr. Noah Webster (no relation to Dapper Daniel) profit is "any advantage, benefit or gain." This is too general. Further, "the gain resulting to the owner of capital from its employ-ment in any undertaking." You tell me one of the seven million stories of people who made money without owning any capital. Space won't permit me. Then we come to a further definition: "what remains after all the expenses are paid." Here is where Noah, who could not forsee as clearly as his famous ancestor, pulled a bone. Who would ever think of calling profit what is left over all expenses are paid? We usually call it a deficit. At the end I find: "to be made

better or wiser," and I think I am getting close to the definition, but find I am at its end. That's all there is, there isn't anymore, which leaves us where we started. And about this time my readers must be becoming weary, so, as a clever

...... TAX QUESTIONS

- Q. I own all the capital stock of Whee Co. In 1919 the company overpaid its income taxes, and a claim for a refund is pending. Can I take credit in my personal income tax payments for the refund?
- The department has held that in a case like this the individual and the corporation are two separate entities, and their tax matters may not be combined in this way.
- I am president of our City Prohibition League Are contributions to the League de-ductible? Does the League
- have to pay taxes? Har! Har!! Har!!! Wow! The League pays taxes. The contributions are not deductible. Har! Har!
- Can I deduct as an expense that part of my home rent which represents taxes that my landlord paid and which I am really refunding to him?
- Nope. You'd better turn land-lord. You may not deduct taxes paid by others, and that also includes taxes an automobiles, candy, furs, jewelry, musical instruments, stationery and excise taxes in general.

author, and also to give the cartoonist an idea for his picture, I tell a story. The scene is in a restaurant on the lower east side, where one can get a cup of coffee for three cents and a slab of pie for four-six cents if you order both at one time. As the curtain rises we discover the assistant waiter slowly eating a banana meant for the fruit salad. Enter the head waiter, who is the proprietor in disguise. The proprietor sees his assistant waiter eating the bananas and his Irish blood boils.

Proprietor: "What do you mean by

eating up all my profits?"

Ass't. Waiter: "Since when is bananas profits?"

And there you are.

Now if this condition were to exist in England it would be settled very easily. Sir Tiddlede-What would take his pen in hand and write a letter to the editor of the Times, announcing that: "There ought to be a law," and the next day Parliament would establish what profits were. But we here in the United States are such vacillating things that we have as many laws as cases are tried in which profits are established. In fact it has been defined by the Courts in so many ways that an accountant can usually find a ruling to give him the authority for any opinion he offers, which puts him in a class by himself-even beyond that of statistician. The reason for this is usually that the judge rendering the opinion is a lawyer and knows very little about accounts or accounting. a little knowledge is a dangerous thing, particularly in lawyers, who are not judged by their assets but by their lieabilities. (With apologies to our friend "From the Legal Viewpoint.")

From an accountant's viewpoint net profit is important and to him it means the surplus remaining from the earnings after all costs, expenses and reserves for accrued and probable losses are provided for. There are many ways of ascertaining net profit, but they fall into two great classes. The single entry method is to take the difference between the surplus of assets over liabilities at the beginning of the year and the surplus as derived at the end of the year or period. The double entry method establishes the details of profit in a profit and loss account, and proves it by supplementing a balance sheet.

And now that I have led my readers through all this mystery. I am going to let them into a secret. The purpose of this article is not to find out what profit is, but after you get it, what to do with it.

The simplest case is that of the single proprietorship. He is truly monarch of all he surveys. As soon as his profits are established he can do as he pleases, and we generally find that he pleases.

of late Uncle Sam has stepped in and has declared himself a preferred partner, desiring a share of the profits, but not sharing in the losses. So that truly there is no single ownership any more.

When we come to partnership profits we come to fights. Potash says that we ought to leave the profits in the business so we can show a better statement to our creditors. Perlmutter, however, says let the creditors worry. I need a new car to match my new house in Arverne, and, since the law says nothing on the division of profits, we leave them while we go to Samet for some Rinderbraten and Kartoffel Pirogen.

When we come to corporations we have a mass of laws and directions, which were built up as the needs arose.

Way back, in the days of my nonage, an enterprising young man from my home town, Brooklyn, by the name of Miller, advertised the fact that he was intimately connected with the great guns in Wall Street and received information as to which way certain stocks would go. He further stated that any one who would invest with him would receive a 10 per cent dividend each week. Now in those days such tricks were new so people all over the United States began to send in money, some sending in all their savings. And sure enough every week, like clock work, the 10 per cent dividend was received. Money came in much faster and in greater volume and the enterprising young man was known as "520 per cent Miller." Then one day dividends stopped and the Federal authorities announced that Miller was paying dividends out of capital received, and thus leading new investors to believe he could earn the agreed dividend. And since he used the mail for his scheme he was sentenced to prison for using the mail for fraudulent purposes.

But suppose he didn't use the mail, as our Bostonian friend Ponzi did. Then what? Well, under the New York State Corporation Law "The directors of a stock corporation shall not make dividends, except from the surplus arising from the business of such corporation. In case of any violation of this provision the directors declaring such a dividend are liable to the corporation and the creditors thereof to the full amount divided, withdrawn or paid out."

Now I find that in many instances warehousemen in order to show a "profit" for the year, appreciate, or raise, the value of their buildings or increase the value of the goodwill account. Without going into the motive, I wish to point out the fallacy of these methods. In the case of raising the value of the buildings you are anticipating a profit that may be made when the buildings will be sold. But in the case of a corporation with a perpetual life, it may reasonably happen that the building will never be sold, but be torn down because of inefficiency, and we find that our amount of annual depreciation was higher than calculated, and that our net profits for any period were lower than stated. In raising the value of goodwill, we are dealing with an intangible asset that may have feet of clay. For what is good today may be bad tomorrow—true of

many things besides eggs. Goodwill should be valued only where it is actually paid for or sold, or semi-occasionally when expenses as for advertising or patents are capitalized.

Now the reason the above is done, is that the layman believes that the corporation must show a profit in order to have a dividend declared for the year. However, the withholding of dividends can be carried to an extreme. Some stockholders purchase stock expecting to receive all the dividends possible, and were the directors to withhold dividends the stockholder may sell his stock at a loss. The law provides that in the case where a corporation has sufficient cash to pay its debts, then the balance may be



Drawn by Leo Joseph Roche

Whatever the dictionary may say of "profit," to the cost expert net profit means "the surplus remaining from the earnings after all costs, expenses and reserves for accrued and profitable losses are provided for"

There is as little necessity for this as that all profits must be declared as dividends. The conservative method of building up a corporation is to declare as dividends only a part of the net profits, leaving the balance in a surplus account for the lean years. Directors should not try to declare large dividends one year and small or no dividends the next—stockholders forget the large dividends but remember the small ones when they vote for a new board of di-

used to pay dividends that can be declared out of the surplus account.

The law further permits that although a deficit may occur in any year a dividend may be declared provided that there is a surplus from operations in prior years. A certain well known traction company is one of this kind, and it even went out to borrow cash in order to pay this dividend.

A discussion of profits nowadays may seem malapropos; but cheer up—better days are coming.

NEXT MONTH: An Article on

State Regulation of Motor Trucks

A Detailed Survey of Legislation Now in Force. A Critical Analysis of the Character of State Control.

Every Truck Owner Will Be Interested in This Survey

Keeping the Truck Busy

Intelligent Personnel, Proper Maintenance and Proper Management Are Factors in Efficient Transfer of the Shipper's Goods

THE warehouseman's transfer business should keep pace with the business standards of the American industrial leaders. Any letdown in efficiency and businesslike procedure brings with it a lack of confidence on the part of the shipper utilizing the transfermen's service and equipment.

Shippers are using at this time three classes of trucking service: (1) owner-drivers and operators of a few trucks; (2) organized trucking companies poorly managed and of questionable responsibility; (3) well organized transfer companies with an intelligent personnel and equipped with adequate maintenance facilities.

In order to become a better stabilized factor in business the truck transfer industry must be given more serious thought and must be considered by the user as a business proposition that is on a par with his own. This can be brought about only by elevating commercial transferring to a high plane of dependability and integrity.

Methods of getting business as well as giving service

are two important factors which enter into the problem of keeping trucks profitably active. Haulage rates, for instance, should be based on what has been found to be economical and not cut to meet competitors' figures. Nine times out of ten, although lowering a rate may get the business, the transferman will be operating on a less-thancost basis. This is an unhealthy condition and is detrimental to the hauling business generally.

Efficient cost accounting and a knowledge of the transfer needs of every customer are keystone foundations of a successful trucking business. Without these, the transferman is struggling in a morass of ignorance and efficiency. This means poor service, and poor service leads to loss of customers.

Competent drivers, first class maintenance and intelligent management are factors which govern the transferman's proper service. These are three objectives of the Motor Haulage Co., operating the largest standardized fleet of heavy-duty trucks in New York City.

IN the early days of commercial hauling, and for that matter even up to the present time, trucks have been kept busy at a sacrifice of economy. Large deficits at the end of the year awakened many to the necessity of pursuing their business on a more economical basis.

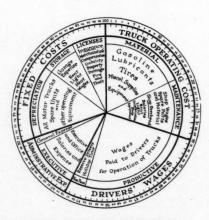
The second hand truck market has been responsible for the entrance of many into the commercial hauling field. Low prices and an uncrowded field have been attractive inducements to enter this line of work. It is true that some of these men have stayed in business. They have done so, not because of the number of jobs or contracts they have taken on, but because they have rendered a service that has induced customers to repeat their orders.

There are also those who have entered the transfer business simply to get all they can while "the getting's good." They keep in business just so long as the trucks stand up. Their full intention is to spend as little as possible for repairs and to carry on a "pirate" or cut-throat business with shippers in the hope that they can accumulate enough business to pay a profit.

Quite often the trucks operated by these men are in such a state of unrepair that it is impossible for the shipper to get proper service. Breakdowns occur during important shipments and the general result is that the shipper is forced to look elsewhere for more competent hauling.

Where, then, does he turn for better transportation? He has naturally learned a lesson as to the value of cheap haulage, and it is not to be expected

Dividing the Truck Dollar



How the Motor Haulage Co. of New York spends its dollar. This chart, drawn up by the company, shows the percentage relationship of the various items of cost in running the business

that he will be induced to consider another concern which lacks the necessary haulage qualifications.

He is going to make sure that future shipments will be taken care of by more responsible haulers. He has taken a different attitude toward commercial haulage, realizing that the most important thing for him to consider is service and not rates. The latter, however, enter largely into the human equation

and are considered on the merits of the service given.

Most shippers have had experience with incompetent haulers, and as a result they are showing more willingness to place confidence in concerns that have established reliability. Furthermore, reliable transfer concerns are being considered by shippers as business propositions somewhat parallel with their own. Accordingly, prospective users of haulage service are more receptive to solicitors when the latter go into the details of costs, etc.

Getting business in the commercial transfer field should, therefore, be based entirely on personal solicitation and a study of the prospect's needs. Snap judgment cannot be used.

The Motor Haulage Co. has found in most instances that transfer jobs are seldom alike when haulage conditions are considered. Platform facilities, for instance, are important factors. concerns may be shipping the same kind and quality of product, yet their platform facilities may differ to such an extent as to make it impossible for one to get its products off the platform as quickly as the other. It is, therefore, manifest that the trucks will be doing more work at one plant than at the other. And if the contract is on a tonnage or package basis, the same rates cannot apply in both cases.

Further study must be made of the questions of mileage, number of stops to be made per trip, etc. With an accurate cost system, these results will give an accurate final estimate. According to the methods adopted by the Motor Haul-

age Co., these all take into consideration the three factors that should govern every job, namely:

Three Factors

Element of time—(governs driver's

Element of distance—(governs operating cost)

Element of fixed cost—(governs depreciation, storage, etc.)

Therefore, in considering estimates for a job, the solicitor will figure on the following basis:

Driver's cost—(days worked)

Operating cost—(total miles traveled)
Fixed charge—(days available)

After determining the number of trucks it will be necessary to use, the solicitor is then ready to quote rates.

If the job is of such a size as to demand the operation of a large number of trucks on a long time basis, the most economic way of handling the work is on a 2 or 3-year contract. It all depends upon how much money has been involved in the job. For example, if a transferman has been forced to purchase fifteen extra trucks to handle a certain job, he must be guaranteed an income from these vehicles for more than one year. Otherwise his investment may prove a loss, due to the fact that at the termination of a one-year contract he will have these vehicles on his hands with little possibility of keeping them all busy.

If the job involves no extra investment in truck equipment, the transferman can then safely work on a shorter contract basis. And, providing he has given proper service during the term of his contract, he is, in a majority of cases, assured of a renewal.

What, then, is proper service? In the words of a Motor Haulage Co. representative, it is "fitting the trucks to the user's needs, not his needs to the trucks." In other words it is fully appreciated that every business has its own haulage problems, not infrequently involving many perplexing factors.

The dominating plan of the Motor

Haulage Co.'s organization is always to fit itself to tackle any transportation problem which may face a customer.

For example, this company begins by putting two drivers on each truck assigned to a given customer, at no extra charge to the customer. This is done simply because the company wants to make sure that it will always have available an ample supply of drivers thoroughly familiar with the requirements of the customers' traffic. Later on other men are broken in, so that for every truck a customer may need there will be several men on the Motor Haulage force who can drive the truck with a full understanding of their errand, the traffic conditions to be encountered, the shortest routes to take, the best sequence of delivery, the conditions at the loading platform, the demands of those who receive the goods, etc.

Training the Drivers

The drivers are trained to render prompt and efficient service and to render it with courtesy. They are trained also to observe and report faithfully to the Motor Haulage Co. every incident or condition affecting the customer's traffic problem.

One man in the organization personally studies the customer's runs and all the other details entering into the handling of his goods. Under his supervision, measurements are made of the boxes, crates, bales or whatever other units of shipment the customer uses, and the most economical method of loading and unloading them is determined.

Under him, too, a study is made of conditions affecting the receipt of goods at the loading platform. This study is always made with the consent and coperation of the customer. The receipt of the goods at their destination is considered also, with a view to those economies which, experience has taught the company, make a big difference in the haulage bill.

Statistical records, carefully kept, give the number of trucks employed and the time consumed in meeting every customer's requirements. These records enable the company to check the performance of the drivers on similar and different runs, the influence of weather and traffic conditions on these runs, time consumed in loading and unloading as well as in transit, etc. Invaluable comparisons are thus afforded by which the hauler is enabled to fix performance standards for each particular task.

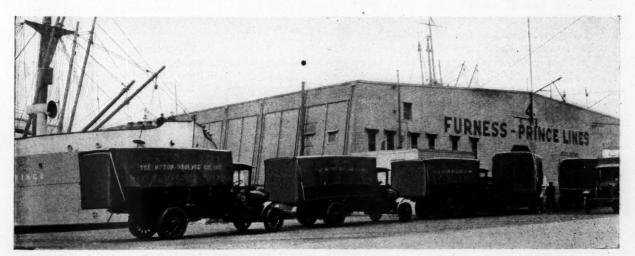
Another form of service to the customer is the provision of adequate insurance. The Motor Haulage Co. carries every form of insurance devised for the protection of its customers and itself; assumes full responsibility for all accidents resulting in personal injuries, or loss of or damage to property; and through its brokers handles all proceedings direct. The customer is never bothered with lawsuits, the demands of claimants, etc.

Due to the fact that it has such extensive maintenance facilities, the company operates its own body-building department. Thus it can adapt bodies to rapid handling of different types of merchandise. Like the units of the trucks, these bodies are interchangeable—a prime factor in body maintenance.

No truck is ever laid off to await the repair of its body; another body is substituted and the truck continues in operation.

Trucks that are reliable in service are the biggest factor in getting business and keeping it. Shippers in general are prone to judge the merits of a haulage company's service by the condition of its trucks. A hauler who keeps his trucks in first class condition is offering a customer something that he cannot afford to ignore.

First class maintenance is therefore an important consideration. This involves thorough inspection as well as adequate repairship facilities. Periodical inspection detects and remedies minor defects, reduces maintenance costs and insures perfect mechanical condition of the equipment at all times.



Part of the chain of modern transportation. Fleet of Motor Haulage Co. trucks moving forward in line to collect freight at the docks in New York City. So smoothly have trucks taken over their place in the transportation chain, that few who are not directly interested in transportation yet realize the big and important part played by trucks

EDITOR'S PAGE

Trade Relations

NOTHER step forward to ease the troubles of the storers" is the reaction of a member of the Shippers' Warehousing and Distributing Association toward the step taken by the directors of the American Warehousemen's Association authorizing W. W. Morse, president of the A. W. A., to appoint a committee on trade relations.

The trade relations unit has been created, with S. M. Woodson, a Kansas City warehouseman, at its head, and several members of the shippers' association have cases to present for its consideration.

Thus there has been established what is equivalent to a warehousing Court of Appeals. Complaints, from shippers and other business interests, of unfair practices on the part of members of the A. W. A. will be taken under advisement by this "Court." Meanwhile Mr. Morse has suggested that the Shippers' Warehousing and Distributing Association designate a committee to work with the committee comprising the "Court," and that suggestion is to be followed. The American Specialty Manufacturers Association, made up largely of manufacturing companies which distribute through warehouses, already has its trade relations committee.

The future will show that handling shippers' complaints will be a small part of the activities of the A. W. A.'s trade relations body. For example, there is a movement on foot at this time, begun by a national association of manufacturers who use warehouses, to have warehousemen bond themselves to protect shippers' goods against loss and damage while in public storage. Handling a situation of this character will require tact and judgment, and logically it is one which, so far as the A. W. A. is concerned, would be taken under consideration by its new trade relations committee. It is conceivable that such subjects as standardization of forms, dealings with bankers, with railroads, with the freight claim agents, will from time to time be brought in some manner to the advisory attention of the trade relations committee.

In other words this is one of the most important committees which the A. W. A. has. Its potential value cannot be over-emphasized. On behalf of warehousing it can serve as an agency of service and as a builder of good will in relations with other industries. Working in conjunction with other committees, such as those on public relations, railroads and steam-

ships, receipts, legislation, banks, etc., the public relations committee will find itself closely allied with the association's directors, to which its findings and recommendations will be submitted.

Mr. Woodson and his associates, Mr. Douglas and Mr. Weaver, have an important job cut out for them. It will be within their power to accomplish much for warehousing in cementing ties of friendship and understanding between storer and storage executive, and the results of their work should make their industry more widely appreciated in all lines of American business.

A Tribute

A VACUUM has entered our editorial existence. Its appearance was occasioned by the departure of Bill Leet from Distribution & Warehousing.

The public storage industry was a friend to Willis D. Leet, who in turn was one of the industry's good friends and supporters. "Was" is twice wrongly used in the right places. Bill "is."

And he will continue to be. He has not quit ware-housing but will be identified with it in a new way—selling warehouse service to shippers. The many true friends he has made wish him well. As for his enemies—who has ever heard that Bill Leet made an enemy?

As a business representative of this publication, Willis D. Leet was something more than a seller of advertising space. His knowledge of the industry and his "nose for news" made his presense in the field invaluable to the editorial staff.

We're going to miss Leet more ways than one—but mostly it's a personal loss.

Reactions

Senator Crow of Pennsylvania has been put on the Naval Affairs Committee. Naturally the farm bloc would not want anyone with that name on the Agricultural Committee.

A man in New Jersey has married his mother-in-law. The Washington conference has not failed.

That Chicago doctor who urges laughter with meals probably used to live in a boarding house.

The Paris philosopher who says that "people who do nothing have a gift for keeping everyone else busy" must have been reading about the Bergdoll case.

Cuba is borrowing \$5,000,000 in the United States. That should pay for enough tonnage to carry north enough hooch to be sold for enough money to repay the \$5,000,000 and leave a fair profit besides.

TWO

A Bit Here

Vol. II. No. 10



BITS

A Bit There

Gotham, April, 1922

Unique News from a Pulsing Industry-Our Correspondents Never Nap

Sid Smith, the Chicago storager, was to Gotham business-bent last mo. & Feb. & feted & was feted by Ye Ed. Sid is a hearty eater, our comment is.

J. C. Milner inaugurated his prexyship of the Montana assoc'n with a grand drawing for a prize porker. This paper is a leader on social activities.

In response to several inquiries we admit we never went to college. We attended a co-educational high school, but the presence of girls flustered us when we tried to recite & finally a despairing Principal wrote our Dad intimating we were deficient as to brain power. At an early age we entered newspaper work & startled the Gotham public with our literary brilliance, which has finally culminated in the world's foremost publication, Two Bits, an internationally known journal for which subscription rates are on file at this office.—Advt.

A certain storager owes Two Bits \$19.50 in advt. bills. We are willing to turn the paper over to him & call it square.

D. L. Tilly of the Gotham Dock Co. & Phil Gerhardt of the Bush Terminal Co. have retired into seclusion. They have been elected vice-prexies of their respectful co's.

Howard A. PruYne—Comp. Room: Capitalize the Y, as Howard is fussy, so many people leave the letter out entirely—mgr. of the Warner Whse. Co. of South Bend, addresses a letter to Ye Ed. in "Gotham (Across the river from Jersey)." This does not throw any light on where Gotham is located, Howard, but fortunately postal authorities everywhere know about Two Bits on a/c we get so much mail & your letter was delivered O.K., tho for all there was in it you wasted a 2-ct stamp.

J. Fireproof Keenan, the Pittsburgh storager, was a celebrant of birthday honors on March 4. Ye Ed. sent J. F. a telegram, to wit: "First sixty-one years are the hardest stop after that they get harder stop congratulations"

Bill Leet has returned from the West, bringing with him a newspaper clipping showing that Charley Morris, the Gotham storager, & J. Fireproof Keenan, the 61-yr-old Pittsburgh storager, was kidnapped at the Denver RR station by local storagers while enroute from Calif.,

rushed thru Denver's business section in the fire chief's auto & then receptioned.

Bill Leet reports as how Geo. Kindermann, the Gotham storager, was 41 yrs old while in Colorado Springs on Feb. 18 while enroute from Calif. & was gifted by Louie Schram, Bill & Fred Hahn & Johnny Oches, the Gotham storagers, with a silver & gold Elks' cardcase, the presentation oration being uttered by Billy Smith, the Cincinnati storager.

Bill Leet reports as how Billy Smith, the Cincinnati storager, was considerable banged up while at sea off the Calif. coast & spent 2 wks in a Los Angeles hospital but is OK now.

Bill Leet reports as how Geo. Turner, the Denver storager, is building a country home patterned after a miniature town, with bungalow, garage, grocery store, etc., etc., etc., etc., etc., skunks already having been captivated and semi-tamed.

Bill Leet has been touring the Republic in search of news items for *Two Bits*. He got 4 good ones, as per foregoing, but we canned the others, either for this reason or that.

Rovd, by mail, 1 pencil, donated by Erie Whse Co. of Erie, Pa. Our thanks, & we could use a pencil-sharpener to go with it.

The customary monthly batch of blotters has arrived from the Students Trnsf & Stge Co. of Berkeley, Cal. *Two Bits* has not purchased any blotters for 2 yrs, thanks to M. B. & J. R. Driver of the Students co.

Chas. Moores, the Chicago whse architect, was to Gotham of late on business, only to learn it was a false report that Two Bits contemplates a new office structure. Chas. threatens to send us an expense a/c & mail it to us postage due.

Bill Ford, the Dallas whee prexy has recovered, or is on the road theretoward, from a rumored serious spell of illness. In fact he would be entirely o.k. except he is worrying about the Dr.'s bill.

Jas. Perkins, the Albany whse prexy, was a luncheon orator at a recent Chamber of Commerce meeting in his city last mo., or so an Albany paper said anyhow, but you can't believe all you read in the newspapers. If we are mis-

taken, Jas., wire us & we will try to eliminate this item before we go to press.

Geo. Magruder, the Baltimore storage assoc'n prexy, was a recent caller at *Two Bits*'s Gotham office. Geo. has got a lot of safety deposit vaults to sell if anybody wants them, say about 400. They are all empty so far as we know, if any revenoors are interested.

Paul MacKie, the Chicago sugar shipper, was to Gotham business-bent last mo. & was Ye Ed.'s guest at a somewhat inferior cafe.

Wash'ton, the nat'l capital, was a gathering place for certain storagers last mo., incl. Alt Greeley of Cleveland, Frank Horne of Gotham, J. R. Shoemaker of Elmira, Love Crutcher of Kansas City & Gard Poole of Boston. Business was the reason, so far as we have ascertained.

Two Bits is getting famous the world over. We quote the following from the Buenos Aires, Argentina, Hevald, of Feb. 16: "Warehousing seems a dry enough sort of game, but judging by the paper devoted to its interests in the States, they manage to extract more than sand from sugar. I cull—in the words of an esteemed contemp.—the following gem from Two Bits:" & then follows a scintillating item which appeared in Two Bits some mos. back.

M. W. Fay, prexy of the Ft. Wayne Stge Co. of Ft. Wayne, Ind., was a caller at *Two Bits's* Gotham office last mo. We note that M. W. was not clad with his red tie, which is O.K. in Ft. Wayne & at conventions, but *un*conventional in Gotham.

Charley Webb, the Springfield, Mass., storager, has gifted us with another loose leaf memorandum pad with his co.'s name, the Bay State, plastered all over the cover. We fired the cover in the wastebasket, Charley, but thanks for the rest of it.

Whether any indictments will be handed down we cannot say, but we will admit that the district attorney's office is after DISTRIBUTION AND WARE-HOUSING. One has only to examine the latest Gotham telephone directory to confirm that statement.

Cleveland, a well-known Ohio municipality, is *Two Bits*'s choice for the Dec. convention of the A.W.A.

Mr. Furniture Warehouseman:

HOW DO THEY LEARN YOUR COMPANY'S NAME?

The Twentieth Century of Philadelphia Finds Out by Checking Up the Various Ways in Which It Is Made Known to Prospects

By K. H. LANSING

At the recent annual meeting of the Pennsylvania Furniture Warehousemen's Association in Philadelphia the question arose as to how the names of the members' companies become best known to the public and whether the different concerns had any method of keeping tab on the most effective means of such publicity. A representative of the Twentieth Century Storage Warehouse Co. alluded briefly at that time to the method which that company has of finding out from customers

where or how they first learned of that company's name. A description of this method, which has proved so effective that it has been possible to trace not less than 90 per cent of the reasons for customers' calls, is herewith presented.

Interrogation along this line has been made a duty of the estimator, who carries copies of a special form in which to make out his report. This form is used in conjunction with what is called the "Advertising Data Book."

THE estimator's report of the Twentieth Century Company was illustrated and described in the February, 1921, issue of DISTRIBUTION AND WAREHOUSING. However, the entries relating directly to checking up sources of inquiry will be repeated. Under the headings, "Date of Inquiry," "Source of Inquiry" and "Final," the latter indicating the basic reason for the call, or notification, the proper entries are made which furnish the clues to the origin of and reason for the call on the part of the prospect.

Under the heading "Final," for instance, might appear an entry showing that the prospect was first attracted by the company's large building, thinking, naturally enough, that it would be a good place in which to store goods. This entry, when consulted in the office upon the return of the estimator from his follow-up call, would clearly indicate the medium that prompted the call.

The company is keeping tab on some twenty-five different advertising mediums, and the method of using the "Advertising Data Book is as follows:

The principal mediums which, it has been found, prompt inquiries are (1) the company's imposing seven-story building, with annex, at 3120-3130 Market street, opposite the West Philadelphia station of the Pennsylvania Railroad and in the heart of the expressing district; (2) the company's large fleet of Pierce-Arrow padded moving vans; (3) a full-page advertisement in the Philadelphia telephone directory, showing a cut of the building; (4) street railway card advertising on some fifteen lines; (5) special cards and letters, most of them printed, issued to a select list of prospects and customers,

to renew old business relations and obtain new ones; (6) local newspaper advertisements; (7) advertisements in local trade journals; (8) friends of the company's officers; (9) influence of the directors and stockholders; (10) the gen-

"ADVERTISING DATA"

......

A BOOK with thirty-six columns across two facing pages is kept up to date by the Twentieth Century Warehouse Co. of Philadelphia. It is called an "advertising data book." By means of it the company learns what type of local publicity gets results which spell profits.

Here is a business-getting job for your estimator, Mr. Household Goods Man, Read Mr. Lansing's story.

.......

eral reputation of the company's service, and (11) "miscellaneous sources." There are, also, inquiries arising from time to time, of which it is impossible to keep a record, or to trace directly, such as in the case of vague answers to the estimator's query as to the circumstances whereunder the customer first learned of the company.

Constant checking has proved that the company's big building, towering over structures in its immediate vicinity, is the medium which prompts the greatest number of inquiries. Newspaper advertis-

ing, though liberal as to display and classified, is more or less sporadic. Included under "miscellaneous sources" are such mediums as small local journals of various kinds, theater programs and the like. The vans are handsome, and because of their size and the prominence of the lettering on them, have held their place as important sources of inquiry.

It will be noted that in the list of "sources of inquiry" are entries not usually considered out-and-out publicity mediums, such, for instance, as "friends of the company's officers" and "directors' and stockholders' influence."

It is argued, however, that these certainly do bring in trade in no inconsiderable amounts and that there is no good reason why they should not be classed as legitimate means of publicity.

The "Advertising Data Book" is ruled

The "Advertising Data Book" is ruled all the way across as the book lies open, having thirty-six columns. The first two columns are respectively for the customers' names and addresses. The third column is for the number of calls. Intervening columns between the third and columns headed "Moving," "Packing," "Storage" and Total," are for the various types of publicity mediums or sources of inquiry, one column being assigned to each medium. The columns are headed to indicate each medium, such as "Building," "Vans," "Phone Book," "Daily Press," "Trade Journals," "Officers' Friends," and so on for the twenty-five mediums.

As each call is accepted, the estimator, who has filled in the necessary entries in the "Advertising Data Book," from his special report, places a check mark—or has this done for him—in the form

of a letter "X" after the name of the customer. The "Final" entry, meaning "Final Source of Inquiry" in the estimator's report, might be termed the mainspring of the "Advertising Data Book" entry.

Every two months the estimator makes a summary of the amounts received from the various accepted calls from the different sources through all the mediums, to obtain proportions and arrive at a percentage. It has been regarded in the office as somewhat remarkable that each medium seems to run about the same as to accepted calls from one summary period to another. For instance, there may be thirty calls from one medium during one month; very likely the next month's calls through that particular medium will run something like twenty nine and the next thirty-one.

By reference to the summary, the estimator not only knows what has been

accepted, but (1) how well each of the various mediums in progressing, (2) which is the best medium for a particular period and (3) the percentage and proportion of inquiries through each one of them.

If the estimator has occasion to call at the home or place of business of the customer a second time, he is armed with all this valuable material in the way of data, and the office is in possession of it also.

Aged Sixty-one, James F. Keenan Is Buried—Under Avalanche of Telegrams

PITTSBURGH, March 4—Requiescat in pace. If James Francis Keenan thus hopefully murmured of himself when he arose on this his sixty-first birthday, the warehouse industry, wherein he is somewhat favorably spoken of, decreed otherwise in no uncertain manner.

From nearly 150 storage executives in about sixty cities in the United States and Canada written or wired messages of congratulation, felicitation, good will, fellowship and blessing poured in on Mr. Keenan all day long, and it was not a restful day at all at the offices of the Haugh & Keenan Storage and Transfer Co., of which he is president. A cable message came from David Warfield in Vienna, Austria—and Mr. Keenan himself is authority for the statement that one came from St. Patrick, Dublin, Ireland.

During his sixty years of lifetime Mr. Keenan has been the recipient of many honors, several of which he holds to-day -treasurer of the National Furniture Warehousemen's Association, president of the Pittsburgh Warehousemen's Association, president of the Pittsburgh Athletic Association. Once he was president of the American Warehousemen's Association. He is president of the board of directors of the Pittsburgh Hospital, a director of the Curtis Home, a director of the Commonwealth Trust Co. and is prominent in Pittsburgh's civil life. Other than the foregoing there is little to say-except that, as he himself states when asked how he pronounces his name, it is Mr. Keenan during business hours, but Mr. Keenan after 6 p.m.

The deluge of telegrams and letters was supplemented by the receipt of floral offerings from as far west as the Pacific Coast. Unable to reply to each testimonial by personal letter, Mr. Keenan prepared what the local newspapers-who devoted some columns of space to his activities of the day—called a "community letter," which went forth in the mails to most of the points of the compass. "Individually, severally, jointly and collectively," all senders were thanked for "this wonderful campaign productive of so much pleasure and happiness to me and my family." The "campaign" is reported to have been instigated by F. L. Bateman, Chicago, president of the Trans-Continental Freight Co., and other Chicago warehouse executives.

Mr. Keenan's wife and daughters

conspired with local and out-of-town warehousemen in the evening to bring the birthday to a satisfying close. Under a subterfuge that he was to be honored with a family dinner, he was lured to the Pittsburgh Athletic Association, where—

"Here I was led into a dark private dining room on the second floor on the pretext that a cocktail awaited me preparatory to dinner. Not caring to destroy my average, I submitted to the invitation to take a drink, and as I entered the room the electric button was pressed and the lights flashed, exposing to view many of my oldest, best and dearest friends. The orchestra played the 'Wearing of the Green' and other

airs so dear to one of my nationality. The photographer was already on his stepladder when the lights went on, so you see the arrangements were complete. After the 'Irish King' was properly crowned with a green plug hat and his body covered with bibs, aprons and sashes, all green, of course, and with no evidence of the harp's absence, the party proceeded, not far, or too far, just far enough."

Those present included Mr. Bateman; Ralph Wood, secretary of the N. F. W. A.; Charles S. Morris, president of the N. F. W. A.; Grant Wayne, president of the New York Furniture Warehousemen's Association, and William T. Bostwick, president of the New Jersey Furniture Warehousemen's Association.



The telegraph companies made enough profits on March 4 to pay an extra dividend or two—at the expense of the well-wishers of James F. Keenan, who is shown confronting the deluge of messages. At the banquet table, sure it is J. F. K. in the plug hat, at his left being seated Charles S. Morris, president of the National Furniture Warehousemen's Association

FROM THE LEGAL VIEWPOINT

By George F. Kaiser

Mr. Kaiser is a practicing lawyer who makes a special study of warehousing, transfer and automotive affairs.

How Soon May Merchandise Be Sold for Storage Charges?

EGAL EDITOR, Distribution & Warehousing: We would ask that you kindly give us your opinion as to the law governing the length of time that merchandise must be kept in a warehouse before same can be sold for storage charges, and to make matters more clearly we might state that this is the particular case that we have confronting us at the present time:

We have merchandise stored for the account of one of our customers for a period of one year, and within that time have been unable to collect storage charges, having been advised they are in financial difficulties and cannot meet their obligation. This material is at the present time possibly worth three to four times the accrued storage charges to date, and we are trying to establish whether we are within our rights to dispose of this material at public auction at this time.

It has been more or less an unwritten law in the warehouse business that if storage charges were not paid within a year, the goods could be disposed of by auction, but we feel that this is not authentic enough to proceed along these lines, and we know of no other source of getting the proper information than from your company.—Callan Bros., Inc., W. Mayer, Manager, Brooklyn.

Answer: The leading New York case on this point is that of Patrick Morgan vs. Sophie E. Murtha. This is reported in 18 Misc. reports on page 438. It was held in that case that "a warehouseman has no right to hold goods for the protection of the lien and charge for storage indefinitely, to the prejudice of the bailor; but it is his duty to enforce his lien within a reasonable time, and thus limit the damages resulting from the breach of contract.

The warehouseman brought suit to recover for items of cartage and storage of goods which were delivered to him in March, 1883, under an agreement for storage at a stated price per month for an indefinite period.

The subject of the contract originally comprised a large amount of furniture, the greater portion of which was returned to the defendant upon her demand about six months after the storage commenced, and upon her payment

of charges amounting to \$493.36; but a dispute arose at the time as to whether this payment covered all charges due, and the plaintiffs refused to deliver all of the defendant's property, retaining a certain part as security for the charges still claimed to have been unpaid.

It appeared that the amount in dispute at that time was \$125, but the plaintiff in this action demanded \$1,270, laying claim to storage charges at the agreed rate for the furniture withheld during the long period which intervened between the date of her refusal to pay the amount then asked, and the commencement of this action, in April, 1891, more than seven years after.

No specific objection was made in the defendant's behalf, at the trial, to so much of the plaintiff's claim for storage charges as was conceded by them to have accrued after their possession of the furniture withheld, as lienors, had commenced; the theory upon which the case was submitted to the jury by the Court was that upon the defendant's refusal to pay the accrued charges for storage, the original agreement was impliedly continued.

The jury were instructed that the plaintiffs were under no duty to dispose of the goods, but were authorized to keep them in storage indefinitely and could recover the charges from the defendant.

The Appellate Court, in deciding that the warehouseman had no right to hold the goods indefinitely in New York, said:

"It thus appears that the jury were instructed, against the defendant's protest, that the plaintiffs, under the excuse of protecting their lien for accrued storage charges, were at liberty to build up a claim against the defendant for further storage to any extent which they might see fit, and recover such further charges as a legitimate part of the damage to which they were subjected, by the possession of the goods in protection of their lien, and that they owed absolutely no duty to the defendant of attempting to reduce their damages arising through the original breach of the contract, but were indeed authorized to make capital out of it.

"It may well be that the defendant's refusal to pay the charges which had

accrued at the time of the dispute hereinbefore alluded to entitled the plaintiffs to some further charges for storage rendered necessary by their possession of the goods in the protecting of their lien thereon, but reason and authority stand opposed to the proposition that the right to such further charges should extend beyond a reasonable time within which the plaintiffs might have made their lien available for the satisfaction of their charges. Any other view would enable the plaintiffs to recover storage charges ad infinitum; and it appears, from the records, that the goods upon which their lien was claimed continued in their possession undisposed of at the time of the

"A sale of the goods when the charges approached to within a reasonable degree their actual value would have protected the plaintiff's lien, and was their right to make (Dale v. Brinckerhoff, 7 Daly, 45), apart from any statutory provision upon the subject, but it was in their power to protect the lien and prevent the accrual of damages against the defendant before the storage charges had more than covered the value of the goods, by virtue of the statute in existence at the time of the transaction (Laws of 1879, chap. 336 as amended by Laws of 1883, chap. 421; 3 R. S.) (Banks & Bros.' 9th ed. 2463), which provides that 'every warehouse company or person or persons engaged in the warehouse business who shall have had in his or their possession any goods, wares or merchandise; by virtue of any agreement . for the storage of the same, on which, or any part thereof, there may be due one year's storage, may proceed to sell the same at public auction,' etc.

"True, this statute is not mandatory and does not require the warehouseman absolutely to sell at the expiration of the year for which charges may be unpaid.

"By the verdict it was established that the plaintiffs were entitled to demand \$122 when the goods were originally tendered for delivery, and interest upon that sum was recoverable. But the allowance of storage charges for over a year thereafter was only recoverable in case the jury found that that period was a reasonable time for the lienors to enforce their lien—a finding, however, which cannot be assumed under the charge of the court as made." Morgan

v Murtha, 18 Misc. 438.

I think you will be safe in selling the goods within a reasonable time after the expiration of a year according to the "unwritten law" you cite in the last paragraph of your letter.

DIGESTS

RECENT legal cases of interest to warehousemen are digested herewith. A full printed report of any case may be obtained for twenty-five cents by addressing the editor of Distribution & Warehousing to cover publisher's costs. Key number should be specified.

(Ill.) Warehouse receipts are not essential to create a contract for storage.
—Somers, Jones & Co. v. Spellmeyer, 132
N. E. 787. Key No. 12.

(Mont.) The purpose of Laws 1915, c. 93, in requiring a bond of a public warehouseman, is to protect the bailors from wrongful acts of the warehouseman, and if the principal is liable, the sureties are liable, and a release or attempted release or withdrawal of the bondsmen without the agreement of the injured party is of no avail as a defense in an action for damages flowing from wrongful acts already done, and a sale by the warehouseman of his interest in the property stored does not affect such liability.—State v. Broadwater Elevator Co., 201 p. 687. Key No. 18.

(Mont.) If the provisions of Rev. Code, paragraph 6086, are binding in actions of conversion, a public grain warehouseman, notwithstanding the positive mandates of Laws 1915, c. 93, by operation of law is given an option to return the grain on demand or to pay the market price at that time for that would be the measures of his liability.—State v. Broadwater Elevator Co., 201 p. 687. Key No. 25 (1).

(Mont.) A grain elevator was agent of a company storing wheat with it, and could not legally make a sale to itself without full knowledge by the principal of the facts.—State v. Broadwater Elevator Co., 201 p. 687. Key No. 25 (7).

(Note: Where grain elevator sold all grain stored with it immediately after its receipt without calling in warehouse receipts, there remained in existence no subject-matter with reference to which elevator and depositors of grain could contract, and on an order to sell wheat by a depositor, the elevator could not claim that there was a legal sale of the wheat to itself, especially where the books of the elevator contained no entry of the purchase of the wheat as required by the Laws 1915, c. 93, Paragraph 39.—Id.)

(Cal. App.) While a warehouseman, as provided by section 27 (St. 1909, p. 437) may by virtue of his lien retain possession of goods deposited by the

owner or by one in the lawful possession thereof until the charges for which the lien exists are paid, such right does not apply to property of which the depositor has neither title nor right of possession, and who has obtained the same from a third person with the warehouseman's knowledge in a manner little short of larceny.—Young v. Colyear, 201 p. 623. Key No. 30.

(Mont.) As prescribed by Rev. Codes, paragraph 6071, measure of damages for wrongful conversion of personal property is the value of the property at the time of its conversion with interest, or, where the action has been prosecuted with reasonable diligence, the highest market value of the property at any time between the conversion and the verdict without interest, at the option of the injured party, and this rule is not changed as to liability of a grain elevator for conversion of wheat stored with it by Laws 1915, c. 93, Paragraph 32.—State v. Broadwater Elevator Co., 201 p. 687. Key No. 34 (8).

(Note: In an action against elevator for wrongful conversion of stored wheat, it was not inequitable to require defendant to pay plaintiffs more than the amount they were willing to accept prior to the institution of the suit, and which was then the prevailing price of wheat, where they were prevented by the wrongful act of the defendant from selling to other parties or holding for a higher price, in view of Rev. Codes, Paragraph 6071, and Laws 1915, c. 93.—

(Ark.) A warehouseman may limit his liability to an agreed value of the article received where the rate charged was based on the value of the article.—Missouri Pacific R. Co. v. Fuqua 233 S. W. 926. Key No. 24 (7).

(Cal.) In an action to recover the value of sugar burned while in a shed or upon a platform, evidence consisting of letters held to establish a contract on the part of the defendant to store the sugar in a fireproof warehouse .- Hollywood Sugar Corp. v. Leonhardt, 200 p. 1047. Key No. 34 (7). [Note: In an action to recover the value of sugar burned in a shed or upon a platform in the course of removal from cars to fireproof warehouse, where defendant had contracted to store it, evidence held to sustain a finding that there was no lack of reasonable care and diligence in allowing the sugar in question to accumulate in the temporary quarters on the platform where it was burned, and plaintiff did not break his contract to store such sugar in a fireproof warehouse.-Id.]

(Ga.) Where a drayman is authorized by the consignee to receive a shipment, or the carrier by a course of dealing with the consignee has a right to depend on delivery to such drayman, such delivery constitutes a delivery to the consignee.—Payne v. Johnson, Fluker & Co., 108 S. E. 803 Key No. 88.

BRIEFS

THE Supreme Court of Nebraska decided in a recent case that it was unreasonable for a carrier to require a consignee to sign a receipt containing a notation that goods were received in good condition, except "old break."

It appeared that these goods had been turned over to the carrier who had issued a bill of lading acknowledging they were received in good condition. When they reached their destination, they were damaged. There was a dispute as to whether the goods were damaged before or after they were delivered to the carrier. The Court held it was conversion for the carrier to refuse to deliver them up unless the aforementioned receipt was signed.—Fred F. Shields Co. vs. Chicago & N. W. Ry. Co.—186 N. W.—332.

In a recent California case, it was decided that the name "Action Transfer Co." was so similar to the name "Active Transfer Co." that an injunction should be issued against its use.

The Court pointed ou that in order that the use of a name may be enjoined it is only necessary to show that deception will be the natural and probable

result of its continued use.

The Court further said that the use of "Active Transfer Co." as a trade name may be protected by injunction, as the word "Active" is not ordinarily regarded as descriptive of a transfer company or the business conducted by it.—Jaynes vs. Weickman,—203 Pac. 828.

A Court decision in Virginia holds that while a truck driver who is engaged in the transfer business in a certain city, under a license, may be a common carrier there, he is nevertheless not a common carrier when he carries goods over an unusual route in some special case, providing he has not held himself out to carry goods over that route for the public generally. Ney vs. Haun, 109 S. E. 438.

That where a contract required a seller of goods to furnish certain materials, "F. O. B. Factory," there was a delivery by the buyer to the seller when the goods were delivered to the carrier, was the decision in the recent case of J. B. Colt Co. vs. Fox, 110 S. E. 401, in South Carolina.

That an interstate bill of lading is negotiable was a Texas Court decision in the recent case of Shaw vs. Coleman, 236 S. W. 178, and the person to whom it was sold was held to have acquired good title in the property which he could, in turn, transfer to another.

The Georgia Courts recently decided that if a common carrier fails to deliver goods according to the terms of its contract, the measure of damages is the value of the goods at the time and place at which it had agreed to deliver them, less the transportation charges. Central of Georgia Ry Co. vs. American Coal Co.—110 S. E.—320.

Some Thoughts on Merchandise

Warehouse Construction

and Labor Saving Devices*

By C. C. Daniel,

President, Central Warehouse Co., Kansas City

N discussing the subject of warehouse construction and labor-saving devices, your committee has considered only merchandise warehouses, as we do not feel competent, with the information at hand, intelligently to go into the problems of the household goods warehousemen.

In the construction of a merchandise warehouse there are three main points to consider, and failure properly to decide one of them may prevent the profitable use and operation of the whole enterprise.

First: Assuming that the city in which we are about to erect a public warehouse is one that will justify the venture, and that there is real need of a warehouse, the first and most important thing is choosing a good location. The location should be one that will permit the most direct car switching connection with all roads entering the city, and at the same time be as close as possible to the several freight depots. It is a great advantage to be close enough to the heavy jobbing district for their pick-up wagons easily to pick up freight.

Second: The building lot selected should allow the very greatest amount of railroad siding obtainable, with double trackage if possible—and with ample street frontage for wagon and truck dockage. A lot with switch tracks in rear, and building space about 100 feet deep by 200 or more feet in length, and with team docks at one end and in front of buildings, would allow very economical handling of merchandise, either into or out of storage—or direct from distribution cars.

Third: And lastly comes the architectural plans, and actual construction. It is now generally conceded that a new warehouse should be constructed of reinforced concrete. Security and stability of investment will be more certain if building is so constructed as to be easily turned to other uses.

If building is sprinkled with a twosource sprinkler system, with supervisory service, and low insurance that goes with such service, your space will be more easily filled and kept filled.

Economy in handling, which continues throughout the years, is more important than mere economy in construction.

There are many points to be considered under this third heading. Some of the most important are: area of floors, num-

*Report submitted at St. Louis convention of American Warehousemen's Association.

ber of floors, floor loads, heights of ceilings, spacing of columns, and dockage and interior arrangement, including location of general offices, shipping office, elevators, stairs, etc.

Floor areas that will permit of subdivisions into units of 10,000 or 5000 square feet are very convenient, as there is often a rental demand for such units of space. Renting space in large units to people who do not want to use the de-

LABOR SAVING:

THE merchandise warehouse in relation to location, architectural plans and material handling machinery is considered in this report which was submitted at the St. Louis convention by a committee comprising C. C. Daniel, Kansas City, chairman; Theodore F. King, Louisville; M. R. Mathews, Charleston, West Va.; J. Edward Lee, Chicago, and L. C. Abbott, Fort Worth, Tex.

The point is brought out that while there are a few labor saving devices which can be used to advantage at almost any storage plant, a good device for a given commodity may be useless for handling other goods, and the problem accordingly is a difficult one.

tail service of the warehouseman is a profitable and pleasant way of constantly keeping your space filled. Such business would go elsewhere if not taken care of by the warehouseman.

The number of floors should depend on size and value of ground plot. As a general principle to follow, a warehouse should be spread out as much as possible along the railroad siding and street, rather than being built high into the air. The more trackage and dockage in proportion to the floor area, the better.

The live floor load on the ground floor should be 400 to 500 lbs. to the square foot, ranging to 250 lbs. for the top floor of a six or seven-story warehouse.

Ceilings of twelve to fourteen feet, clear story height, on the first floor and ten feet on other floors are convenient and economical.

Column spacing must depend on the floor areas and special plans for different parts of building, but as a general rule, seventeen to twenty-foot spacings work out to good advantage.

The dockage and interior arrangement very important, as it affects the handling of merchandise during each of the more than 300 days in the year during the entire life of the building. It is best when possible to have car dockage for spotting at least one car for every 15,000 square feet of floor space. There is also a distinct advantage in having at least a part of the shipping or the team dock join the railroad siding and car unloading dock for the economical handling of merchandise for distribution direct from cars. There should be shipping or team dockage sufficient for at least one team or truck for every 10,000 square feet of warehouse space. As already stated, at least a part of the shipping dock should join or be near the railroad siding for the economical handling of distribution cars. A short truck haul is desired from either distribution cars or warehouse stocks.

For easy access and publicity, place the general offices at the main entrance on the first floor. First floor space is so valuable for the handling of live stocks that it should not be converted into offices for rental purposes. Place the shipping office as convenient as possible to the shipping dock. Offices for rental purposes can be placed on the second and upper floors facing the streets, with ample space or rooms across the hall, and adjoining the several offices.

Freight elevators and warehouse stairway should be near the center of building in rear and within a short distance of car dock. For general merchandise, an elevator with ten by twelve-foot cage, and 6000-lb. capacity, is recommended. For automobiles a larger size is necessary. If offices are extended to the upper floors, a passenger elevator will be required.

The subject of labor-saving devices is a difficult one in a public warehouse, handling, as it does, mixed lots of general merchandise. A good device for one commodity, or for a straight lot of one style package, might be useless for other commodities or for assorted cars of the same commodity. There are, however, a few devices which can be used to advantage by most any public warehouse. A tiering machine or portable elevator is good for the pilling of large heavy packages, and saves man power, danger of accidents, and damage to mer-

chandise. Lift platform trucks are very convenient for handling distribution cars, and some storage stocks. There are barrel trucks that greatly facilitate the handling of barrels, especially heavy barrels. Spiral chutes, and automatic conveyors or piling machines can be used to advantage in only a few exceptional

cases in the average public warehouse.

There are other useful labor-saving devices, such as stencil cutting machines and barrel racks, which can be used to

vices, such as stencil cutting machines and barrel racks, which can be used to advantage where there is sufficient permanent barrel storage to justify setting aside and equipping a regular space or room. Many labor-saving devices that are very practical and necessary in a factory or business handling regular packages in the same direction and in the same space have no value in a public warehouse handling mixed merchandise with continually shifting positions in the warehouse.

The Modern Household Goods Warehouse*

What It Should Offer Patrons

By T. A. Jackson

President, Jackson Express & Van Co., Chicago

THE storage of household goods is a comparatively new industry. The first furniture warehouse in New York City was built in 1872. The first furniture warehouse in Chicago was built in 1893.

The writer's idea of a warehouse for the storage of household goods is a sixstory building built of reinforced concrete and brick curtain walls, about 75 by 100 feet.

Location. The best residential section should be selected, near a transfer corner, if possible where a switch track is available. A deep lot should be secured, in order to have a van room, stable, paint shop, and flat for caretaker in the rear of the warehouse.

Front of Building. As the majority of buildings are dark, a light building will attract attention. White terra cotta and light brick should be used, and illuminated with flood-lights at night.

Equipment. A silver vault with safety deposit boxes attracts a very desirable class of patrons and, if properly managed and advertised, is very profitable. A cold storage room for furs and fabrics will not only be profitable, but extend your circle of patrons who may be of great value. An automatic passenger elevator of one-ton capacity should be installed. In addition to taking care of customers and employees, it could be used for handling pianos and small lots of household goods when the freight elevator is busy. As we are entrusted with personal effects, many of which have a sentimental value that cannot be estimated, the best sprinkler system should be installed, and no expense should be spared to insure the protection of other

people's property. First Floor. As your patrons seldom get beyond the office, it should have an attractive lobby tastefully furnished. The piano show room should adjoin the office, with glass partition; the floor should be elevated about three feet above the office floor, thus making it attractive and affording a saving of space. A separate entrance should be provided for em-

ployees. The shipping room should be in the rear of the office.

Basement. (Nine-foot ceiling.) Floors and side walls should be waterproofed and not more than six feet below the street level. There should be no sewer connection, as the backing up of sewers is often the cause of flooded basements. The packing room, equipped with a power saw, should be under the piano show room. The material room should be under the office and this part of the basement should have a six-foot ceiling.

IS YOUR WAREHOUSE UP TO DATE?

HERE are some features of a modern household goods plant as favored by Mr. Jackson:

- Silver vault properly managed and advertised.
- 2. Cold storage room for furs and fabrics.
- 3. Sprinkler system.
- 4. Sewerless basement.
- 5. Hooks in the ceiling of top floor for hanging automobiles.
- 6. Electric sign on roof.

There should be a cold storage room, sprinkler apparatus, boiler room with steel boiler, and the rug and carpet cleaning room.

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Second Floor. (Eight-foot ceiling.) Piano and phonograph room: all grand pianos should be set up, as nothing will be so displeasing to your lady patrons as to see their perfectly good pianos stored on edge. Rug room: racks that would hold about six bundles of rugs should be provided for, and should be built in such a way as to prevent the paper from being torn when rugs are piled. Trunk room: all trunks should be put in the trunk room, as patrons usually put clothing that will be needed, in trunks; this will save considerable damage to goods and will please your customers when access is required.

Third Floor. (Eight-foot ceiling.) This entire floor should be used for small lots. Walls for piling should be provided for piles five feet deep with 3½-foot aisles. As the average lot is continually growing smaller, you will find this floor very useful.

Fourth and Fifth Floors. (Elevenfoot ceilings.) All rooms should be ten
feet deep, ranging in width from four
feet to twelve feet, mostly small rooms.
Aisles should be four feet wide. As
pyrobar is much softer than fire brick,
it is not so likely to damage furniture
and will make the best partitions. The
fifth floor should be for open storage.
Four-inch walls should be built for piling, ten feet deep with four-foot aisles.

Sixth Floor. (Eleven-foot ceiling.) This floor can be used for large lots, store fixtures or automobiles. Hooks can be put in the ceiling, at a small expense, for hanging automobiles.

Roof. Provision should be made for an electric sign on the roof.

Tulsa Co. to Build

TULSA, OKLA., March 17—The R. W. Page Fireproof Storage is planning to build a new warehouse for storage of household goods and automobiles. The building will go up at 13th and Elgin streets.

Tampa Co. to Build in 1923

TAMPA, FLA., March 11—The City Transfer Co., Inc., plans to build in 1923 a warehouse to contain approximately 20,000 sq. ft. of floor space, on South Rome Avenue, 10r storage of merchandise, household goods and automobiles.

Boston Wharf Co. to Build

BOSTON, March 17—The Boston Wharf Co. has awarded a contract for the erection of a brick and mill constructed warehouse on A street, South Boston. The building will be six stories high, 90 by 135 feet, and will cost about \$225,000.

^{*}Paper read at St. Louis convention of American Warehousemen's Association.

EQUIPMENT

NEWS AND REVIEWS

Electric Truck Equipped with Crane for Warehouse and Terminal

A N electric truck with carrying capacity of 3000 pounds and equipped with a inounted revolving counter-balanced crane has been developed by the Elwell-Parker Electric Co., Cleveland. It is designed for handling goods such as bales, barrels and boxes at warehouses, terminals and factories, and may be used for stacking goods at some height in storage plants and yards and in loading railroad cars and wagons.

A heavy vertical steel column has a long bearing in steel pedestal bolted to a steel platform on the truck and supports a 12-foot boom, which may be racked in or out by the operation without leaving his driving position. The h ist is operated by a separate motor directly connected to an enclosed hoist.

directly connected to an enclosed hoist mechanism. The controller is located on the dash in front of crane operator. The The hoist is mounted on the steel frame, which houses the battery. The battery, hoist and motor all act as counter-bal-

ance.

A special trip switch mounted on the front of battery box stops the inward

motion of boom as set.

The crane is capable of handling loads up to 3000 pounds. It will pick up 1000 pounds at 8-foot outreach at side or end of platform; or, with outriggers, as shown in the illustration, with lift 3000 pounds at 6-foot outreach. The boom may be lowered at permit entrance of doorways.

The outriggers are quickly adjusted and folded, and are swung in beside the crane column when not in use.

The truck is equipped with 21½ by 3½ inch drive wheels and 15 by 3½ inch trailing wheels, all four of which steer. Large wheels permit use in yards. A coupler is furnished on the rear to permit use of the unit for intermittant tractor service.

Elwell-Parker inclosed motors are used. Motors, differential worms, wheels and crane pillar columns are all fitted with ball bearings.

The single battery furnishes power to propel the truck as well as to operate the crane.

MORE TRUCK MAKERS ANNOUNCE PRICE CUTS

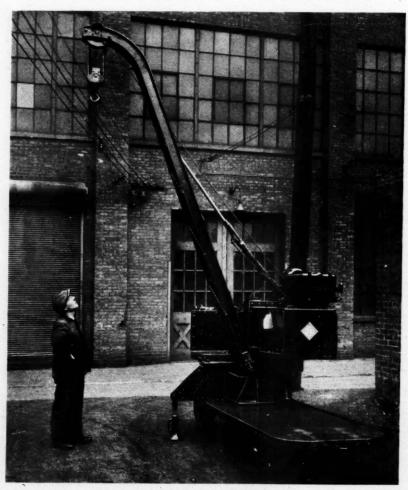
Further reductions in the cost of motor trucks have taken place. New prices as compared with old ones are announced by various companies as follows:

	Capacity,	-Pr	ices-
Make	Tons	Old	New
Acason Acason Acason	$ \begin{array}{c} 1\frac{1}{2} \\ 2\frac{1}{2} \\ 3\frac{1}{2} \\ 5 \end{array} $	\$2,485 3,295 4,295 5,250	\$1,95 2,75 3,45 4,35
Duplex Duplex	2* 3½	$\frac{2,775}{4,250}$	2,773 3,500
Kearns-Dughie Kearns-Dughie		$\frac{1,600}{2,200}$	1,150 1,650
Master ** Master** Masetr 1 Master 2 Master† Master†	1 ½ 2 ½ 2 ½ 2 ½ 3 ½ 3 ½ 5	2,690 3,290 3,540 4,190 4,640 5,290 5,440	2,290 2,890 3,190 3,990 4,290 4,990 5,090

*Formerly 1½-ton. **Model W. ***Model D. ¹ Model A. ² Model E. †Model B. ‡Model F.

	Capacity,	Pric	'es
Make	Tons	Old	New
Packard Mode Packard	el EC-31/2	3,500	3,100
	EX-3 1/2	4,000	3,500
Stoughton Stoughton Stoughton Stoughton	$\frac{1}{1}\frac{1}{2}$	1,995 2,350 2,800 3,600	1,790 $2,150$ $2,490$ $3,150$
Wichita Wichita Wichita Wichita	1 2 3 4	2,000 2,500 3,500 3,900	1,875 2,400 3,200 3,500

Increases in prices of all its models are announced by the Gary Motor Truck (Concluded on page 46)



New electric crane truck of Elwell-Parker Co.

Distribution Service, Inc., Organized by W. D. Leet and H. F. French, to Build Business for Merchandise Warehousemen

CHICAGO, March 23-Distribution Service, Inc., has been crganized here by Willis D. Leet, until recently Chicago business representative of Distribution & Warehousing, and H. F. French, who has resigned from the sales department of the Moores & Dunford Engineering Corp., warehouse architects and engineers of Chicago.

As the name implies, Distribution Service aims to build business for merchandise warehouse companies which distribute the products of the manufacturer.

Discussing plans, Mr. Leet said to-day:
"In our work during these past few
years Mr. French and I were naturally brought together often, and in our casual conversations often talked about the absolute lack of personal contact between



H. F. French

the average warehouseman and his customer. Now in all other lines of industry, advertising and selling have been placed foremost. This, as you know, has not been true in the warehousing industry, and this, in our estimation, was the weak spot.

"In searching for the remedy it was logical to conclude that very few individual warehousing organizations could afford a complete selling organization. To cover the United States by personal solicitation, and to advertise to all industries that furnish a considerable volume of business to the warehouseman, would entail an expenditure that only two or three organizations in the whole United States could possibly afford. And yet, in order to place the warehouseman on a plane comparable with any business man in other industries, it would be necessary to carry out some such program. If, however, the leading warehousing organizations in each section of the United States were to carry out any such comprehensive plan individually, there would result a tremendous duplication of effort, because all of this personal sales work and publicity would after all be directed to the same general class of prospects.

Personal Contact

"At this point we began the formulation of our present organization, and the main purpose behind our plan is to establish that personal contact so necessary to the creating and holding of business for the warehouseman, and, we believe, in a way that will avoid the expensive duplication of effort that would be necessary under the plan of individual operation.

"A warehousing concern located in one distinct distributive center is in no way in direct competition with a similar organization in another distinct distributive center, because these two organizations receive their business from the same general class of prospects. this idea in mind, we have divided the United States and Canada into theoretical distributive centers and propose to bring together in one great selling and advertising plan a group of America's leading warehousemen. By placing these various trade areas and choosing in each such territory a leading warehousing organization, we are then in position to present to any manufacturer or national distributor of any commodity a plan that will accommodate any plan he may have for the distribution of his commodity. In other words, the selling efforts of the entire group can be centered effectively through the centralized organization which we have established.

"The basis of the plan then will be a direct personal solicitation of business for this group of warehousemen. We propose to solicit not so much those manufacturers and distributors that are now making every available use of the public merchandise warehouses, but especially to work among those industries that are not now using the warehousing industry to accomplish economies in distribution or a bettering of their service to their buyers. There will be, as you can see, a great opportunity for strictly educational sales work in carrying out this plan.

To Advertise to Industries

"There will be a ground work laid for this direct personal sales effort through the advertising and circularization which we will carry on. We propose to advertise through various trade mediums direct to those industries that furnish the bulk of business to the warehousing industry. This advertising will be followed up by some direct circularization and sales correspondence.

"A traffic department will be established early in this work. This will be chiefly for the purpose of co-operating with our selling efforts by furnishing us with facts and figures that will show the shipper the advantage of utilizing warehouse service. Many manufacturers are not familiar with the various services a warehouse can perform and will first have to be shown in black and

white some tangible evidence of savings in freight charges, time in transportation and possibilities of better service to their customers. A thoroughly experienced traffic man will be able to organize a department that will be in a position to supply our salesmen with this convincing information. This traffic department will also be at the service of the various warehouse organizations that are joining in this plan, and will also work direct with the traffic departments of those manufacturers that are using the facilities of this associated group of warehousemen. In short, we aim to establish a traffic research bureau and will place in charge of this work a man who has had an extensive experience in industrial traffic management, merchan-



Willis D. Leet

dise warehousing and railroad transpor-

"The headquarters office of Distribution Service, Inc., will be at 123 West Madison Street, Chicago. This office will be in fact and in spirit the branch office of each warehouse associated in this work. As the work of the organization develops, it is quite likely that the establishing of sales offices in other cities may seem advisable, but for the time being all work will be conducted from the Chicago office."

A number of the leading merchandise warehouse companies have already become identified with Distribution Service, Inc.

The Men Behind

Both Willis D. Leet and H. F. French are widely known in the public warehouse industry and have been familiar figures at storage conventions throughout the country.

In 1913 Mr. Leet and H. T. Lay, who died in France during the World War, organized a company which in 1914 took

(Concluded on page 39)

WITH THE ASSOCIATIONS

Officers and Committee Chairmen of Trade Organizations of the Warehouse Industry Are Invited to Contribute News to This Department

News of the American Warehousemen's Association

Importance of Standardization Emphasized by President Morse

W. MORSE, Minneapolis, presi-W. MORSE, Minicapone, P. dent of the American Warehousemen's Association, on March 20 sent the following letter to all members of the association:

I very much wish I could make it clear to every member of the Association to what an extent the process of standardizing the various industries of the United States and Canada is progressing, and how far the industries of this country have traveled along these lines. Some of the members of our industry realize this situation, and I wish that every single warehouseman in every community in the country could fully appreciate it. To bring it more forcibly before your minds, let me cite you some items which appear in a recent bulletin of the Department of Domestic Distribution of the Chamber of Commerce of the United

• "By an arrangement between the National Shoe Retailers' Asso-ciation and the Harvard Bureau of Business Research, the inquiry into operating costs for the year 1920 will be continued for 1921. "Substantially the same work is

under way for the Wholesale Grocers' and the Retail Jewelers Wholesale Associations. We have received the following letter from the Harvard Bureau of Business Research, which speaks loudly for itself:

"'In order to keep you informed of the progress of our work, we are inclosing copies of the letters and schedules that we are using this year in collecting figures on 1921 operations in the retail shoe and jewelry and wholesale grocery trades. This study is being con-tinued in these trades because of the practical use that numerous merchants are making of the results in the actual management of their business. By comparing their figures with the summaries of the trade as a whole, many business men have been able to introduce substantial economies in the operation of their stores.

"Retail delivery costs at last have been reduced to a system whereby they may be compared as between any establishments, re-gardless of size and location. Truly

a great accomplishment.
"A formula for stabilizing the prices of gasoline and kerosene, known as the Douglas Schedule, is based on factors such as the pre-vailing prices of crude oil, freight and tank-wagon market, and is finding acceptance among State asso-

"Further studies in the Elimination of Excess Varieties and Standardization of Sizes now includes the cordage industry, which con-templates also a reformed terminology to define more clearly what is meant by such expressions as 'Manila Hemp,' 'Hawser,' et cet-era. It should be known of all men that the Fabricated Production Department of the Chamber is a principal inspiration in the work of national standardization.

"Packing and wrapping parcels for retail delivery has become so expensive and therefore has become so important a factor in retail distribution that the National Retail Dry-Goods Association will conduct extensive studies into the subject.'

These are but a few illustrations of the work that is going on in standardizing all the industries of the country at the present time.

In every community where two or three warehousemen are to be found, local organizations for the promotion of costfinding and the study of our problems and the improvement of our methods should be established, and where, for any reason, it is not possible to establish a local organization, the warehousemen in that community should get in touch with the offices of the national organizations, like the A. W. A., and by frequent correspondence and the prompt submission of questions which arise, keep informed of the progress of the industry throughout the country.

In talking recently with a representative of one of the large national distributing organizations of the country, he remarked that it was his business to go from city to city, making contracts with warehousemen for the handling and distributing of the products of his company and naturally he endeavored to make contracts that would be most favorable

to his company. He said that some warehousemen knew how to make a warehouse contract which was fair to both sides, but the contracts that he was able to make with some other warehousemen were nothing short of a crime against the industry, but he added, "What can I do if a man wants to give away his money? Surely my company expects me to accept it for them."

The knowledge of this situation in the warehousing industry of the country fills me with a most urgent desire to press the work of the A. W. A. in educating the men of our industry in every city, town and village of this whole continent, so that they may know the most approved methods, customs and forms of contracts available and conduct their business in a proper manner and receive the rewards for their efforts to which they are justly entitled.

This office invites the most full and free correspondence regarding any questions or matters of interest arising in the course of the daily work of any warehousemen in any city. A great fund of information is at the disposal of the warehousemen of the country if you will only ask for it.

Mr. Morse's Letter to Shippers

An important development in the affairs of the American Warehousemen's Association is the appointment by the president, W. W. Morse, Minneapolis, of a trade relations committee. A more detailed story regarding this action, which was authorized recently by the directors, appears on pages 7 and 8.

President Morse has written letters to John Wilson, president of the Chicago Auxiliary of the American Specialty Manufacturers' Association, and John Simon, Peoria, Ill., president of the Shippers' Warehousing and Distributing Association, suggesting that each organization create a special committee to work in conjunction with the A. W. A. trade relations committee.

Mr. Morse writes that the new A. W. A. committee will welcome the closest cooperation on the part of the shippers' organization or any of their duly appointed committees "in bringing about the most

close and fraternal relations between our industry and those who are using our service as a link in the chain of distribution from the producer to the consumer."

Receipts Now Ready

PRINTING of the standard form of negotiable and non-negotiable warehouse receipt, as approved at the American Warehousemen's Association's St. Louis convention last December, has been completed and copies will be distributed early in April to the association's members from the office of the general secretary, Charles L. Criss, Pittsburgh.

In accordance with action taken at St. Louis, the receipts committee, of which P. L. Gerhardt, vice-president of the Bush Terminal Co., New York, is chairman, has had each of the two forms of receipt printed in two ways. One text has been set up lengthwise and the other crossways. A copy of each design will be submitted to the members, who will vote by mail as to which one they prefer. Majority opinion will prevail.

To Seek Bankers' Approval

After the members have decided, the committee on banks and warehouses, of which William E. Halm, president of the New York Dock Co., is chairman, will take the receipts to the American Bankers' Association with a view to having that organization formally approve them. Such endorsement is expected, as representatives of the bankers were consulted at the time the negotiable and nonnegotiable forms were being worked out.

Although the standard terms and conditions as revised at the St. Louis convention run at some length, the Gerhardt committee has had them photographed down to a size which can be placed on the reverse of each form of the receipt and yet be legible.

Central Bureau Meeting

The Central Bureau Committee, T. E. Witters, Baltimore, chairman, planned to meet at the Hotel Claypool in Indianapolis on March 29. Discussion was to be devoted, among other things, to the "Warehousing Encyclopedia of Storage and Handling," the compilation of which was begun by the committee some months ago. At the St. Louis convention last December the Central Bureau committee was authorized to continue work on this book, which will list and describe some 800 commodities which enter and leave distributing warehouses.

"Bulletin" Discontinued

In accordance with the action of the directors, publication of the monthly Bulletin ceased with the February, 1922, issue. Information of interest to the association's members will go forward from time to time from the office of the general secretary, Charles L. Criss, Pittsburgh.

Baltimore Furniture Warehousemen's Association



George D. Magruder

Recently elected president of the Baltimore association, is president of Gra-ham's Storage Warehouse Co. of that city

Grand Rapids Transfer and Storage Men's Association

Tax Situation Disturbing

PASSENGER car and motor truck owners pay Michigan nearly a quarter-million dollars more each year in special taxes than do railways and electric interurban lines, H. H. Hardy, secretary of the Michigan Highway Transportation Association and secretary of the Fireproof Storage & Transfer Co. of Lansing, told the members of the Transfer and Storage Men's Association of Grand Rapids, Mich., at that organization's eighteenth annual dinner, held at the Grand Rapids Association of Commerce on March 14

The sentiment of the gathering was that motor truck interests would have to conduct a campaign of education among Michigan's Legislative members to counteract the contentions advanced by railroad interests.

It was pointed out by Mr. Hardy that Governor Groesbeck of Michigan favored encouragement of motor bus and truck transportation, which, however, the Governor contended, should bear an equitable portion of highway

It was apparent from the discussion that motor truck regulation promises to be a big issue during the 1923 session of the Michigan Legislature.

Speakers included John Zevelkink, president of the Grand Rapids association and secretary of the Columbian Storage & Transfer Co.; Everett M. Radcliffe, secretaray and treasurer of the association and head of the Radcliffe Storage Co.; F. D. Campau, general counsel of the Shippers' Warehousing

and Distributing Association, and secretary of the Furniture Manufacturers Association of Grand Rapids; Charles R. Smith, secretary of the Muskegon, Mich., Highways Transportation Association, and Lee H. Bierce, secretary of the local Association of Commerce, Mr. Radcliffe presided as toastmaster.

Illinois Association of Warehousemen

Shippers Are Hosts

WAREHOUSEMEN of Chicago and neighboring cities were guests of the Chicago auxiliary of the American Specialty Manufacturers Association at a luncheon at the Hotel Morrison on March 13. A joint meeting with the shippers was held and the following

talked on behalf of warehousing:

Roy C. Griswold, president of Griswold & Walker, Inc., on "How Warehouse Costs Are Arrived At"; Wilson V. Little, superintendent of the Western Warehousing Co. and secretary of the Illinois Association of Warehousemen, on "The Warehouse Labor Problem"; Sidney A. Smith, vice-president of the Currier-Lee Warehouse Co., on "How Manufacturers Can Co-operate with Warehousemen to Maintain Efficiency"; P. F. Cassidy, Western representative of the American Chain of Warehouses, on "Personal Contact with the Buyers of Space"; and S. H. Verrall, general manager of the Sibley Warehouse & Storage Co., on "An Explanation of Rule 6."

More than thirty warehousemen attended and the discussions helped to promote a better understanding between storer and storageman. Among the outof-town warehousemen present were Clarence Ullman, Peoria, Ill.; L. T. Crutcher, Kansas City; G. J. Hansen, Milwaukee, and William Richter, Davenport,

Illinois Furniture Warehousemen's Association

Addresses Feature Illinois Furniture Meeting

HARLES S. MORRIS, New York, president of the National Furniture Warehousemen's Association; F. L. Bateman, president of the Trans-Continental Freight Co., and J. Edward Lee, president of the Illinois Association (merchandise) of Warehousemen, were speakers at the monthly meeting of the Illinois Furniture Warehousemen's Association on Feb. 20, in Chicago. Nearly eighty persons at-

The story of the National's California convention in January was told by Mr. Morris, who called it "a phenomenal meeting," which reflected "great credit upon those responsible for holding it at Catalina Island." Mr. Morris added:
"I believe the National has a most won-

drous future cut out for it. It seems that the industry awaited its organization, representing the particular line of endeavor in which we are interested. It has 540 members in less than two years, and every applicant is carefully investigated and must have the indorsement a fellow member and a report from one of the commercial agencies."

Mr. Bateman described his recent trip to the Orient in company with T. Y. Leonard of Detroit and P. J. Mills of Des

Moines, Iowa.

On behalf of the merchandise warehousemen of Illinois, Mr. Lee proffered co-operation, and gave an interesting talk on the problems of the merchandise storage business.

The Garfield Express & Storage Co., Chicago, was elected to membership.

Announcement was made of the amounts of bond which furniture and merchandise companies must furnish to the Illinois Commerce Commission. [These were published in the March issue of Distribution & Warehousing.]

The insurance committee was instructed to negotiate with bonding companies to obtain the lowest possible rate for the members, all bonds to be written through the association's treasurer in order to enjoy the benefit, if any, of the volume which may accrue from the business of the association.

M. D. Snedicor, reporting for the advertising committee, presented a suggestion, which was unanimously adopted, that the members take a one-page advertisement in the new telephone directory, to be known as the "White Book." The cost will be pro-rated and is estimated to be \$5.11 a line each month, each company to take what is called a line. All other advertising by members in the "White Book" is to be withdrawn.

Kansas City Warehousemen's Association

Election of Officers

AT the annual meeting of the Kansas City Warehousemen's Association, on Feb. 18, S. C. Blackburn, president of the A-B-C Fireproof Warehouse Co., was elected president. As vice-presidents were chosen W. A. Sammis, secretary of the Central Storage Co., to represent the merchandise division; Daniel P. Bray, president of the Monarch Transfer & Storage Co., to represent the household goods division; and M. W. Browne, manager of the Missouri Valley Cold Storage Co., to represent the cold storage division. D. S. Adams, vice-president and general manager of the Adams Transfer & Storage Co., was re-elected secretary. Directors, in addition to the officers, are S. M. Woodson, president of the D. A. Morr Transfer & Storage Co.; Fred Richardson, City Ice & Storage Co., and J. G. Staley, Gray Transfer & Storage Co. Committees have since been appointed by President Blackburn as follows:

Auditing, W. A. Wilson, F. C. Adams.

Membership, L. T. Crutcher, Fred Richardson, Howard Lathrop. Legislative, O. W. Thomas, M. W. Browne, Daniel P. Bray. Entertainment, L. T. Crutcher, Ellis Leritz, George Leinweber, Mr. Phillips. Merchandise storage, W. A. Sammis, S. M. Woodson, F. C. Adams. Furniture storage, Daniel P. Bray, Howard Lathrop, Ellis Leritz, George Leinweber, S. C. Blackburn. Cold storage, M. W. Browne, Mr. Richardson, George J. Schmitz. Public relations, L. T. Crutcher, W. O. Nevill. Grievance, S. M. Woodson, Mr. Groves, Mr. Richardson. Water supply, D. S. Adams, C. C. Daniel, Mr. Beebe.

Massachusetts Warehousemen's Association

Handling Costs

H ANDLING REPORT No. 13 has been issued by the Massachusetts Warehousemen's Association. This report covers the inward and outward movement, by teams, of straight lots only (no assortment). Nearly 100 commodities are listed.

The arrangement is in conformity with the proposed storage classification. The various columns set forth in the property indicate.

report indicate:

1—The commodity.

2—The type of package.
3—The actual weight,

3—The actual weight, computing weight, minimum computing weight or weight group.

4—The number of lots reported.

5—The number of packages reported.
6—The productive man-hour cost per package.

7—The productive man-hour cost per 100 pounds.

8—In some cases the total weight handled.

"Certain commodities come in standard packages (e.g., flour in sacks)," the foreword explains; "others in packages which are dependent upon a minimum computing weight (M.C.W.) in order to acquire the storage rate (e.g., most barrels); while commodities like cotton and wool, in packages of varying weight though of a relative uniform size, require a computing weight (comp.) for classification purposes. No total weight is indicated in the final column against commodities falling into the above groups since the cost per 100 pounds is the direct result of applying the actual weight, minimum computing weight, or computing weight to the cost per package. There are, however, certain commodities in packages of fairly uniform density but with considerable variation in weight (e.g., canned goods). Here the various packages have been put into the 'weight groups' as outlined in 'Cost Finding for Warehousemen,' and the total weight handled is indicated in the last column since it is this total weight that determines the cost per 100 pounds for the group as applied to the average weight of package in the group. If desired this average weight of package in any group can be ascertained, of course, merely by

dividing the total weight by the number of packages as indicated.

"Only productive man-hour costs are shown. These may be translated into monetary costs by multiplying the man-hour cost by the average wage scale of the plant, adding the proper amount for overhead. The further addition of a reasonable profit produces the rate.

"For example, to acquire a rate where the man-hour cost is 0.040 per package, the average wage is 40c. per hour, the overhead is 125 per cent and the margin of profit 10 per cent; we have:

" $\$0.040 \times \$0.40 = \$.016 + 0.020$ (125 per cent overhead) = 0.036 + 0.0036 (10 per cent profit) = \$0.0396 per package (rate).

"As \$0.40 + 0.50 (125 per cent) = 0.90 + 0.09 (10 per cent) = 0.99, this factor may be used as a shorter method of computation thus:

"0.40 man-hours \times 0.99 = \$0.0396 per package.

"Or the factor 0.99 may, for practical purposes, be considered as 1 so that the actual productive labor in man-hours may be considered the same as the rate in dollars, viz.:

"0.040 man-hours = \$0.040 per package (approximately)."

Montana Transfer and Storagemen's Association

Annual Convention

The Montana Transfer & Storagemen's Association held its annual convention at Lewiston on Feb. 16, 17 and 18, with delegates present from many cities in Montana and Wyoming. Officers were elected as follows:

President, J. C. Milner, president of Milner's Transfer & Storage Co., Lewiston. Vice-president, H. G. O'Rourke, treasurer and manager of the Benson-Carpenter Co., Helena. Secretarytreasurer, Edwin Grafton, secretarytreasurer of the Baker Transfer & Storage Co., Billings.

Committees were appointed as follows: Publicity, H. G. O'Rourke, Helena; William P. Haggarty, Great Falls; James W. Nugent, Miles City; W. H. Smith, Butte, and W. E. Martin, Glendive. Convention location: Edwin Grafton, Billings; James W. Nugent, Miles City, and Bruce Cook, Billings. Membership: W. E. Baker, Billings; James W. Nugent, Miles City; Carl H. Suhr, Great Falls; G. G. Duggan, Lewiston, and W. H. Smith, Butte.

Miles City was selected as the 1923 convention place, on invitation from James W. Nugent, manager of Nugent's Transfer & Storage of that city. It was decided to hold a semi-annual convention some time in August. The first day's session at the Lewiston convention was given over to addresses by A. M. Maxeiner and D. C. Bates, representing railroads entering Lewiston, regarding cooperation between the carriers and warehousing interests, and to routine work. At noon the delegates were Kiwanis Club

guests, and in the evening a stag dinner was held.

Reports from committees on legislation, insurance, material handling machinery and other subjects were presented on the second day, and the afternoon was spent visiting local refineries and other points of interest, followed by a theatre party in the evening.

On the final day there were discussion of cost accounting and the handling of coal, addresses including one on "Rates and Cost Finding" by William P. Haggarty, the retiring president, who is secretary-treasurer of the Wilbur Transfer and Storage Co., Great Falls.

National Furniture Warehousemen's Association

New Members

 $\mathbf{F}^{ ext{IVE}}$ more companies have been elected to membership in the National Furniture Warehousemen's Association, as follows:

The Ralph N. Blakeslee Co., Waterbury, Conn.

Henry G. Drinkwater's Sons, Inc., Greenwich Conn.

Lawrence Warehouse Co., Sacramento,

W. J. Picard, Ltd., Toronto, Canada. Sapulpa Storage & Transfer Co., Sapulpa, Okla.

With one resignation and the dropping of two other companies the National now has 536 members.

New Jersey Furniture Warehousemen's Association

Proposed Truck Law Opposed in New Jersey

EGISLATIVE matters occupied the attention of the New Jersey Furniture Warehousemen's Association at its February meeting, held in Newark on the 15th. Discussion centered on Senate Bill No. 15, which would advance motor truck fees for 1923, notwithstanding they were increased for 1922. At conferences held in various cities before Senate and Assembly delegations, opposition was presented, on behalf of ware-housing, by Frederic Petry, George Sebold, Griswold Holman, Henry Blace, Peter Christie, Louis Allison, Norman Hotchkiss, Joseph Lupo, Frank McGrath and Frank Summers, all members of the New Jersey association. Confidence was expressed at the February meeting that, although the bill had passed the Senate, it would meet defeat in the Assembly.

The association voted to authorize its law and legislation committee to affiliate with the joint legislative committee be-



Meet This Group of Montana Warehousemen

Left to right—William P. Haggarty, secretary-treasurer, Wilbur Transfer & Storage Co., Great Falls; W. J. Baird, Baird Transfer Co., Cutbank; Carl H. Suhr, secretary and treasurer, Great Falls Transfer Co., Great Falls; Paul Jones, Milner Transfer & Storage Co., Lewiston; W. H. Smith, Montana Transfer Co., Butte; Edwin Grafton (association secretary), secretary-treasurer, Baker Transfer & Storage Co., Billings; J. C. Milner (association president), president, Milner's Transfer & Storage Co., Lewiston; H. G. O'Rourke (association vice-president), treasurer and manager, Benson Carpenter Co., Helena; W. E. Martin, Glendive Transfer Co., Glendive; J. D. Stout, Merchants Transfer & Storage Co., Sheridan, Wyo.; James W. Nugent, manager, Nugent's Transfer & Storage, Miles City; W. E. ("See Me") Baker, president, Baker Transfer & Storage Co., Billings; Ira Wilbur, president, Wilbur Transfer & Storage Co., Lewiston; "Dad" Milner, Dad Transfer & Storage Co., Lewiston

ing formed among various business organizations, including the Motor Truck Club, the Merchants Association, etc.

Removal Situation Adjusted

At the March meeting, held in Newark on the 15th, Col. H. Norman Schwarzkopf, Chief of the New Jersey State Police, lectured on that organization and the activities of the State constabulary, telling how the rural districts were patroled and protected by his troopers, not only to discourage crime, but to assist travelers in distress. This was particularly interesting to the warehousemen because their vans use country roads, shipments often being valued at thousands of dollars.

The special removal law committee announced the final result of the negotiations with the installment house peo-The latter have decided to drop their plan for proposed legislation commonly known as a removal law. This decision was reached after several conferences with members of the warehousemen's body. The installment house representatives told the committee they realized the better class of storagemen would be only too glad to work with him and give them the information they wanted when approached in a businesslike way. They conceded that the suggested law would work a hardship on such warehousemen, while it would not reach the man they were trying to reach the unscrupulous mover.

The New Jersey association some time ago placed before the State Legislature a bill which would regulate the sale of unclaimed freight stored by the railroads. There is no law at present which clearly defines the position of the warehouse regarding the selling of this class of storage for charges. The bill passed the Assembly, but was amended in the Senate. The amendment was not satisfactory to the warehousemen, and the New Jersey association purposes to continue its efforts for a law which would give them power and protection in selling goods. Another bill will be prepared for introduction at the next session of the Legislature.

Pittsburgh Furniture, Storage and Movers' Association

New Organization

A NEWCOMER to warehousing organizations is the Pittsburgh Furniture Storage & Movers' Association, of which the president is James F. Keenan, treasurer of the National Furniture Warehousemen's Association, former president of the American Warehousemen's Association, and president of the Haugh & Keenan Storage & Transfer Co. D. F. Shanahan, president of the Shanahan Transfer & Storage Co., is vice-president of the Pittsburgh association, and Hugh G. Walsh, secretary of Haugh & Keenan, is secretary-treasurer. A meeting is held on the second

Wednesday of each month, and the first annual convention will take place on June 14. With relation to the new association, Secretary Walsh says:

"At the present time our membership is small, consisting only of the more important concerns of our city, but the members are enthusiastic and have hopes of increasing the enrollment by inducing the smaller concerns to join. There is no question but that this is a wise idea, as the smaller concerns cannot help but be benefited by the experience of the older men; while, on the other hand, the pioneers receive comparatively the same benefit through instructing the newcomers in the intricacies of the business."

Port of New York Warehousemen's Bureau of Information

Annual Dues Reduced

THE Port of New York Warehousemen's Bureau of Information at its meeting on March 21 reduced the dues of its members by 40 per cent. This action was made possible by a rearrangement of the organization's management, without, however, in any way affecting the position of H. I. Jacobson as manager.

Many of the association's members found cause for complaint because of the recent advance in the dues of some of the larger member-companies of the American Warehousemen's Association, and it is believed that by the reduction in the annual cost of membership in the New York Bureau, the A. W. A. will not lose a single member in New York by reason of that organization's advance. The bureat also eliminated the initiation fee for the balance of the year, and an effort will be made to obtain new members.

The Bureau instructed its rules and regulations committee to examine the standard rules issued by the Bureau some time ago, with a view to adopting so far as possible the uniform terms and conditions adopted by the A. W. A., making such modifications as may be necessary to have them applicable to the local situation.

The Bureau will investigate the alleged excessive cost of insurance on goods in sprinklered warehouses, the charge being made by one of the warehousemen that it cost a merchant as much for insurance for 10 per cent of the value of the merchandise as it did to insure for its entire value against the risk of fire.

The 1922 edition of the Custom House Guide, a book which has been published for more than half a century and which is generally referred to and accepted as being correct in all particulars, contains some glaring errors in the geneal order rates as agreed upon with the Collector of Customs here, it was pointed out at the meeting. Mr. Jacobson has issued a circular letter to all bonded warehouses in New York and other ports of the country advising them of this fact and that

they should follow the rates in the booklet issued in December, 1921, by the Collector of Customs.

Shippers' Warehousing and Distributing Association

To Decide on Convention City

THE directors of the Shippers' Warehousing and Distributing Association plan to meet in Chicago about April 19 to consider when and where the next annual convention will be held. The convention will assemble probably some time in June and a number of Eastern cities have been suggested, including Springfield, Mass., Atlantic City, N. J., and New York City.

At the directors' meeting consideration will be given also to selection of a trade relations committee to work in conjunction with the new trade relations committee of the American Warehousemen's Association, a suggestion that the shippers' body have such a committee having been advanced by W. W. Morse, Minneapolis, president of the A. W. A.

Mr. Tilden Appointed Director

H. W. Tilden, traffic manager of the Aunt Jemima Mills Co., St. Joseph, Mo., has been elected a director of the shippers' association, succeeding R. F. Crump of Procter & Gamble Co., Cincinnati, who recently resigned.

Mr. Deckler Succeeds Mr. Killie

C. A. Deckler is now traffic manager of the J. B. Ford Co., Wyandotte, Mich., one of the members of the shippers' association. Mr. Deckler succeeds J. S. Kellie, resigned.

Texas Warehouse and Transfer Men's Association

Bonding Law Criticized

THE Texas law which requires that public warehousemen shall be bonded to the amount of \$5,000 was attacked by speakers at the semi-annual convention of the Texas Warehouse and Transfermen's Association at Dallas, on Feb. 24 and 25. The storagemen do not object to being bonded, but they do object to the low amount of the bond, and a committee will seek to have the statute amended so that a higher bond would be required, as a protection for the industry against the activities of irresponsible and so-called fly-by-night storage operators.

The situation was to have been discussed by S. M. Ramsey, of Austin, State Director of Warehouses, but in his absence the burden of the attack was borne by T. W. McBride, examiner for the Markets and Warehouse Department.

It was early shown that the warehousemen's opposition was directed not against the law, which was drafted by a committee representing the Texas association, but against the added specification setting the amount of the bond at \$5,000.

"This bond-fixing arrangement was added to the bill," explained William I. Ford, Dallas, the association's president, "and this part of the law does not protect the reputable warehousemen, but permits anyone to operate after making the set bond. What we are fighting for and strongly advocating is a high enough bond to give us the standing and reputation we deserve in the business world."

In reply to Mr. Ford, Examiner Mc-Bride admitted that the new law needed an amendment and assured the delegates that the Markets and Warehouse Department would offer every assistance possible in that direction.

Small Amount Unjust

Regarding the bonding arrangement, S. J. Westheimer, Houston, past president. said:

"It is unjust. What reputable warehousemen want, and I am sure they are all in a position to meet it, is a bond approved and signed by the people in the warehouseman's city or territory. It should be of sufficient size and signed by the class of people that would make it a guarantee to out-of-State people as well as those in Texas.

"The small size of the bond will make more crooks than anything else. There must be a change and it must come soon, so that licensed warehousemen will be compelled to take care of the other man's goods. I am hitting directly at the influx of small dealers who will come in and, after gaining the confidence of the people, prove a hopeless failure and disappointment and cast a smirch on the industry, which for years has stood out as one of the cleanest in the State of Texas."

Reference was made to the indictment brought against a warehouseman in San Antonio for failure to file the bond as required. A committee was appointed to investigate.

On motion by T. Y. Casey, Dallas, it was decided to find out how many Texas warehousemen present had complied with the bonding provision. This disclosed that not more than 50 per cent of those present had done so.

Committee to Act

At this juncture the committee which originally drafted the warehouse law was called back into service and instructed to reopen the situation with the State's Attorney General. The committee will ask that no prosecutions be undertaken for failure to comply with the law, pending further hearings with the State authorities. Examiner McBride made an urgent appeal to the Texans to comply with the provisions temporarily.

"We are not trying to evade the law," Mr. Westheimer said at this point. "Neither are we opposing it, but we desire clarity and want the Attorney General to give us a hearing, after which I am sure he will see we are right."

Mr. Ford illustrated the importance of the storage industry in Texas by citing the fact that his own firm, the Inter-State Forwarding Co., had nearly \$3,000,000 worth of goods in storage during the worst period of business depression.

One feature of the convention was the presentation to Mr. Westheimer, "father" of the association and a warehousing veteran for thirty-eight years, of a momento in the form of a handpainted "certificate of merit and citation for wonderful and invaluable services." This token of the organization's appreciation was handed to Mr. Westheimer by E. D. Balcom, Dallas.

The convention was formally opened by an address by F. F. Florence on behalf of the Dallas Chamber of Commerce. Talks on various warehousing subjects were made by W. J. Binyon, Houston; C. C. Williams, San Antonio; Mr. Westheimer and others. The social program included luncheons, an automobile tour of the city and a theatre party, arranged largely for the entertainment of the ladies present. Warehousemen attended from Arkansas, Louisiana. Oklahoma and Texas. W. I. Ford presided on the opening day, but was taken ill, and Mr. Westheimer was in the chair on the second day.

State Director Favors Amendments

AUSTIN, TEX., March 1—Commenting on published reports of the convention of the Texas Warehouse & Transfer Men's Association at Dallas, S. M. Ramsey, State Director of Warehouses, has issued the following statement:

"We believe that the public warehouse law of Texas should be amended in certain respects and shall urge certain amendments with reference to the size of a warehouseman's bond at the next session of the legislature. We believe that the bond of a public warehouseman should be based on the amount of his investment, together with the amount of business transacted from year to year, but we feel that this is a matter for the consideration of the lawmakers of the state, and that the particular duty of this department at this time is to enforce those laws which we find on the statute books just as vigorously, just as fairly and just as impartially as the machinery at our command will permit, and this is our purpose."

Ocean Freight to Albany

ALBANY, N. Y., March 20—Distribution of ocean-borne freight by motor truck from Albany to Boston, Buffalo and the Canadian line is planned by the Hudson River Freight line, which announces it will bring European cargoes by vessel from New York City.

Los Angeles to Have New Warehouse

LOS ANGELES, March 18—The Fidelity Fireproof Storage plans to build soon a \$250,000 warehouse at Seventh

and Union street, adjoining railroad tracks. The structure will have 63,000 square feet of floor space and will be used for storing merchandise, household goods and merchandise.

MINNESOTA LAWS FOR GRAIN BONDS "FAULTY"

MINNEAPOLIS, March 1—The Minnesota law for bonding local warehouses for the protection of holders of outstanding storage tickets has its faults, O. P. B. Jacobson, chairman of the Railroad and Warehouse Commission, recently told the Farmers' Grain Dealers' Association. A mutual bonding company was suggested as a remedy.

Amendment Suggested

The law, Mr. Jacobson said, also has its merits and by amendments can be made a valuable asset to the farm pro-

ANNOUNCEMENT:

GEORGE T. BEAN has been appointed Western advertising representative of Distribution & Warehousing, with headquarters at 2105 Mallers Building, Chicago.

Mr. Bean succeeds Willis D. Leet, who resigned to become associated with Distribution Service, Inc., a warehouse service selling company.

ducers of Minnesota. Its aim is to give additional protection of grain producers.

"We believed that if the local warehouse men are bonded to a sufficient extent to cover any possible losses, a reliable safeguard will be provided for the benefit of owners of stored grain in the event that the warehouse men fail financially," he said. "On Feb. 15, 1922, there were 1575 local grain warehouses under state license, of which 1235 were bonded and 174 were exempt, with 166 unbonded. It costs about \$17,000 a year to maintain the supervisorship of warehouses.

"Few warehouse men and shippers complain of the law. Surety bonds are necessary and these cost \$4 per \$1,000. It has been suggested that the compulsory feature of the law be repealed so that personal bonds can be taken.

"It has been suggested that your organization or some other similar body might undertake to form a mutual bonding company to handle the situation. The expense of organization would be small and the maintenance cost light. If the mutual bonding company is not advisable, some arrangements for refunding might be made with the surety companies."

Lawrence Sells Sacramento Plant

SACRAMENTO, CAL., March 18—The Lawrence Warehouse Co. of San Francisco has sold its public warehousing interests here to W. E. Hibbitt, who has been the local manager of the Lawrence interests established in Sacramento in 1913. A local newspaper report says the price was approximately \$100,000.

LEET AND FRENCH FORM DISTRIBUTION SERVICE

(Concluded from page 33)

over the Team Owners' Review, then being published in Pittsburgh primarily for freight cartage interests. An analysis of the subscription list showed that transfer and storage men were in the majority, and accordingly, in 1915, the publication's name was changed to Transfer & Storage, which in May of 1917 was sold to the Class Journal Co., New York, Mr. Leet transferring to that city as a member of the paper's business staff. In November, 1918, Mr. Leet became the publication's Western representative, with his office in Chicago, and about a year later Transfer & Storage was renamed Distribution & Warehous-

Mr. French was graduated from the University of Vermont in 1908. The following two and a half years he spent on the Isthmus of Panama, during construction of the Canal. He spent four years teaching in the Engineering College at the University of Michigan, followed by two years in engineering work in Boston and eighteen months in war service. While in service he became acquainted with Charles H. Moores, and when both returned to private life Mr. French went with the sales department of the Moores & Dunford Engineering Corp., applying to the warehouse industry his previous engineering experience. In this work he visited a large number of warehouses in all parts of the country and acquired a large store of information, particularly with regard to the physical requirements of the storage business. He was with Moores & Dunford for about three years.

Reassures 'Frisco Warehousemen

SAN FRANCISCO, March 20—San Francisco's new public warehouse, the first unit of which will cost \$800,000, will not harm the public storage business here, J. H. McCallum, president of the State Harbor Commission, told members of the Warehousemen's Association of the Port of San Francisco at a meeting at the Commercial Club to-day.

On the other hand, Mr. McCallum said, more foreign trade would be attracted to this port and this would build business for everyone along the waterfront.

Work on the first unit will be completed in about fourteen months. A twostory superstructure will go up later.

Columbus Company Opens Plant

COLUMBUS, OHIO, March 16—The Ohio Warehouse Co., which was chartered about a month ago with an authorized capital of \$200,000, has taken over, remodeled and opened a large storage plant, formerly occupied by brewery interests, on South Front Street and the Hocking Valley Railroad. The building has approximately 120,000 sq. ft. of floor space and is served by a spur track. The company will engage in general merchandise warehousing.

TO ELIMINATE WASTE: IMPROVE DISTRIBUTION

NEW YORK, March 17—Any improvement in distributive methods will have as its ultimate result the elimination of waste, in the opinion of Alvin E. Dodd, manager of the Domestic Distribution Department of the Chamber of Commerce of the United States, as expressed before the Editorial Conference of the New York Business Publishers' Association at a meeting here to-day.

Mr. Dodd explained that his department is making a study of the waste in distribution, and in doing so has outlined "seven questions," not unlike the seven deadly sins, which must be answered before the solution of the problem is found. The questions are:

"1. What are the stocks of certain se-

lec'ted commodities produced in each month of the year, by quantity? "2. What are these stocks in suspen-

sion at the end of each month, by quantity.

"3. What are these stocks which enter into consumption each month, by quantity?

"4. What is the average price received by the producer for each selected comnodity each month?

"5. What is the average price paid by the retailer for each of these commodities each month?

"6. What is the average price paid by the consumer for each of these commodities each month?

"7. What is the ratio between expenses and profits in each spread each month?"
"There is at present," Mr. Dodd said,

"There is at present," Mr. Dodd said, "no answer to any of these questions, except in a very few commodities, which can be relied upon as even approximately correct; and even in these few the answers are open to more or less doubt. Yet every one of these answers is of vital importance to business men who cannot expect stabilization in any material respect until the answers have been secured and their significance understood.

"Little imagination is needed to know what benefits will accrue when the manufacturers of rubber boots can look at a chart which shows them the quantities produced, the prices paid and the quantities consumed each month for a period of years. And what is true of the manufacturers of the rubber boot industry is true of every other industry in the country.

"It is the only effective guide to balanced production and distribution. It is the only means for accomplishing constant production and uninterrupted employment. Its results would be felt by every human being in the country from the individual owner of the largest factory down to the humblest workman in the field."

Illinois Bonds Peterson

MOLINE, ILL., March 20—A certificate of convenience and necessity to operate a storage warehouse has been issued by the Illinois Commerce Commission to Olof Peterson, whose place of business is

at 1611 Second Avenue. Under this action the warehouse becomes bonded to the State. Mr. Peterson plans a new and larger building.

Hygeia Reaches Quarter-Century .

ELMIRA, N. Y., March 22—The year 1922 marks the anniversary of the beginning of business by the Hygeia Refrigerating Co., cold storage warehousemen, of which J. R. Shoemaker, chairman of the cold storage executive committee of the American Warehousemen's Association, is vice-president and general manager. Commemorating the anniversary, the company is mailing calendars to other companies in the industry.

MILLIONS IN WOOL IN LICENSED WAREHOUSES

WASHINGTON, March 21 — Wool valued at more than \$10,000,000 was pooled or concentrated, warehoused, handled, financed and marketed in 1921 in storage warehouses licensed and bonded under the United States Warehouse Act administered by the United States Department of Agriculture.

Eighteen wool warehouses, with a combined storage capacity of approximately 33,000,000 pounds and handling one-sixth of the annual wool clip in the United States are now licensed and bonded under the Act. These warehouses are located in Virginia, West Virginia, Indiana, Illinois, Missouri, South Dakota, Idaho, Oregon and California. The largest of the warehouses is in Chicago and handled approximately 27,000,000 pounds of wool. Several hundred wool growers in the range country own stock in this com-

Under the United States Warehouse Act and regulations provision is made for the issuance of uniform warehouse receipts and the quarterly inspection of warehouses and their contents. The receipts are readily acceptable as collateral for loans. It is said that growers, bankers and others are appreciating more and more the value of the permissive legislation in stabilizing the wool industry and in making possible marketing in a more businesslike manner.

Eagle Co. Will Build

FRESNO, CAL., March 14—A warehouse which will serve as an addition to its present structure at 752 H Street is to be built in June by the Eagle Transfer & Storage Co. The structure will cost about \$35,000, will contain 12,500 sq. ft. of floor space and will be used for storing merchandise, household goods and automobiles.

New Milwaukee Company

MILWAUKEE, March 1—The Grueschow Furniture Packing Co. has been incorporated here, to move and pack household goods. Capitalization, \$5.000. Incorporators, Reuben P. Grueschow, Martin W. Grueschow and Ben Grueschow.

CHANGES IN DOMESTIC BILL OF LADING FORM

The Uniform Bill of Lading Committee has made the following announcement:

"In response to inquiries from shippers interested in the preparation of their own forms of Domestic Bills of Lading, in which they desire to make some change in the arrangement of subject matter on the face of the forms as compared with the prescribed forms as published in Supplement No. 15 to Consolidated Freight Classification No. 2, this Committee has ruled that such changes may be made subject to the following requirements:

"1. The prescribed 'conditions' must be printed on the back of the forms without change and none of the face provisions shall be printed on the back.

"2. The spaces for signature of shipper and agent must be provided at the bottom of forms on the face.

"3. The words in the first line of forms, reading: 'Uniform Domestic Straight* Bill of Lading Adopted by Carriers in Official, Southern and West-ern Classification Territories, March 15th, 1922,' must appear at the head of the forms and immediately thereunder there must be printed a clause reading: 'Subject to all the provisions and conditions of the bill of lading form appearing in classification effective at this time, which provisions and conditions (insert name of shipper) guarantees are correctly shown herein. It is stipulated that the signature of the carrier's agent to this bill of lading is not to be understood as certifying to the size, dimensions, composition, quality or other similar description of the property mentioned herein, such description being for the convenience of the shipper only except as required by the carrier's classification and tariff as part of the description of the freight."

*On Domestic "Order" Bills, insert the word "Order" instead of "Straight."

Receiver for Consolidated

NEW YORK, March 20—A petition in bankruptcy was filed in the Federal Court here to-day against the Consolidated Warehouses, Inc., of 11 Broadway, three creditors alleging claims totaling \$542. The corporation made an assignment on March 18. United States Judge Knox appointed Cornelius Smyth receiver, under \$7,500 bond.

Would Take Over Boston Base

BOSTON, March 9—Mayor Curley wants the Army Base here as big storage plant for cotton, California dried fruits and other products. Mayor Curley's idea is that the city of Boston shall lease or buy the Base, which cost the government around \$27,000,000. He has been in conference with Senator Lodge and the Shipping Board, and the plan has been taken under consideration.

APPROVAL SOUGHT FOR BILL OF LADING RULES

WASHINGTON, March 6—American business organizations connected with the International Chamber of Commerce have been asked to take a position with regard to the so-called "Hague Rules, 1921," which among other things provide for uniform ocean bill of lading.

The International Chamber at its meeting in London last year went on record in favor of uniformity and simplicity in ocean bills of lading. Since then the executive committee of that body approved the Hague Rules, and directed that immediate steps be taken by the executive officers looking to the acceptance of these rules by organizations located in the more than twenty countries holding memberships in the International Chamber.

Accordingly, a letter has been sent out by the American Section of the International Chamber to organization members in this country, asking them to ap-

prove the rules.

One of the worth-while benefits that will result from the adoption of the rules will be a uniform law applicable to carriers the world over. It is pointed out in the letter: "This will make possible simplified and uniform documents in the regular trades; will facilitate bankers in loaning against bills of lading; will make definite the risks accepted by underwriters when insuring goods in transit; and will materially lessen litigation."

As set forth in the letter, the rules are intended to accomplish three things for which shippers have been contending unsuccessfully for years, as follows:

1. They allow twelve months in which to file claims and bring suits, instead of the very short periods often contained

in ocean bills now in use.

2. They shift the burden of proof to the carrier in cases of pilferage, by omitting any specific exception of pilferage; that is, if goods are stolen while in the carrier's possession he must prove that they were not stolen by his employees or through their fault.

3. These provisions represent a compromise of points which have been in

controversy for years.

It is strong!y indicative of the growing sentiment in behalf of the rules that recently twenty of the most prominent British steamship lines, operating between Great Britain, the United States and Canada, have developed the provisions of the rules in their bills of lading for west bound traffic. They are precluded from doing this on east bound traffic by reason of certain provisions of the Harter Act governing bills of lading issued in this country. It is expected Congress will consider such minor modifications in existing laws as will permit of the early adoption of the same bills of lading for eastward traffic for the United States.

New Connecticut Company

WESTPORT, CONN., March 1—The Saugatuck Storage Co has been incorporated here to conduct a storage warehouse business. The capital stock is

\$50,000. The incorporators are Stephen Novac, South Norwalk; Harry Tobin, South Norwalk, and August Knorr.

California Company to Build

OCEAN PARK, CAL., March 18—The Union Transfer & Storage Co. plans to erect a \$25,000 warehouse at Main and Pico streets, late this year, with 15,000 square feet for storage of merchandise, household goods and automobiles.

FOOD BROKERS' OFFICES IN CHICAGO WAREHOUSE

CHICAGO, March 15.—The Ontario Warehouse Co. has built additional offices in its storage plants for the accommodation of brokers, particularly for those representing the large tea, coffee and product lines. Some of the new offices already are occupied and others are expected to be before May 1.

Catering especially to the needs of such brokers was the original intention at the time the company's warehouses were erected a few years ago in the heart of Chicago's wholesale jobbing district but owing to the demand for space at that time only four floors were finished for office purposes. Automatic electric passenger elevators were then installed, and the necessary partitions have since been put in to provide brokers' offices.

A tea packing department has been provided, fully equipped to pack tea in any sized containers, together with machines for blending, cutting, etc. It is expected that one of the large telegraph companies will install an office in one of the warehouses for the convenience of brokers. The buildings are equipped with a wagon court at each end, and a switch track inside enables the company to place seven cars at its unloading doors. In front of the buildings parking space has been provided for automobiles.

WOULD RAISE TRUCK RATES IN NEW YORK

ALBANY, March 1—A bill to increase the rates for registration of automobile trucks in New York state has been introduced in the Legislature by Sametor Seymour Lowman, Republican, of Chemung county. The proposed rates would be identical with those now in force in the state of Pennsylvania.

Senator Lowman's schedule is as follows: For each vehicle having a combined weight and carrying capacity of 2-tons, or less, an annual fee of \$15; of 2-tons and not more than 3-tons. \$20; more than 3 and not more than 4-tons, \$25; more than 4-tons and not more than 5, \$30; more than 6 and not more than 7-tons, \$60; more than 7-tons and not more than 8, \$75; more than 8 and not more than 10-tons, \$100, and more than 10-tons, \$150.

150.
The excessive wear and tear on state

highways resulting from increased automobile freight and baggage transportation is cited as a reason for the proposal to increase the registration fees for the

trucks. The passenger registration fee would not be changed.

NEW YORK TO EXAMINE GREELEY TERMINAL PLAN

NEW YORK, March 3—Mayor Hylan to-day appointed a special committee, consisting of Aldermanic President Hulbert, Borough President Riegelmann and Borough President Connolly, to examine the offer of Alton H. Greeley, of Cleveland, president of the American Chain of Warehouses, to erect a modern ocean terminal at Jamaica Bay, at a cost of not less than \$100,000,000, without financial assistance from the city.

Mr. Greeley, in a brief communication read at to-day's meeting of the Board of Estimate, renewed a proposal which was originally submitted to the city authorities more than a year ago. The offer had to be made anew because, technically, the old one expired at the end of the first Hylan Administration on Dec. 31,

1921.
Adequately Financed

There was no discussion of the Greelev project inasmuch as the proposed contract is identical with the one already considered by the board and referred to a special committee of which the then Aldermanic president, F. H. La Guardia, was chairman. This committee never made a report to the Board of Estimate, but while the committee had the matter under consideration and arranged for public hearings on the Greeley project, of which only one was held, Murray Hulbert, at that time Dock Commissioner, had the financial standing of Mr. Greeley under investigation, and reported that the latter was in a position to command all the private capital necessary to carry out in every particular his gigantic plan for the transformation of Jamaica Bay into a first-class harbor for oceangoing freighters and passenger vessels.

WASHINGTON, March 3—A bill ordered reported by the House Rivers and Harbors Committee to-day, calling for an estimated expenditure of approximately \$31,000,000, would authorize the improvement of Jamaica Bay and its entrance with a view to securing a depth of 30 feet at mean low water as far as Mill Basin. The measure must now pass the Senate, and to that end New York City officials are working.

DENIAL IS MADE THAT TRIPP CO. IS FOR SALE

INDIANAPOLIS, March 21—Reports circulated among shippers and storage executives that the Tripp Warehouse Co. of this city is for sale were formally refuted to-day by M. M. Bowen, who has been the company's manager since the death of Mr. Tripp two years ago. According to officers, the company will continue to be operated under the present controlling personnel.

Rumors that the Tripp Company purposed to dispose of its property to other warehousing interests have been heard in various parts of the country in recent months, and to offset the effect of these reports it was decided to issue the formal statement that they are un-

founded.

CONDITIONS IMPROVE IN KANSAS CITY DISTRICT

KANSAS CITY, MO., March 13 — Volume of goods in the merchandise warehouses of Kansas City has shown steady improvement in the past two months. The advance is "right down the line," no one commodity showing any unusual gain. The business is larger in distribution as well as in storage, reflecting gradual expansion of trade and increased movement of merchandise.

Retailers are not yet ordering for Fall in any large amount; but a few orders are being placed here and there, indicating a loosening of the resistance to futures that had been long awaited. It is not expected, however, that much future business will be done until the middle of Summer on Fall and Winter merchandise.

Spot business is active and many industries are reporting a distinct improvement in orders for immediate shipment. Jobbers report that apparently the retailers of the territory will continue to order for immediate shipment right through the Spring. Some jobbers are in good shape to handle this demand, having well-balanced stocks; but others are said to need merchandise to fill out stocks. Jobbers are not buying any more extensively than are retailers; and though "the woods are full" of Eastern representatives, these visitors are doing little

The increased volume of distribution out of warehouses is said to reflect the disinclination of jobbers to buy, since retailers of the small towns are obtaining much of their supplies from these warehouses.

The chief factor is the general improvement in the condition of big banks in Kansas City. Virtually none of them owes any money. All have liquidated their own debts, because they have received payment on debts from country The country bankers have hankers. been able to take up their paper because the farmers have paid them.

This condition—the liquidation by farmers—is due directly to the higher prices of agricultural products, which have brought out unsuspected amounts of live stock and grain. The money which has been flowing to the farms has first gone to pay debts at banks; but shortly this movement is expected to be seen in increased purchasing by farmers, and in payment of debts to merchants.

Baltimore May Have L. C. L. Warehouse

BALTIMORE, March 6-The Merchants and Manufacturers Association has been informed by the Pennsylvania Railroad Co. that a plan for motor truck distribution of freight is under consideration for this city. It is the belief of Robert C. Wright, general traffic manager of the Pennsylvania, that the vast volume of less than carload traffic congests the rails of the terminals and interferes with the proper handling of carload traffic. For that reason he believes it should be eliminated entirely from important stations and provided for by the construction of a large warehouse on

the outskirts of the city from which store-door deliveries would be made by motor truck at the expense of the railroad.

New Eau Claire Company

EAU CLAIRE, WIS., March 1-The Eau Claire Wood Products Co. has changed its name to the Eau Claire Warehouse Co. and bonded itself for \$50,-000. The company's trunk factory at First and Randall streets will be converted into a bonded warehouse. company intends to continue the manufacture of Multitone machines as long as the demand for this product makes its production profitable. The third floor of the warehouse will be used for storage, and the first floor for the manufacture of Multitone machines. The second floor has been leased for other purposes. All patrons of the company are insured full storage service protected by its bonds.

Lincoln Company Will Build

MILWAUKEE, March 1-The Lincoln Warehouse & Van Co. is having plans prepared for construction of a six-story fireproof warehouse on the northeast corner of Third and Prairie streets. It is estimated the building will cost \$250,-Plans for the warehouse, which will have steam heating systems, fire doors and elevators, were drawn up by G. H. Leipold. The structure will be built over several railroad terminals, affording direct shipping and unloading facilities. The company announces it will retain the Fourth street warehouse.

Southern Bonded's New Home

PETERSBURG, VA., March 15-The Southern Bonded Warehouse Corp. has moved into its new \$100,000 plant at 22 South Market Street. The structure has 50,000 sq. ft. of floor space, and merchandise, household goods and automobiles are stored.

Headley Company to Build

CHESTER, PA., March 11-Headley's Express & Storage Co., Inc., plans to begin building a new warehouse in April, to cost about \$200,000 and to contain 150,000 sq. ft. of floor space for merchandise, household goods and automobiles. The structure will be located at Upland, Fourth and Fifth streets.

Wagner Warehouse Improved

SPRINGFIELD, OHIO, March 13-One hundred fireproof compartments are being built on the fifth floor of the Wagner Fireproof Storage & Truck Co.'s warehouse at 400 S. Lowry Avenue. The improvement will cost about \$5,000.

Increased Capitalization

GREEN BAY, WIS., Feb. 21. - The Green Bay Warehouse & Storage Co. has increased its capital stock from \$25,000 to \$50,000. It is said Chicago, Milwaukee and Green Bay capital is interested.

\$300,000 COLD STORAGE PLANT FOR GREEN BAY

GREEN BAY, WIS., March 1-Green Bay is to have one of the largest cold storage plants in the State. A plant will be constructed by the Green Bay Warehouse & Cold Storage Co. on Broadway near Kellogg street that when completed will represent a valuation of \$300,-000. The plant will contain more than 75,000 feet of sharp freezer space, cooler space and dry storage space. This means the operation here of a large meat, butter, egg and fruit storage, as well as all miscellaneous storage, such as dried fruits and groceries.

Space has already been contracted for by Armour & Co., Chicago; C. A. Straubel Co., Green Bay; Fruit Growers Can-ning Co., Sturgeon Bay, Bingham, Risdon and De Pere; Northern Cold Storage Co., Milwaukee; Green Bay Sausage Co.,

Green Bay, and others.

Green Bay was chosen as the site because of transportation facilities and because of the belief that its facilities as a lake port will increase. This was announced at the offices of the investment corporation which, with Bartlett & Gordon, Inc., Chicago, financed the venture.

Twenty-two million pounds of cheese a year are shipped from this city. The new plant, with the great concentration of foodstuffs here, will have the effect of greatly increasing shipping, and in addition will stimulate the beef cattle industry, the dairy industry and the fruit raising industry. Butter and cheese will be stored in great quantities.

L. M. Hansen Co., Green Bay, has been awarded the construction contract, and it is not unlikely that day and night shifts of workmen will be run until the plant

is completed.

New Warehouse for Sandusky

SANDUSKY, OHIO, March 13-A modern fireproof concrete and steel warehouse building has just been completed at 920 Maple Avenue for the Island & Terminal Transfer & Storage Co. It is a \$20,000 building with 12,000 sq. ft. of floor space and will be used for storing merchandise, household goods, cold storage products and automobiles.

"Office Kitten" Married

KANSAS CITY, MO., March 1-Miss Esther Charlotte Oberlin, recently retired as assistant secretary of the L. T. Crutcher Warehouse Co., was married to Joseph Harold Hart in the Holy Cross Church here on Feb. 25. Mr. and Mrs. Hart are spending their honeymoon in the East.

Bimberg to Build in 1923

ELMIRA, N. Y., March 14—Announcement is made by Joseph Bimberg Sons that a new warehouse will be built in 1923 at 316 Hathaway Street. The structure will contain at least 10,000 sq. ft. of floor space. Merchandise, household goods and automobiles will be stored.

Necrology

Charles L. Carbrey

Funeral services for Charles L. Carbrey, president of the New York State Warehousemen's Association and vice-president of the New York Furniture Warehousemen's Association, were held on March 3 in Mt. Vernon, N. Y., where Mr. Carbrey lived and had been in business for more than twenty years. Many of Mt. Vernon's stores closed during the services as a tribute, as Mr. Carbrey was president of the Rotarians in his city and his popularity was widespread. He died on Feb. 28.

Storage associations with which Mr. Carbrey was identified were strongly represented among the several hundred persons who attended the funeral ser-vices. The National Furniture Warehousemen's Association sent its president, Charles S. Morris, New York. Representing the American Warehousemen's Association was Joseph W. Glenn, Buffalo, chairman of the executive committee of the A. W. A.'s household goods division. The presidents of three State organizations were present—William T. Bostwick of the New Jersey Furniture Warehousemen's Association; Grant Wayne of the New York Furniture Warehousemen's Association, and Walter E. Sweeting, Philadelphia, of the Pennsylvania Furniture Warehousemen's Association. Other warehouse-men present included C. G. Wightman, Philadelphia, secretary of the Pennsylvania association; Louis G. My-ers, Boston; and Walter C. Reid, William A. Meikleham, Charles R. Saul and Walter C. Gilbert, all of New York City.

F. F. Dye

Fred F. Dye, president and treasurer of the Main Street Fire Proof Warehouse Co., Buffalo, died at his home in that city on Feb. 1. He was born in 1854. For many years he was identified with the storage business in Buffalo, for a long time being associated with the Cold Spring Storage Co., Inc. Mr. Dye was a member of the National Furniture Warehousemen's Association and the New York State Warehousemen's Association.

George W. Moore

George W. Moore, for more than fifteen years proprietor of George W. Moore & Son, in the furniture moving and trucking business, died early in March at his home in Bridgeport, Conn. He was 73 years old.

R. E. Orcutt

R. E. Orcutt, veteran warehouseman, died on Feb. 4 at his residence in Webster Groves, a suburb of St. Louis. He was born in Maine 84 years ago and served in the Civil War as lieutenant with the First Maine Cavalry. About 47 years ago he went to St. Louis and was in the warehouse business there for many years. His sons include R. L. Ormany years.

cutt, president of the Langan & Taylor Storage & Moving Co.; H. W. Orcutt, treasurer of that company; F. E. Orcutt,



R. E. Orcutt, 1838-1922

president of the Orcutt Storage, Packing & Moving Co., and T. W. Orcutt, secretary of that company. The funeral services on Feb. 8 were attended by ten Civil War veterans, members of the Grand Army Post at Clayton, of which Mr. Orcutt was a member. The pall bearers were six men who were in Mr. Orcutt's employ for thirty years.

G. Harold Powell

G. Harold Powell, general manager of California Fruit Growers Exchange and a member of the Domestic Distribution Department of the Chamber of Commerce of the United States, died suddenly of heart disease at Pasadena, Cal., on Feb. 18. Mr. Powell was nationally identified with co-operative marketing conditions in this country.

Eric A. Werner

Eric A. Werner, president of the Werner Bros. Fire-Proof Storage Co., Chicago, died on March 9, at his home at 737 Kenesaw terrace after an illness of a few days. Funeral services were held on March 11. The widow and four daughters survive.

Born in Sweden on Dec. 20, 1868, Mr.



Eric A. Werner, Dec. 20, 1868—March 9, 1922

Werner came to the United States in his youth and entered business in Chicago in 1892, in partnership with his brother, the late Emil Werner. The equipment consisted of a single horse and wagon; to-day the firm is one of the largest

DALLAS STORAGEMEN "TELL THE PUBLIC"

DALLAS, TEX., March 6—The Dallas Times-Herald of yesterday's date publishes nearly a full-page story pointing out to shippers, and to the public generally, the economic advantage to the manufacturer of distributing through public warehouses rather than maintaining branch houses. The article is illustrated with photographs of storage plants operated by the Dallas Transfer Co., Dallas Storage & Warehouse Co., Inter-State Forwarding Co., and Pulliam Transfer & Storage Co. The Times-Herald says in part:

"A resolution was recently passed and a brief prepared and mailed to the Interstate Commerce Commission by the Texas Warehousemen's Association, of which W. I. Ford is president, pointing out the advantages of shipping by carload lots and distributing goods from warehouses.

"The resolution pointed out that much expenses would be saved the railroad in labor if this policy was fostered by them. Less than carload lots bring in more revenue for the railroad, but when all items of labor are added it is found that the carload lots will bring them in more revenue than the smaller lots.

"The railroad body was asked in the brief to point out these advantages to the various railroads of the country and suggest that carload lot shipments be given preference in travel and in rates so that more goods would be shipped that way. The railroads would cut down the operating cost a considerable amount by urging shippers to use carloads.

"The resolution and brief was sent to the Interstate Commerce Commission by Mr. Ford, who is associate manager of the Interstate Forwarding Co. of Dallas.

"Warehouses of Dallas have fostered many enterprises just entering this territory which, during the last few years, have grown to be among the largest houses of the city. Mr. Ford said Saturday that he could write down a list of more than 200 branch houses of Dallas which started out in the territory by using warehouse distribution."

Note: The Dallas Times-Herald was in error saying the Texas association had filed a brief with the Interstate Commerce Commission. The brief in question is one which is being prepared on behalf of the American Warehousemen's Association for presentation to the Commission.—Ed.

household goods storage plants in Chicago, controlling six fireproof plants and a fleet of motor trucks,

Mr. Werner was a member of the National Furniture Warehousemen's Association, Illinois Furniture Warehousemen's Association, Chicago Yacht Club, Traffic Club of Chicago, Ashlar Lodge No. 308, A. F. & A. M., and Furniture, Piano Movers and Expressmen's Association of Chicago.

K. A. Warner, who was manager and operating executive, has been appointed general manager of the company, which will continue in business.

FOOD STORAGE PLANTS OPEN IN KANSAS CITY

KANSAS CITY, MO., March 11 .-Two storage warehouse projects of magnitude have been established recently in Kansas City, reversing the usual order of distribution in this city. For these projects collect the foods produced in the territory, and hold them for distribution to the east and other directions, acting as reserve factors. They are therefore the complement of the usual warehouse service which collects the manufactured products of the East and other sections, holding them as reserves for distribution into this territory.

One of the new enterprises provides an extension of a class of service already rendered-this being the plant of the Kansas City Storage & Warehouse Co., to have a capacity of 20,000,000. pounds of perishable products, in buildings on 140,000 square feet of ground space in North Kansas City. It will handle fruit and produce, and besides cold storage facilities will have the usual egg-breaking rooms and similar adjuncts. The company is formed by men associated now in the United States Cold Storage Co. of Chicago, in connection with which the Kansas City plant will be operated, and other Chicago and New York men,

The Reserve, Inc.

The second of the new storage enterprises handling food products is distinctly a new warehousing project, said to be the first of its kind in the United States. This is The Reserve, Inc., which will handle flour and feed only receiving these mill products from the millers of this producing country and holding it here subject to order for shipment. Transit rates will, it is said, be available on these commodities. Heretofore, the only reserve stocks of mill products have been those held by distributors in the usual course of their business, and Ordinarily, by millers themselves. products have left mills almost immediately upon production, and have passed quite promptly through middle hands. Now the principles of distribution which have operated so efficiently in the cases of other sorts of products, are to be applied to flour and feed. The manufacturer may send stocks to the warehouse, where they will be held subject to his order for shipment in any direction where demand may indicate or sales develop. The warehouse company will maintain also a sales department for co-operation with customers in the movement of flour.

The location of this Reserve warehouse at Kansas City was due to the proximity to the wheat and milling territory. Products are often if not usually routed through Kansas City to destination, and railroad facilities here accommodate shipments in any direction. The storage here is convenient as Kansas City is virtually the starting place of the final step in the distribution East, North or South. The situation is analogous to that of manufactured products from the East, which are warehoused

here for distribution into many directions through Kansas City territory.

The Reserve, Inc., has been organized with George C. Shane, president; Fred O. Shane, vice-president; C. L. Aller, vice-president; William Reid, treasurer, and L. C. Carroll, secretary. The president and vice-president are of Shane Brothers & Wilson Co., operating flour mills at Philadelphia, Minneapolis and Circleville, Ohio; Mr. Aller operates the Crete Mills at Crete, Neb.; Mr. Reid was formerly with the Larrabee Flour Mills, and Mr. Carroll is president of the North Platte Flour Mills Co., North

PAGE MR. S. HOLMES

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CHICO, CAL., March 10-Showers of rocks that fell on the warehouse owned by J. Charge here have baffled the police, neighbors and various official and unofficial investigators. To-day Mr. Charge offered a reward of \$200 to the person revealing the source of the rocks.

While the town marshal and a committee of newspapermen and others were examining the corrugated iron roof yesterday, a shower of large smooth rocks fell, sending the investigators scurrying for cover. Others, standing on the street at the time, declared the rocks seemed to come straight from the clouds.

Those employed in the building reported that the mysterious bombardments of the roof had been occurring periodically for three weeks.

Platte, Neb. Many novel devices for distributing mill products through the warehouse will be installed. The company has leased the Rumley Building, North Kansas City, four stories, 136,000 square feet.

Purchase by Lee Brothers

NEW YORK, March 14-The twelvestory office and storage building at Park Avenue and 125th Street has been purchased by Lee Brothers, Inc., the present tenants, who operate a number of warehouses and furniture stores. The Lee lease did not expire until 1934, but the upward turn in realty values in 125th Street caused the company to purchase now in order to secure permanent ownership. The property is assessed at \$500,-

Lyons Now Lynn Manager

LYNN, MASS., March 1-John J. Lyons, for many years export freight manager for Patterson, Wylde & Co., Boston, has resigned that position to become manager of the Lynn Storage Warehouse Co.

Mr. Lyons is a well known figure in New England shipping circles.

TRANSIT STORAGE RATES BOOM N. E. WAREHOUSING

NEW BEDFORD, MASS., March 10-Storage in transit privileges on cotton and cotton linters in carload are now allowed by the New York, New Haven & Hartford Railroad Co. at New Bedford and Fall River, Mass., and Auburn, Fox Point and South Providence, R. I., and the arrangement is working beneficially for the warehouse industry.

Under the new system Southern shippers may place their cotton in transit, send actual samples along to their dealers in New England, sell the cotton in transit if possible, and if not, it will go into storage and may be held there for a period of twelve months. During that time it may be shipped to points east of Providence to Worcester and other points east and north of Worcester, on the through rate from point of origin in the South to ultimate destination, plus a charge of seven cents per 100 pounds,

known as the transit charge.

The local freight would average probably 31 cents per 100 pounds from New Bedford to points in New England. storage in transit arrangement, therefore, makes a substantial saving over the local freight rates and means that when a dealer has cotton stored here he is not dependent on New Bedford as a market, but may ship to other points without much additional expense. Thus the storage in transit privilege is expected not only to result in a larger volume of the cotton movement taking place over the water route set forth in the New Haven's new tariff, but will probably aid materially in bringing about a condition where there will be sufficient cotton carried here for spot sale to make it possible for New England mills to fill their immediate needs at short notice.

The water route mentioned is via Gulf ports and coastwise steamship lines to New York and thence via the New England Steamship Co. to New Bedford and other points mentioned in the tariff.

Foreign Forwarding Booms

WASHINGTON, March 11-The Security Storage Co. reports considerable activity in its foreign forwarding department. Within the past six months the company has forwarded eleven lift van loads to Paris, one carload to Cannes, two automobiles to Paris, one to Peru, one to Siam, two lift vans to England, six to Berlin, one load to Bucharest, Roumania, and one to Kupio, Finland, as well as numerous smaller shipments to China, Japan, South America and various parts of Europe.

The decline in shipping rates is thought to have stimulated this branch of the Security's business.

Western Issues New Tariff

EDMONTON, ALBERTA, CAN., March 1-A new cartage tariff to wholesale merchants and manufacturers has been issued by the Western Transfer & Storage, Ltd., of this city, effective today. This cancels all previous issues.

Merger Assured of National Team and Motor Truck Owners and National Association of Commercial Haulers

CLEVELAND, March 18—Plans for amalgamating the National Team and Motor Truck Owners Association and the National Association of Commercial Haulers were laid at a meeting of the directors of the two organizations at the Hotel Statler here yesterday and to-day.

A joint convention will be held at Cedar Point, Ohio, on June 26, 27 and 28 with a view to consummating the proposed merger, which had the unanimous approval of the directors who assembled here.

It was the opinion of the directors that the existence of the two organizations in the same field was an economic waste and involved duplication of effort. Unity of purpose and action among motor truck owners was held to be needed now more than ever before. It was pointed out that the soldier bonus looms on the horizon, surmounted by a large question mark as to how the money is to be raised. Prohibition has not only cut off an enormous Federal revenue at the source, but is costing the Government millions of dollars to enforce, turning a big asset into a big liability. And the war bill will be a long time in the paying.

The Government must raise money somewhere, as must the States and the municipalities, and motor trucks present a golden field of endeavor to the eye of the bewildered Legislatures. So that, unless trucks are to bear far more than their fair share of the burden, or even be taxed out of existence, commercial haulers and truck fleet owners generally must present a united front to the threatening descent on them.

Sted and Collins Retire

It transpired during the meeting here that C. R. Collins, New York, had resigned as general manager of the National Association of Commercial Haulers, and that S. A. Sted, Cleveland, had resigned as president of that organization

J. X. Galvin, president of the truck owner's body, appointed the following committee to arrange the June convention: chairman, Paul J. Herbert, Youngstown; badges, registration, M. T. Green, Buffalo; hotel and publicity, C. Kolerick, Cleveland; transportation, Ben Lewis, Cleveland; program, speakers, entertainment, S. A. Sted, Cleveland.

At a preliminary meeting of the truck owners, resolutions were adopted expressing sympathy because of the death of P. J. Finnegan, who was head of the Chicago Cartage Exchange, and Samuel H. Gottry, who was president of the Sam Gottry Carting Co., Rochester, N. Y., warehousemen.

Wrong Truck Sales Method

At the joint meeting Mr. Galvin said that an understanding must be effected between truck manufacturers and cartage men. He deplored the acts of certain motor truck dealers who sell motor trucks under the guise of transportation

service, by inducing farmer boys and inexperienced persons to invest money in motor freight transportation service which is economically unsound and at rates that are in some cases lower than rail.

He attacked the plan of store door delivery which is being advocated by certain associations. He declared that the plan would put out of business firms that could give more economical service than could any one individual hauling concern or the railroads with cartage equipment owned by themselves. He declared that the movement savored strongly of efforts to sell equipment to the railroads, and as such was resented by the men who engaged in commercial hauling for a living. He stated that the store door delivery plan would inevitably create a monopoly, and the public would suffer in the form of higher cartage

Overloading Deplored

Mr. Galvin attacked also the practice of overloading trucks and deplored the fact that return loads were being taken at ridiculously low rates, which had a tendency to bring down legitimate rates for intercity hauling and resulted in business disaster to the highway transport companies. He pointed out that no reductions were made by any other transportation companies for return loads (such as railroads, steamship lines, etc.).

The speaker asserted that truck operators were responsible for a great amount of adverse legislation being en-

acted in various sections of the United S.ates. Speeding and overloading, he declared, were two unfavorable offenses against the commercial hauling industry. and he declared that the N. T. & M. O. A. would wage a strenuous campaign against these practices. He cautioned the cartage men to ponder carefullly before investing in motor trucks until legislation affecting the operation of motor trucks could become more universal. He showed how at the present time a motor truck starting from one State to another could, without intention, break the laws of numerous counties and even States, en route, due to differences in highway

The N. T. & M. T. O. A. adopted a resolution favoring a Federal law which would compel owners of motor trucks to carry public liability insurance in a responsible insurance company on such vehicles.

Warehousemen present at the joint meeting included the following directors of the N. T. & M. T. O. A.: Joseph W. Glenn, of O. J. Glenn & Son, Buffalo; H. G. Beebe, Union Truck & Storage Co., Jackson, Mich.; Carlisle Cameron, Cameron Transfer & Storage Co., Minneapolis; Paul J. Herbert, William Herbart & Son, Youngston, Ohio, and W. C. Wheelock, Liberty Cartage Co., Cleveland. Warehousemen present who are directors of the N. A. of C. H. included E. H. Lee, H. C. Lee & Sons Co., Toledo; F. C. Hackett, Toledo Terminal Warehouse Co., Toledo, and S. A. Sted, General Cartage & Storage Co., Cleveland.

NEW WACO COMPANY TO BUILD \$1,000,000 PLANT

WACO, TEX., March 14-The Waco Fireproof Storage Company has been organized here with capital stock of \$150,-000 and has taken over the Waco Transfer & Storage Co and the Waco Transfer Co. The officers of the new company are C. W. Meadows, president; W. L. Geer, vice-president; Temple Harris, vice-president and general manager, and J. W. Davis, secretary and treasurer. The company will engage in merchandise distribution, general storage, baggage transfer, moving, packing and shipping and will act as manufacturers' representa-The office is at 813 Franklin tives. Street.

50,000 Sq. Ft. Area

A new building is to be erected at First and Marys streets, to cost \$100,000 and to contain 50,000 sq. ft. of floor space.

Mr. Harris, vice-president and general manager, organized in 1913 what was then known as the Fort Worth Warehouse & Transfer Co. and erected fireproof warehouses in 1913 and 1918, selling the company's interests in 1919 to other parties in order to engage in service motor truck distribution at the height of the oil rush through northwest Texas. Later he had the Texas and northern Mexico agency for the Diamond T truck. He now returns to warehousing with

plans for one of the most modern warehouse plants in Texas. Mr. Meadows, president, has recently been on a business trip to New Orleans, Memphis, Chattanooga, Asheville, N. C., New York, Chicago and St. Louis.

Walkup and Cutter Combine

SAN FRANCISCO, March 16—Announcement was made to-day of the merger of the Walkup Drayage & Warehouse Co., in business here since 1906, and Cutter & Co., a drayage concern organized more than sixty years ago. The amalgamated interests will be operated under the Walkup company's present name, with W. G. Walkup, president of the Walkup company, continuing in that office. The general manager will be Charles E. Cutter, son of Daniel Cutter, who founded the firm which bears his name.

New Pasadena Warehouse

PASADENA, CAL., March 18—The Pasadena Transfer & Storage Co. is erecting a new warehouse at 55 South Marengo Avenue, to contain 65,000 sq. ft. of floor space. The building will cost approximately \$150,000 and will be used for storage of merchandise, household goods and automobiles.

WAREHOUSING NEWS

What's going on in your town?

The industry wants to know!

Incorporations

Indiana District Warehousing Corp., Madison, Ind. Capital, \$142,500. Incorporators, M. L. Harris, D. C. Rogers, C. N. Finch, J. T. O'Neal, C. E. Danner, R. J. Nowlin and George Bohannon.

Central Ice & Cold Storage Co., Vineland, N. J. Capital, \$200,000. A. L. Williams is president.

Municipal Cold Storage Corp., New York City. Capital stock, \$250,000. Incorporator, F. W. Miller, Brooklyn.

Peerless Transportation Co., Dayton, Ohio. Capital, \$15,000. Incorporators, H. A. Estabrook, S. L. Finn, O. F. Schmidt, Mildred Schmidt and Rudolph Wirsching.

Rochester Terminal & Canal Corp., Rochester, N. Y. Comprising two organizations—Rail & Canal Terminal Co., Edward B. Foote, general manager, to handle loading and unloading of freight; and Rail & Canal Transportation Co., to handle bulk freight. A warehouse, 40 by 250 ft., will be constructed.

Northern District Warehousing Corp., Carrollton, Ky. Capital, \$640,110. Incorporators Charles Gerherd, C. O. Hempfling, T. C. Forbes, A. B. Chilton, C. B. Love, John Bond, C. S. Tandy, L. P. Alexander and B. T. Robertson, Jr.

Eastern District Warehousing Corp., Maysville, Ky. Capital, \$685,110. Incorporators, E. F. Boyd, Jr., H. L. Corlis and William Highlander.

Western District Warehousing Corp., Shelbyville, Ky. Capital \$595,110. Incorporators, J. E. Gray, John Chambers and Henry Bell.

Tri-State Distributing Co., Cleveland. Incorporators, Warren H. Dunn and Clotel Hartford.

Castle Rock Grange Warehouse Co., Castle Rock, Wash. Capital stock, \$5,000. Incorporators, F. A. Haglin, R. D. Morrison, E. A. Johnson and B. R. Searls.

Ace Storage Warehouse, New York City. Capitalization, \$10,000. Incorporators, J. Ullmann and S. Rosenthal.

New Grand Rapids Warehouse

GRAND RAPIDS, MICH., March 11—A new warehouse with 40,000 sq. ft. of space is being constructed for the Columbian Storage & Transfer Co. at a cost of about \$33,000, for storage of merchandise. The building is located at 435-447 Ionia Avenue.

Pittston Company is Building

PITTSTON, PA., March 14—An \$8,000 warehouse with 7000 sq. ft. is being built by the Pittston Transfer & Storage Co. as an addition to its present structure.

Merchandise, household goods and automobiles will be stored. The additional space will give the company a total of 22,000 sq. ft.

\$200,000 Fire in Brooklyn

BROOKLYN, March 21—Fire to-night did \$200,000 damage in the Wallabout Market storage district. Ten two-story structures were nearly destroyed, the loss falling in part on the Wallabout Merchants Storage Co. The buildings were stored with produce.

MORE TRUCK MAKERS ANNOUNCE PRICE CUTS

(Concluded from page 32)

Corp. of Canada, Ltd., as follows:

		Old	New
Gary	1		\$1,495
Gary	11/4-11/2	\$2,100	2,600
Gary	2	2,550	2,900
Gary	21/2	3,150	3,800
Gary	3 1/2	4,050	4,900
Gary	5	5,150	5,900

NEW TRUCK MODELS

One-ton and half-ton models of commercial electrics have been added to the truck line of the Millburn Wagon Co., Toledo. The larger chassis sells for \$1,985 and the half-ton for \$1,585. The 1-ton has a 128-in. wheelbase and has maximum speed of 15 miles per hour light and 14 when loaded. The half-ton has a 115-in. wheelbase and runs 18 miles per hour light and 17 when loaded.

The Steinmetz Electric Motor Car Corp. is planning to start production soon on its new %-ton electric truck at the factory at Arlington, Md. It is probable the chassis will sell for about \$1,600.

The Dorris Motor Car Co., St. Louis, has added a 1-ton model, known as K-2. The wheelbase is optional at 120, 138 or 150 inches

Hamman Company to Build

DECATUR, ILL., March 14 — The Hamman Bros. Transfer & Storage Co. is planning a fireproof warehouse, with 40,000 sq. ft. area, in the 200 block on North Broadway Street, to cost approximately \$48,000. It will be utilized for storage of merchandise, household goods and automobiles.

New Greensboro Warehouse

GREENSBORO, N. C., March 11—The Greensboro Warehouse & Storage Co. has completed a \$60,000 storage plant containing 32,400 sq. ft. of floor area at Second street and Virginia avenue. The structure is for storing merchandise, household goods and automobiles.

New Buildings, Etc.

Hubbell Storage Co., Inc., Saugatuck, Conn., has disposed of its business to Novak, Tobin & Knorr, of Norwalk, Conn., who will continue the firm under the name of Saugatuck Storage Co., recently incorporated under the laws of Connecticut.

Premier Fireproof Storage Co., Los Angeles, will increase to eight stories the size of its new warehouse at Santa Monica Boulevard and Cahuenga Avenue. The building will be 60 by 100 ft., of reinforced concrete.

Oskaloosa Ice & Cold Storage Co. is the new name of the reorganized Oskaloosa Artificial Ice Co. of Oskaloosa, Iowa

Dayton Terminal Cold Storage & Ice Co., Dayton, Ohio, is building a new plant.

T. B. Wickwire Co., warehouse men and transfer agents of Norwalk, Conn., has added two 2-ton Mack trucks to its fleet.

Pennsylvania Warehousing & Safe Deposit Co., Philadelphia, is planning an eight-story warehouse, 78 by 120 ft., on Delaware Avenue between Pine and Lombard Streets. The structure will be of concrete, steel and brick.

Cold Storage Bill Killed

BOSTON, March 9—A bill which which reduce from twelve months to six the period in which food might be kept in cold storage was killed in the House to-day. The measure, introduced by Representative Driscoll of Roxbury was criticized by a number of members, who insisted that it would increase the cost of living.

Elgin Company to Build

ELGIN, ILL., March 1—The Elgin Storage & Transfer Co. plans to build a three-story brick warehouse to cost between \$60,000 and \$70,000 on North Street near the company's present structure. The capital stock has been increased from \$8,000 to \$50,000. According to A. C. Muntz, president, the addition has become necessary because of growth in both the storage and garage business.

Kansas Co. Will Build

PITTSBURG, KAN., March 17—A \$40,000 warehouse for storage of merchandise, household goods, cold storage products and automobiles is being planned by the Merchants' Transfer & Storage Co. The building will be erected at 12th street and Broadway and will contain 14,400 square feet of floor space.



Concrete Storage Warehouse under Austin Construction

Low First Cost Low Operating Cost

Besides the low building costs that prevail today, Austin Engineers can give you the type of warehouse structure that will insure low operating costs as well.

You will have nearly 50 years of engineering and building experience applied to your problem. You will have the most practical layout with the best arrangement of storage space, elevators, loading platforms, etc.

The cost of warehouse storage and garage buildings has now reached a point where your investment can be fully protected and a substantial profit insured.

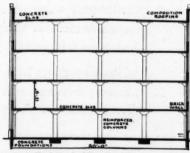
Consultation with Austin Engineers involves no obligation. Phone, wire or use the coupon.

THE AUSTIN COMPANY, Cleveland Warehouse Engineers and Builders

CHICAGO DETROIT PITTSBURGH PHILADELPHIA
NEW YORK DALLAS ST. LOUIS
THE AUSTIN CO. OF CALIFORNIA, LOS ANGELES

The Scope of Austin Warehouse Service

- -Install R. R. switch.
- Design or construct R. R. siding and trestle.
 Economical design of building and equip-
- —Economical design of building and equipment.
- Construction with men hired locally, under supervision of experienced Austin engineers.
- -Installation of equipment.



Austin No.9 Standard Reinforced Concrete warehouse of fireproof construction.

AUSTIN

ENGINEERING BUILDING EQUIPMENT



THE ALE COME THE ENGLISHED THE STATE OF THE



Storage Is Civilization

and He Who Builds a Warehouse is More Worthy of Honor Than He Who Builds a Palace

PRIMITIVE MAN ate his food where he killed or plucked it. Only when he stored a surplus, in the plains of Mesopotamia and the lakes of Switzerland, did he find freedom from hunger for a long enough time to devote himself to the thought and arts that raised him above the brutes.

Civilization traveled through Gaul with the eagles of Caesar, but its fountainhead was the series of subterranean silos which fed his troops and their followers.

In Russia today, where distribution and warehousing are almost unknown, we see a hundred and fifty millions starving because their attention was diverted for two short years from the imperative business of production.

At this moment America's reserves stand between the world and the Wolf. For many years to come they must be mankind's only guaranty of civilization. Therefore, build warehouses. So shall the world pay tribute of money and respect to the warehousemen of America.

Moores & Dunford
Warehouse Engineers
744 First National Bank
Chicago, Ill.

Shippers' Index

A Guide to representative Merchandise, Cold Storage and Household Goods Warehouses, Forwarders, Terminals, and Transfer Companies, arranged by States and Towns

SELLING SERVICE

WHEN the Traffic Department of the American Steel & Wire Co., Cleveland, needs Warehouse Service at any distant point it consults the advertisements in *Distribution & Warehousing* and there obtains the necessary information.

Other national distributors do the same thing.

The merchandise warehouseman effectively and profitably sells his wares—Service and Space—by constantly spreading his story on the pages of the Shippers' Index section which follows.

> The Warehouseman who advertises his ability to serve is deserving of the Shipper's first consideration

CONVENTION CALENDAR

April 21	St. Louis
June 14	. Pittsburgh
June	
July Central Warehousemen's Club (To	be decided)
July	be decided)
August	be decided)
December American Warehousemen's Association (To	be decided)
December Illinois Association of Warehousemen	Chicago
December or January New York Furniture Warehousemen's Association New	w York City
January	be decided)

BIRMINGHAM, ALA. |

Charlie's Transfer Co., Inc.

STORING

HAULING

PACKING

2100-2111 Avenue E. Birmingham, Ala.

BIRMINGHAM, ALA. "The World Moves - So Does Goodman"

GOODMAN TRANSFER WAREHOUSE COMPANY

> MODERN STORAGE WAREHOUSES 70,000 sq. ft. Floor Space

> Distributors and Forwarders Moving-Packing-Storage Motor Equipment—Rigging

We Use King Steel Shipping Cases for Household Goods.

BIRMINGHAM, ALA.

BIRMINGHAM, ALA.

HARRIS TRANSFER AND WAREHOUSE COMPANY

(Equipped to Handle Anything)

MODERN FIREPROOF WAREHOUSE

Special Attention Given to Packing and Shipping

When shipping to Birmingham, consign goods to Harris
—he will look after your interests, also those
of your customer

Offices: CHAMBER OF COMMERCE BLDG.

BIRMINGHAM, ALA.

Hess-Strickland Transfer & Storage Co.

General Merchandise. Furniture and Household Goods Storage

Distribution of Pool Cars Given Special Attention-Motor Trucks in Addition to Wagon Equipment-Track Connections with All Railroads.

The Men Who Distribute

Bixby's Blacking

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

MOBILE, ALA.

Acme Transfer and Storage Co. 209-211 N. Royal St.

Distribution

Transfer Pool Cars

"Service"

Forwarding Storage

Household Goods

Mobile, Ala.

MONTGOMERY, ALA.

L. I. MOELLER, Mgr.

CONSOLIDATED DRAY LINE.

GENERAL DISTRIBUTING AGENTS

Pool Cars Handled Storage Warehouse, P. O. Box 552 Office: Forbes-Liddel Bldg., Western Yards, Montgomery, Ala.

SELMA, ALA.

Selma-In the Heart of Alabama

THE LOGICAL POINT OF DISTRIBUTION TO POINTS WEST

Our wholesale trade compares favorably with Montgomery, Birmingham and Mobile.

SEND YOUR BUSINESS TO

Alabama Warehouse

Complete storing and shipping facilities. Private track connecting with all railroads entering Selma with free switching privileges.

We are equipped to render full and satisfactory services to manufacturers-receiving, storing and distributing merchandise promptly and with all attention to detail.

OTTO K. ERHART & CO. UPTOWN WAREHOUSES AND OFFICE: Opposite L. & N. Passenger Station.

PLANT: SELMA ST. AND RAILROAD.

NOGALES, ARIZONA

The West Coast Warehouse Co., Inc.

Nogales, Arizona

The Key to the West Coast of Mexico For Manufacturers, Packers, &c.

Reference: First Nat'l Bank. Assets over \$50,000.00 Siding S. P.

FORT SMITH, ARK.

O. K. Transfer and Storage Co.

MOVING SHIPPING STORING

Pool-Car Distributing a Specialty

> Fort Smith. Ark.



TEXARKANA, TEXAS

HUNTER TRANSFER CO.

TEXARKANA, TEXAS

STORAGE

TRUCKING

DISTRIBUTORS

MOVING

BERKELEY, CAL, T

STUDENTS TRANSFER & STORAGE CO.

MOVING

STORING FORWARDING

2132 SHATTUCK AVENUE

EL CENTRO, CAL. IMPERIAL VALLEY

TRUCK and RANSFER

Warehouse: S. E. Cor. 3rd & State Sts. Office: 120 N. 5th St.

Only Re-inforced Concrete Warehouse for Storage and Carload Distributing Throughout the Whole Imperial Valley. Daily Truck Service to All Valley Towns.

Our Stock in Trade, SERVICE.

FRESNO. CAL.



STATE CENTER WARE-HOUSE & COLD STORAGE COMPANY

General Merchandise storing and distributing.
Packing, Crating and Shipping of
Household Goods.

FRESNO, CAL.

Valley Van & Storage Co., Inc. Private Spur

Distributors of Pool Cars of Household Goods, Machinery and Merchandise Office: 842 Broadway, Fresno, Calif.

The Men Who Distribute

Konstructo Toys

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

LONG BEACH, CAL.



HOUSEHOLD GOODS Forwarding MERCHANDISE Warehousing, Distributing

member { California Warehousemen's Association Pacific Coast Furniture Warehousemen's Association National Furniture Warehousemen's Association

We offer the very best of service in Local or Interurban trucking, and we operate two warehouses for either Household Goods or Merchandise, located on the Southern Pacific and Pacific Electric Raliroads. We solicit your valued shipments, which will receive our prompt and careful attention, and we assure you of immediate returns on any collections you may have,

LOCAL AND INTERURBAN "MOTOR TRUCK SERVICE"

LOS ANGELES, CAL.

Consign your goods to

AMERICAN TRANSFER CO. FIREPROOF STORAGE

MERCHANDISE, HOUSEHOLD GOODS AND AUTOMOBILES

Prompt Delivery Service

730 W. Pico St., Los Angeles

LOS ANGELES, CAL.

California Fireproof Storage Co.

2808 West Pico St., Los Angeles, Calif.

EXCLUSIVELY HOUSEHOLD GOODS

Two large Fireproof Warehouses and Distributors of Pooled Cars.

Reference-Dunn, Bradstreet or any Los Angeles Bank,

LOS ANGELES, CAL



CALIFORNIA TRUCK CO.

Pool Carload Distributors

Handling goods destined to points in

SOUTHERN CALIFORNIA and ARIZONA

TRANS-PACIFIC PORTS 322-324 EAST THIRD STREET

If Your City Isn't Represented Here

Put it on the shippers' map by inserting your card in this space.

LOS ANGELES, CAL.

Fidelity Fireproof Storage

1836 Arapahoe Street, Los Angeles, Cal.

Intelligent and forceful supervision of all business intrusted to us.

We have a seven-story reinforced concrete warehouse.

We consolidate and solicit distribution of consolidated cars of household goods.

Frank Robert Palmateer, Prop.

LOS ANGELES, CAL.

FELLOW WAREHOUSEMEN

YOU SHOULD select your correspondent warehouse with the same care you do your bank.

We solicit your carload and L. C. L. shipments of HOUSEHOLD GOODS and AUTOMOBILES.

Los Angeles Warehouse Co.

W. E. BROCK, Managing Director F. M. BROCK, Secretary ESTABLISHED. 1906—INVESTMENT. \$650.000.00 LOS ANGELES, CAL.

SHATTUCK & NIMMO WAREHOUSE CO.

Commercial and
Household Furniture
Storage
Carload Distribution a
Specialty

Ample private trackage at Plant and equipment for prompt and efficient service

MEMBERS

American Chain of Warehouses
American Warehousemen's Association
National Furniture Warehousemen's Association
Pacific Coast Furniture Warehousemen's Association
Local Rotary Club and Chamber of Commerce

LOS ANGELES, CAL.



Superior Service—when Bill of Lading is mailed us.

Collections handled promptly.

Fleet of Pierce-Arrow Trucks always at your customers' service.

Fireproof Warehouse on tracks.



LOS ANGELES, CAL.



Traffic Managers and National Distributors

We will forward when requested, Cartage Tariff, Less Carload rates from Los Angeles, Pool Car Distribution rates, Booklet describing our warehouse service.

Insurance rate 18c per \$100.00 per year.



Warehouse No. 1

Union Terminal Warehouse Company

LOS ANGELES, CAL.

WE SOLICIT YOUR SHIPMENTS AND POOL CAR DISTRIBUTION

STORAGE AND MOVING CO.

LOS ANGELES OFFICE 941 W. 16th ST.

SAN DIEGO

OFFICE Spreckels Building 962 Second St.

FOUR WAREHOUSES-PRIVATE R.R. SIDINGS Members Pacific Coast Furniture Warehousemen's Association National Furniture Warehousemen's Association

LOS ANGELES, CAL.

WE GUARANTEE SATISFACTION
TO CUSTOMER and Shipper
SEND US YOUR BILL OF LADING. WE
HANDLE ANYTHING from a package to a

SOUTHWEST VAN & STORAGE CO. 1421 W. 24th St., Los Angeles, Calif.

OAKLAND, CAL.





SACRAMENTO, CAL.



General Merchandise, Furniture and Household Goods Storage and Forwarding

Light and Heavy Hauling. City Deliveries, Etc. Motor Equipment

Pool Car Distributing and Forwarding

Capital Van and Storage Co.

Sacramento, California

Write for Our Freight Tariff

SACRAMENTO, CAL.





SAN DIEGO, CAL.

WE SOLICIT YOUR SHIPMENTS AND POOL CAR DISTRIBUTION

PRUDENTIAL STORAGE *** MOMINS CO.

JOS ANGELES OFFICE 941 W. 16th ST. SAN DIEGO OFFICE Spreckels Building 962 Second St.

FOUR WAREHOUSES-PRIVATE R.R. SIDINGS

Members Pacific Coast Furniture Warehousemen's Ass'n, National Furniture Warehousemen's Ass'n,

SAN FRANCISCO, CAL.





SAN FRANCISCO, CAL.



California Distributors

Distributing headquarters are maintained in San Francisco, Oakland, Fresno and Los Angeles—the four big population centers of California. Write us for detailed information.



SAN FRANCISCO
13th & Mission
LOS
13th & Mission
LOS
13th & Mission
LOS
22d & San Pablo
1248 Van Ness Ave.
ANGELES, 1341 Figueroa St.

SAN FRANCISCO, CAL.

SAN FRANCISCO



Associated Terminals Co.

SAN FRANCISCO - SACRAMENTO



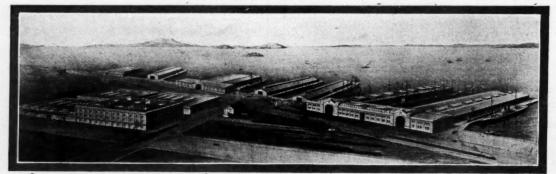
General Storage,
Wharf and Rail Facilities,
Ships Clerking, Stevedoring,
Public Weighing, Forwarding,
Reconditioning, Stenciling,
Marking, Strapping,
Over-sacking, Re-sacking,
Bean and Grain Cleaning,
Polishing and Grading,
Oriental Oils Transferred from
Package to Bulk
Coffee Mixing, Grading
and Conditioning

PUBLIC WAREHOUSES
POOL CARS
&
DISTRIBUTION

GENERAL OFFICES, 324 SANSOME STREET, SAN FRANCISCO

HARBOR U. S. BONDED AND FREE WAREHOUSES PIERS 29 AND 31 CHINA BASIN WHARVES AND WAREHOUSES PIER 54 ISLAIS CREEN VEGETABLE OL TERMINAL SAN FRANCISCO

SACRAMENTO VALLEY DOCK AND WAREHOUSES SACRAMENTO, CALIFORNIA



Harbor U. S. Bonded and Free Warehouses and Piers 29 and 31

SAN FRANCISCO, CAL.

The Haslett Warehouse Co.

228 Pine St., San Francisco

San Francisco is the CENTER of the U. S. A. on the Pacific Ocean. We are in the CENTER of its SHIPPING and COMMERCIAL district.

PIONEER IN THE DISTRIBUTION FIELD AND WAREHOUSE BUSINESS. CAN

- H ANDLE ANY SHIPMENTS
- A s desired. Our 15 warehouses are
- S o convenient to DOCKS and RAILROADS.
- L ocated so close to both, that it is an
- **E** asy haul to a HASLETT WAREHOUSE.
- T rack connections with all lines.
- T hese, low insurance rates, bonded and free space and motor truck service, are but a few of the facilities we offer.

S. M. HASLETT President P. E. HASLETT Secretary SAN FRANCISCO, CAL.



Distribute Thru San Francisco

Giving your customers the advantage of prompt delivery from local stock.

Our modern fireproof storage warehouses having spur track connections to all railroads are located in the wholesale district, convenient to docks and railroads for reshipping. Our automobile truck delivery service insures prompt and efficient delivery of your merchandise.

We furnish whatever clerical service you desire.

Let us handle your San Francisco shipments.

SAN FRANCISCO WAREHOUSE CO.

625 Third Street, San Francisco, California

SAN FRANCISCO, CAL.







Would You Like to Warehouse and Distribute from San Francisco?

If so—Walkup Service easily solves what is often a very knotty problem.

We have a new five-story fireproof warehouse with spur track and most modern handling facilities and the lowest insurance rates of any warehouse in San Francisco.

An expert office force fills orders, ships, takes care of all details of billing, just as efficiently as your own office people. Walkup Service assures you prompt shipping to all Pacific Coast States—opens up a territory that you may not now be covering—practically gives you a branch office in San Francisco.

Write and tell us your requirements and we will show you how we can serve you.

WALKUP

Drayage & Warehouse Company

351 Bryant Street San Francisco DENVER, COL.

THE KENNICOTT-PATTERSON TRANSFER COMPANY

OFFICE: 1509 GLENARM PLACE

Transfer and storage of merchandise and household goods.

Distribution of pool cars given special attention.
Complete fleet of Motor Trucks in addition to wagon
equipment. Every modern facility for handling
heavy machinery, safes, boilers, smokestacks, etc. Packing household goods and pianos and consolidating in car lots east or west at reduced rates a

DENVER, COL.

THE UNITED STATES

Transfer & Storage Warehouse Co. 1934 Broadway, Denver, Colorado

Storage of general merchandise and household goods. We make a specialty of Pool Cars and Distribution. Transfer work of all kinds, both City and Country. Expert Packers, Motor Trucks and Vans. Two Warehouses.

Member of Denver Transfer's Companies Assn.

BRIDGEPORT, CONN.

The General Warehousing Co.

No. 1337 Seaview Ave.

A New Fireproof Dry Warehouse

Goods received by rail at our doors will be stored, repacked and distributed daily to

Norwalk, South Norwalk, Stamford, Danbury, Milford, and all intermediate

ERIDGEPORT, CONN.

MOORE'S STORAGE WAREHOUSE

GEO, P. MOORE, Prop.
STORAGE OF FURNITURE IN SEPARATE ROOMS
PIANOS STORED IN SEPARATE ROOM
Furniture Crated and Packed for Shipping by Rail
China and Bric-A-Brac Packed in an Expert Way
Padded Box Vans for Warehouse and Long Distance
Moving

OFFICE AND WAREHOUSE:
569 UNION AVENUE.
BRIDGEPORT, CONN.

The Men Who Distribute

McDougall Kitchen Cabinets

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

DENVER, COL.

When You Need SERVICE

in Denver and vicinity

we are the distribution and warehousing specialists who can serve you best

Our vast experience as receivers, forwarders and distributors has fitted us to handle your every requirement in the most satisfactory way.

Our spacious warehouses located within a short haul of all local freight depots, the wholesale and retail district, and connected by track with every railroad entering Denver, is at your disposal-comprehensive service and full protection at extremely low rates.



We are thoroughly equipped to distribute General Merchandise, Heavy Machinery, Household Goods.

Write our traffic expert for full information on all your shipping problems in this territory. He will be glad to help you—we will be glad to serve you.

THE WEICKER TRANSFER & STORAGE COMPANY

1700 Fifteenth Street Colorado Denver

HARTFORD, CONN.

Established 1850

Incorporated 1908

Ship Freight in Care of

The Bill Brothers Company

GENERAL TRANSFER AND FORWARDING AGENTS

46 Ann Street, Hartford, Conn.

Superior Facilities for the Moving of Machinery, Safes, Furniture, Pianos, Etc. Household Effects of Every Description Properly Packed for Storage or Shipment

STORAGE WAREHOUSES

With Separate Apartments for Household Goods and Private Railroad Siding for Carload Shipments

HARTFORD, CONN. Tel. Connection Office: 335 Trumbull St.

Safety Vaults for Silverware

GEORGE E. DEWEY & CO.

JOSEPH M. PELCHAT Proprietor
Local and Long Distance
FURNITURE AND PIANO MOVING

Packing, Crating and Shipping of PIANOS, FURNITURES, CHINA Only Fireproof Storage Warehouse in Hartford

HARTFORD, CONN. [

HARTFORD

DESPATCH & TRUCKING CO.

HARTFORD, CONN.

Movers, Forwarders and Warehousemen

NEW LONDON, CONN.

B. B. Gardner Storage Co., Inc.

18 BLACKHALL STREET

PIANO AND FURNITURE PACKER, MOVER AND SHIPPER

Safe Mover-Freight and Baggage Transfer-STORAGE

WATERBURY, CONN.

The Ralph N. Blakeslee Co.

TRANSFER AND STORAGE

Special Facilities for Moving Heavy Machinery and Safes

Storage Warehouse for Merchandise

Separate Apartments for Furniture

WATERBURY, CONN. |

Waterbury Storage Company

John Moriarty, Inc., Prop.

127 East Main St.

Elevators

Fireproof Buildings

Cap. 562 Rooms Members N. F. W. A.

WASHINGTON, D. C.

Fireproof Construction Service-Promotion

Regular Long Distance Hauling **Baltimore to New York** and

Way Points-Services



Smith Transfer & Storage Co. 1313 You Street, Washington, D. C. MEMBERS N. F. W. A.

WASHINGTON, D. C.



When in need of Merchandise Warehouse Service of any kind in

WASHINGTON, D. C.

Call on Us

The Terminal Storage Co.

of District of Columbia

First and L Streets, N. E.

B & O Sidings to Warehouses

The Men Who Distribute

Colgate Laundry Soap

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

WASHINGTON, D. C.

UNITED STATES STORAGE CO. 418-420 TENTH STREET, N. W.



Distributors of Pool Cars

MEMBERS:

National Furniture Warehousemen's Association

Efficient and Courteous Service

Modern Fireproof Warehouse

We send our check immediately upon receipt of bill of lading, for your charges.

JACKSONVILLE, FLA.



Member National Furniture Warehousemen's Association

Delcher Bros. Storage Co. 459-61-63-65 Riverside Avenue FIREPROOF WAREHOUSE

Low Insurance Rate.

We Move, Pack, Store and Ship **Household Goods**

Distributing Pool-Car a Specialty

FLORIDA'S LARGEST

Shippers of Automobiles for Tourists

JACKSONVILLE, FLA.

DIXIE WAREHOUSE CO.

GENERAL STORAGE_RECONSIGNING DISTRIBUTING—FORWARDING WE HANDLE AUTOMOBILES for TOURISTS

Members of American Warehousemen's Association

JACKSONVILLE, FLA.

UNION TERMINAL WAREHOUSE COMPANY

EAST UNION and IONIA STREETS

55 Rental Compartments

Track Capacity 52 Cars

Building of reinforced concrete with sprinkler system. Low Insurance Rate. Sub-Post Office and branch Western Union Telegraph. Joint Railroad Agent. L.C.L. freight loaded direct for line of road.

GENERAL MERCHANDISE STORAGE AND FORWARDING

Special attention to handling of pool cars.

MIAMI, FLA.

The John E. Withers Transfer & Storage Co., Inc.

will give your shipments careful attention. Fireproof Warehouse. Facilities for distribution of pool cars. Moving, packing, shipping and storing Household Goods and merchandise. Motor Equipment Private Trackage

Cor. Ave. C and 2nd St., Miami, Fla.

PENSACOLA, FLA.

Ferriss Warehouse & Storage Co.

HARRY P. FERRISS, PRES Receiving and Warehousing of General Merchandise in carloads or less than carloads. Merchandise stocks carried and records kept for out-of-town

Cor. Chase & Alcinez Streets

PENSACOLA, FLA.

concerns.

PENSACOLA, FLA.

Storage—Distribution—Forwarding

Merchandise Only

Prompt Service—Accurate Accounting

THE M. F. GONZALEZ COMPANY

TAMPA, FLA.

TAMPA WAREHOUSE COMPANY

Commercial and Household Storage

Distributors of nationally advertised goods

Pooled cars handled

Stocks carried—shipments and deliveries made. Low insurance.

We handle Procter & Gamble products, Diamond Matches and Campbell's Soups in the national groups.

Banking References: Exchange National of Tampa and National City Bank of Tampa

ATLANTA, GA. CATHCART

VAN & STORAGE COMPANY

Moves, Sto es, Packs, Ships Household Goods Exclusively THREE WAREHOUSES

Office, 6-8 MADISON AVE.

ATLANTA, GA.

B. U. JONES TRANSFER & STORAGE CO.

Merchandise Storage and Distribution. Household goods packing and storage. Carloads a specialty. Centrally located.

109-111 PETERS ST.

BO

ATLANTA, GA.

SECURITY WAREHOUSE COMPANY

ATLANTA, GEORGIA



DISTRIBUTION

STORAGE

MERCHANDISE ONLY

ATLANTA, GA.

MORROW

Transfer & Storage Company HOUSEHOLD GOODS and COMMERCIAL STORAGE

Distributors—R.R. Trackinge—Carloads a Specialty
Main Office: 177-79 Marietta St. Warehouses: 68-80 Means St.

ATLANTA, GA.

SOUTHERN

SALES & WAREHOUSE CO.
FIRE PROOF CONCRETE WAREHOUSE
MERCHANDISE DISTRIBUTORS
R. R. TRACKAGE, MOTOR SERVICE
Located in heart of wholesale district.

173 Humphries St.

AUGUSTA, GA.

JAS. H. HOLLINGSWORTH

THE HOLLINGSWORTH WAREHOUSES
STORAGE, DISTRIBUTION AND FORWARDING
MERCHANDISE ONLY

We are in a position to render quick and efficient service. Located in the heart of the wholesale district and most convenient to all freight depots.

Private siding connecting with all railroads,

556 & 558 Walker Street

602 to 616 Sixth Street

BOISE, IDAHO

PEASLEY

TRANSFER & STORAGE COMPANY STORAGE, TRANSFER AND FORWARDING

NINTH AND GROVE STREETS

POCATELLO, IDAHO

Garrett Transfer & Storage Co., Inc.

Storage, Distributing, of Merchandise.

Pool Cars a Specialty.

Write for Rates

Pocatello, Idaho

CAIRO, ILL.

Cairo Storage and Forwarding Company

CAIRO, ILLINOIS
Incorporated—Bonded—Licensed
COAST TO COAST SERVICE BY WATER OR RAIL
SHIP US YOUR POOL CARS FOR DISTRIBUTION
WE CAN SAVE YOU MONEY

CHICAGO, ILL.

BEKINS

HOUSEHOLD SHIPPING COMPANY

Reduced Rates on Household Goods, Automobiles and Machinery

General Offices, 805 BEDFORD BLDG., Chicago NEW YORK, BOSTON, BUFFALO, CINCINNATI CHICAGO, ILL.

CENTRAL

STORAGE & FORWARDING CO.

2001 West Pershing Road

Operating

CHICAGO'S FINEST MERCHANDISE WAREHOUSES

On the great Chicago Junction Railway—In the worldfamous Central Manufacturing District—The geographical center of Chicago.

No Switching Charges—No Cartage—No Delays. 650,000 square feet of fireproof space. Insurance rate 7½c.

L. C. L. Freight Loaded Direct to Destination
WHY NOT USE THE BEST FACILITIES?

CHICAGO, ILL.

Before you decide on your Chicago Warehousing connections, investigate the facilities and service of the—

Continental Warehouse Co. 416-434 West 12 th Place — Chicago

Sprinkled warehouses in the heart of the freight terminal district

CHICAGO, ILL.

EMPIRE STORAGE COMPANY

Fireproof Warehouses (Established 1891)



A Distinctive Organization

Our correspondents' interests are carefully safeguarded.

Remittances of charges advanced are made immediately upon receipt of bill of lading.

The most liberal treatment of customers' complaints has built for us an enviable reputation for fairness.



Close proximity to the Belt Line Switch Tracks promotes expeditious handling of shipments from all trunk lines.

EMPIRE STORAGE COMPANY

52ND ST. AND COTTAGE GROVE AVE.

MEMBER

National Furniture Warehouseman's Ass

CHICAGO, ILL.

Currier-Lee Warehouse Co.

427 West Erie St., Chicago, Ill.

MERCHANDISE STORAGE EXCLUSIVELY

MODERN BUILDINGS

CONVENIENT LOCATION
UP-TO-DATE METHODS

ADEQUATE FACILITIES

LOW INSURANCE RATES

EXPERIENCED EMPLOYEES

CHICAGO, ILL.

CHICAGO'S POOL-CAR DISTRIBUTORS
Mark your consignments for

The DREXEL STORAGE & TRANSFER COMPANY

4837-4839 Cottage Grove Ave., Chicago, Ill.

The Men Who Distribute

Root Bee Supplies

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

CHICAGO, ILL.

CENTER OF GREAT WEST SIDE

PROMPT REMITTANCES ON COLLECTIONS

Fireproof Also Non-Fireproof Warehouses



Storage Capacity 1000 Van Loads

MOVING

PACKING

SHIPPING

Master Service at Your Service

Consign all carload shipments for West Side care Baltimore & Ohlo, Chicago Terminal Transfer Railway at Taylor Street and Kedzle, Avenue. & mile from our warehouse.

STORAGE E

Established in 1903

3111-17 W. Madison Street

MEMBERS OF ILLINOIS AND NATIONAL FURNITURE
WAREHOUSEMEN'S ASSOCIATIONS.

Chicago. Ill.



A Fleet of Motor Trucks to Serve You

The Only Warehouse in Chicago Maintaining This Service

This fleet of motor trucks is owned and operated by ourselves to insure prompt delivery for our customers. Your dealings for storage and distribution are thus with one concern instead of two.

Distribution accounts in and around Chicago are our specialties. Consign your goods to us and assure yourself the best possible service.

GRISWOLD & WALKER, Inc.

1501 S. Peoria St., CHICAGO



CHICAGO, ILL.

HEBARD

Storage Warehouses



All collections on shipments made to us promptly remitted.

Member of

National Furniture Warehousemen's Association, Illinois, New York and Southern Warehousemen's Asso-

ciation.

Our Seventh Warehouse

on 6331-33 Broadway, near Devon Avenue, which will handle all Rogers Park or North Shore shipments.

Warehouses A-B-C-D, West Side, Ogden and Winchester Aves.

Warehouses E-F, North Side, Sheridan Road and Sheffield Ava.

Warehouse G, North Side, Broadway near Devon Ave.

CHICAGO, ILL.

"NO DELAYS"

Edward Lasham Co.

Storage—Distribution

TEAMING POOL CAR DISTRIBUTORS SEVENTY-FIVE MOTOR TRUCKS AND WAGONS "NO DELAYS"

> Modern Warehouse in Downtown District-Served by Four Railroads

EDWARD LASHAM CO.

1559 S. State St. Chicago Illinois





CHICAGO, ILL.

M & E WAREHOUSE COMPANY

ERSONAL service warehouse acting as your Chicago branch or agent. Merchandise storage and distribution. Cartage contractors. 10-car private switch connections with all railroads. Trap car service. Members Illinois Warehouse Association. Reshipping to all parts.

Formerly
Mitchell &
Ehninger

OWEN J. McALOON, President 1823 to 1847 South Canal Street CHICAGO, ILLINOIS CHICAGO, ILL.

Railway Terminal & Warehouse Company
444 W. Grand Ave.

Merchandise Storage

Located in the heart of the wholesale district. Especially convenient for the warehousing of spot stocks for distribution among the wholesale grocers.

Side track facilities with free switching from all railroads entering Chicago.

Modern Building—Low Insurance Rates
Use Our Service

CHICAGO, ILL.



CHICAGO, ILL.

Storage-Packing and Shipping-Motor Van Service

North Shore Fireproof Storage Co.

4820-4822 Broadway—4821-4829 Broadway 1330-1332 Morse Ave. (Rogers Park)

"Consign car lots to our private switch track on C. M. & St. Paul By."
Members Illinois and National Furniture Warehousemen's Association

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Very Low Insurance Rate CM&STP Ry. Track Inside Buildings

The Ontario Warehouse Co.

Ontario & Kingsbury Streets,

FROSTPROOF MERCHANDISE STORAGE

We specialize in the handling of Foodstuffs—our location being very convenient for distribution to wholesale grocers and jobbers.

If Your City Isn't Represented Here

Put it on the shippers' map by inserting your card in this space.

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RESHIPPING WAREHOUSES

Branch Harvey, Ill. Phone 46 Grand Crossing
L. C. L. without cartage
Daily Trap Cars
H. P. 3109—Midway 4940

Branch So. Chicago, Ill. Phone 367

LUMBER AND YARD STORAGE OFFICES DERRICKS, SPACE, TRACKAGE AUTOMOBILES, TRUCKS, TRACTORS STEEL AND HEAVY PRODUCTS

Merchandise of All Kinds

No congestion. Modern facilities. All within the Chicago Switching District. Milling in Transit Privileges. Write or wire—F. W. Hagen & Co., 1131 East 77th St., Chicago, Ill.

P. A. HALLBERG, Manager

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Soo Terminal Warehouse

Chicago, Illinois

Storage and Distribution of Merchandise Centrally
Located

Make Your Out-of-Town Shipments Without Cartage Via Chicago Tunnel. Absolutely Fireproof

"The Economical Way"

W. G. Morgan, Manager

519 W. Roosevelt Road



Have Your Own Transfer Representative

If you desire to make store door delivery in Chicago, you should use our facilities. If you will load your shipments for Chicago and points beyond so as to make a carload, we will distribute and re-ship the consignment. Send us parcels and packages in any quantity for delivery and re-shipment by freight, express or parcel post for Chicago and beyond.

We team freight to connecting lines for loading in through cars the same day unloaded.

Our representatives are at depots and docks.

Your agents and your customers save time and annoyance, if shipments are sent in our care.

Ask any railroad freight man about us.

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Authorized Railroad Freight Transfer Agents.

Tos. Stockton Transfer Co. 1020 So. Canal St. Chicago, III.

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TOOKER STORAGE & FORWARDING CO.

MERCHANDISE WAREHOUSEMEN

Pool Cars Distributed Minimum Handling Expense Building Equipped With Sprinkling System Motor Truck Service

New York Office and Warehouse: 28th St. & 11th Ave. Erie R. R. Tracks Tel. Chelsea 7845-7846

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Danville Transfer & Storage Co.

C. B. Hall, Pres.

G. W. Orr, Secy. & Treas.

The only fireproof warehouse in Danville. Storage for household goods and Merchandise Distributing. Conveniently located in the heart of the wholesale district. Private siding to warehouse, and free switching from all railroads.

Low Insurance Rate

Danville is the breaking point of Eastern and West-ern Classification of freight rates, making a most convenient point for the distributing or storage of carloads.

Members American Chain of Warehouses.

Members National Furniture Warehousemen's Assn.

Members Illinois Furniture Warehousemen's Assn.

CHICAGO, ILL.



hen you AREHOUSE HICAGO.

ESTERN



SAVE TIME, MONEY and WORRY

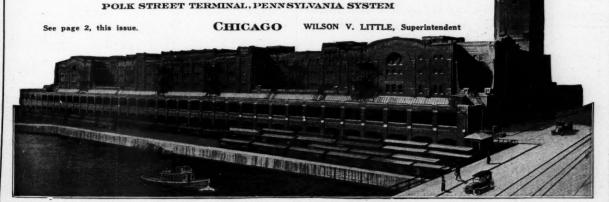
in reaching your Western customers by using the up-to-date storage and traffic facilities of the Largest Public Warchousing Unit West of the Atlantic Seaboard.

HALF A MILLION square feet of the best floor space in Downtown Chicago devoted exclusively to the "open" storage of Quality merchandise. Insurance, 18.9c per \$100 per annum.
"At the Edge of the Loop," close to Chicago trade,

Write us now; we know how.

STOCKS CARRIED for local and out-of-town concerns. Storage-in-transit. Prompt rail reshipments anywhere, without cartage. Pool cars broken. Automobile storage and reshipment a specialty. Negotiable Re-ceipts issued.

Westierry Warenhousing; Codipany MERCHANDISE WAREHOUSES



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Fireproof Storage

Freight Distributors for Moline, Rock Island, East Moline and Silvis, Ill., and Davenport, Iowa

Send your freight to us at Moline for distribution as we are in the center of the group of cities here and the haul will be shorter. We have our own private track at the warehouse and our own team track. Forwarding and reconsigning.

Crandall Transfer & Warehouse Company 1205-1209 Fourth Ave. Moline, Illinois

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National Warehouse Co., Inc.

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FIRE PROOF STORAGE



75,000 Square Feet Storage Space

Storage, Distributing, Forwarding

Merchandise & Household Goods

Capital \$300,000

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"The Choice of the Greatest Industries"

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WALTER A. BORGMANN, Pres.

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BROWN TRUCKING COMPANY

MOVING, DISTRIBUTING, STORAGE AND GENERAL TRANSFER

Pool Cars

Office 125 W. Columbia Street

FORT WAYNE, IND.

Fort Wayne Storage Company FORT WAYNE, INDIANA

General Merchandise Storage and Forwarding

FORT WAYNE, IND.

PRIVATE SIDING

Pettit's Storage Warehouse Co.

STORAGE, TRANSFER, DISTRIBUTION

INDIANAPOLIS,IND.

The Central Public Warehouse Indianapolis, Indiana

Our equipment is five modern warehouses, to which another will be added next Spring.

For local distribution we have 13 motor trucks.

We have a system for checking pool cars that permits a smaller percentage of errors than Volstead does

Direct trackage with free switching is another help.

INDIANAPOLIS, IND.

INDIANAPOLIS WAREHOUSE CO.

Our Service consists of-Warehouse for Manufactured Articles, Trucks for Drayage Equipment. Prompt shipment, and reports as you want

the Diarge equipment. Fromp. Shipping Department.

Leaned in fact, ready to be your Shipping Department.

Leaned in the heart of the U.S. A., within 12 to 24 hours of your customers in Indiana, Ohio, Illinois, Kentucky and Michigan.

Lusurance rate, 30c—extra hazardous goods not taken.

Six-story and basement, heavy mill construction, sprinkler equipped, A. D. T. Watchman Service. 150,000 square feet heated to 50°.

We solicit your business and refer you to any of our customers as to our ability to do it right.

Penna. Ry.; C. C. C. & St. L. Ry.; C. I. & W. Ry.; L. E. & W. Ry.; Ills. Central Ry.; C. I. & L. Ry. 18 Traction Freight Lines.

The Indianapolis Warehouse Co., Inc.

FRANK A. TODD, V. P. and Gen'l Mgr. West New York and Canal

INDIANAPOLIS

INDIANA

The Men Who Distribute

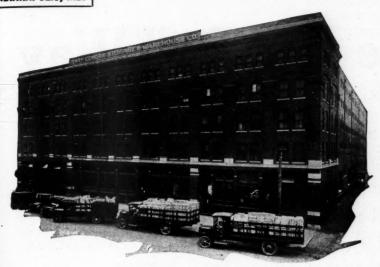
Pillsbury Flour

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

safe

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INDIANAPOLIS, IND.



16 Years of Efficient Service

Henry Coburn Storage & Warehouse Co.

INDIANAPOLIS

Merchandise Storage and Pool Car Distribution

Double track switch of 10 cars capacity, all within building. No exposure of goods to weather. Most centrally located warehouse as to wholesale district and depots.

Operating our own fleet of White and Packard trucks. Also teams for short hauls, heavy machinery, etc.

Reference: R. G. Dun or Bradstreet's Agencies. FRANK F. POWELL, President and Manager.



INDIANAPOLIS, IND. 1

McNAMARA WAREHOUSE Unlimited Service

Merchandise Storage and Distribution. Track connection and free switching with all railroads. Fireproof and semi-fireproof storage. Motor delivery service.

Experienced men, together with our modern equipment enables us to give you prompt and reliable service. Let us figure on your requirements.

Owned and operated by the J. E. McNamara Construction Company

916 W. New York St., Big Four Siding Telephone Circle 8407

INDIANAPOLIS, IND.

Est. 1895

OTTO J. SUESZ WAREHOUSE WALNUT AND PINE STS.

Big 4. New York Cen. Lines. L. E. W. R. R. Siding.
Make your local and carload shipments in care of us and we
can make prompt delivery. All Auto Delivery.

PACKING

SHIPPING

STORAGE

HAULING

A modern fireproof plant that cost \$200,000 before the war. That means pre-war overhead, consequently lower rates.

Located an equal distance from, and near to the principal residence districts of a wealthy city. Every facility for the safe, convenient keeping of all household goods.

We are glad to act as receiving agents for furniture shipments. You may assure your client of perfect service on his arrival. Motor van service and heated rooms.

HOGAN TRANSFER & STORAGE CO. Indianapolis Indiana The Men who Distribute

"Jello"

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INDIANAPOLIS, IND.

Move the Red Ball Way

WHO MOVES YOU IS JUST AS IMPORTANT AS WHERE YOU MOVE

Moving Furniture and Household Goods Our Specialty

Our connections in the various large cities enable us to quote prices that can not be equaled.

We will extend credit to shippers who are short of ready money.

Ask About Our Payment Plan

LARGEST TRUCKING ORGANIZATION IN AMERICA



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"NATIONAL HOUSEHOLD MOVERS"

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PITTSBURGH, PENNA 702 Arrott Bldg.

DAYTON, OHIO 511 Dayton Sav. & Trust Bldg.

> CINCINNATI, OHIO 601-The 525 Walnut St. Bldg.

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NEW YORK CITY, N. Y. 419 Knickerbocker Bldg. 42nd St. and Broadway CHICAGO, ILLINOIS 1102 Century Bldg.

TOLEDO, OHIO 429 Nicholas Bldg.

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BALTIMORE, MD.

BOSTON, MASS.

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TRIPP WAREHOUSE COMPANY

MERCHANDISE STORAGE AND DISTRIBUTION

MOTOR TRUCK DELIVERY

KOKOMO, IND.

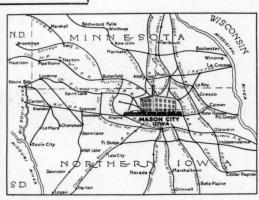
Tudor Warehouse Co. SERVICE

Kokomo — 513 N. Buckeye St. — Indiana

MERCHANDISE DISTRIBUTION HOUSEHOLD GOODS STORAGE

Member National Furniture Warehousemen's Ass'n

MASON CITY, IOWA



Economize by Using Cadwell Service in Mason City, Iowa

We operate a large freproof warehouse in which we can handle your spot stocks and from which we re-ship your pool cars into our large territory. We make this service our specialty in this territory, aiding the shipper to cut cost and obtain better results in spite of the great increases in freight rates.

rates.

Our building and our truck fleet give you "SERVICE THAT IS SERVICE" from an ideal location in the heart of the city. Mason City, in the heart of a vast agricultural district of the Middle West, is served by the main railroads of the Northwest and has ideal service with all western cities. As the map shows. Mason City has an unparalleled advantage over other distributing points of this territory.

We will be clad to serve in any way at a ray time. We will be glad to serve in any way at any time.

Cadwell Transfer & Storage Company Mason City, Iowa

SOUTH BEND, IND.

Consign your cars containing merchandise for Northern Indiana and Southern Michigan points to us for forwarding.

INTERCITY TRANSFER COMPANY

General Forwarders and Distributors.

City Delivery. 200-2-4 E. Jefferson Blvd.

South Bend, Indiana

(Members I. T. and W. A.)

SOUTH BEND, IND.

WARNER WAREHOUSE COMPANY

WARNER WAREHOUSE COMPANY
Merchandise
Distribution and Warehousing
Special attention given to the prompt and efficient handling of Pool Cars.
Negotiable Warehouse Receipts issued.
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H. A. PRUYNE, Manager.

American Warehousemen's Assn., Central Warehousemen's Club, American Chain of

SOUTH BEND, IND.

Phone Main 774

Woodworth's Storage and Transfer Line FREIGHT TRANSFER AND HEAVY MACHINERY Furniture Moved in Vans and Stored in Fireproof or Mill Constructed Buildings OFFICE: REAR ROBERTSON HOTEL, BAST WAYNE STREET J. P. WOODWORTH, Manager MEMBERS { National Furniture Warehousemen's Assn. SOUTH BEND, IND.

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Store in Terre Haute

We solicit your storage and distributing business, being located

In the Heart of Indiana's **Jobbing**

Penn. R. R. Big Four C. & E. I.

L. & N.

C. M. & St. P. Connections

ONS OF TERRE HAUTE WAREHOUSE & STORAGE CO. TERRE HAUTE

BURLINGTON, IOWA

Field

LOW FREIGHT RATES

To Us—From Us

The Mississippi marks the line between expensive The Mississippi marks the line between expensive shipments and economical redistribution. Carloads rehandled in Burlington take a low rate this far, and another low rate beyond. It is at this point that the C. B. & Q. break bulk on their westbound shipments. Through cars are made up daily for practically all points within a radius of 200 miles and all points of any consequence west.

Mercer Transfer and Storage Company Burlington, Iowa

CEDAR RAPIDS, IOWA I

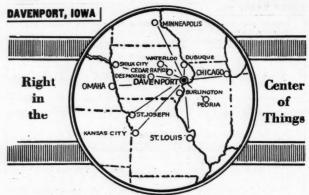
Cedar Rapids Transfer Co.

Fireproof Warehouse

Motor Truck Service

Distributing and Warehousing All Classes of Merchandise, Household Goods and Automobiles

200,000 Square Feet Storage Space



Davenport, Iowa, is a strategic point in the distribution of commodities in its location on the Mississippi River, which is a great medium in its regulation of freight rates.

Davenport, Iowa, is a great trade center; with the several adjoining states it is in the center of a distribution district reaching twenty million people.

We help "deliver the goods" at a minimum of expense, as a branch house, your distributing agent, or in entire detail, with fireproof storage and trackage.

We have figures to prove the economy of using our organization. Send for our circular showing comparative costs. The great saving of freight car loads to Davenport and local freight rates, in Iowa, Minnesota, Nebraska, Kansas, Missouri, etc., is of vital importance. We are anxious to help traffic managers. Write today.

Davenport, Iowa, member of American Chain of Warchouses, a guarantee of service, satisfaction and lowest prices, being a link of the Warchouse Chain—strictly freproof Warchouse, located on trackage, in the heart of the wholesale and retail district, one to five blocks from all freight depois.

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Seven Warehouses—Fireproof and Non-Fireproof Storage, packing, moving. Free switching to any warehouse. Whandle pool cars for distribution. Members American Warehousemen's Club, National Furniture Warehouseman's Club, National Furniture Warehouse

THE BEST SERVICE AT LOWEST PRICES

DES MOINES, IOWA

City of Certainties

BLUE LINE STORAGE CO., INC.

200-226 Elm Street

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In the Center of the Wholesale District

General Merchandise Storage—Distribution—Forwarding

Private tracks with capacity of 16 cars connects with all railroads entering the city. Prompt service guaranteed.

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Free Switching charges — cars run direct into building for un-

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WATERLOO, IOWA

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Iowa Warehouse Company

General Warehouse and Transfer Business

FURNITURE STORAGE AND FORWARDING AUTOMOBILE STORAGE AND DISTRIBUTING

BRANCH HOUSE SERVICE Waterloo, Iowa

We are located on C. R. I. & P.— C. G. W.—Ill. Cent. and W. C. F. & N. Rys.

180,000 Square Feet Floor Space



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The Grodick Transfer and Storage Co.

Commercial Storage

Distributors-R.R. Trackage-Carloads a specialty. Prompt Service—No Congestion Missouri River Freight Rate Adjustments. Household Goods-Moved, Packed, Stored, Shipped.

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HUTCHINSON BONDED WAREHOUSE

Corner Cleveland and Second

Hutchinson, Kansas



Proprietor A. G. BARNETT, Manager

SANTA FE TRACKS EIGHT CAR PRIVATE SIDING FIRE PROOF BUILDING 2,200,000 FT. STORAGE SPACE

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1106-8-10 North Fifth Street L. J. Canfield, Proprietor Both Telephones 0075 We handle approximately 75% of all the freight shipped to Kansas City, Kan.— L. J. Canfield.

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Best Location for KANSAS, MISSOURI, and OKLAHOMA
MERCHANDISE STORAGE and POOL
CAR Distribution
Located on the Atchison, Topeka & Santa Fe, Joplin-Pittsburg, Kansas City Southern, Missouri Pacific, and St. Louis & San Francisco Railways.

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BEST DISTRIBUTING POINT FOR THE SOUTHWEST

Warehouse 25,000 square feet floor space. Free switching privileges. A., T. & S. F., C., R. I. & P., Mo. Pac., Frisco, Orient and Midland Valley Railroads. ARE YOU looking for a firm that will handle your shipments PROMPTLY—EFFICIENTLY—COURTEOUSLY in Wichtla? If so, consign your shipments-Care of

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428-432 North Wichita Street, Wichita, Kansas
POOL CAR DISTRIBUTORS
Correspondence solicit Correspondence solicited

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WE OPERATE THREE OF THE FINEST FIREPROOF WAREHOUSES IN THE MIDDLE WEST



Loans Made on Warehouse Receipts Capital \$100,000.00

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308-14 West Liberty St., Located in center of MAIN BUSINESS SECTION
Only absolutely FIREPROOF STORAGE WAREHOUSES
in our city

Assembling and Distributing Car Shipments a Specialty Prompt attention given to collections

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Carry Spot Stocks in Louisville Where Concentrates the Golden Flood of Ohio River Valley Commerce Louisville Public Warehouse Co. Louisville, Kentucky

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SAFETY TRANSFER AND STORAGE CO., INC.

"Louisville's Leading Movers & Packers"

We Move, Pack, Store and Forward Household Goods Member N. F. W. A.

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Carnahan's Transfer & Storage

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La.

Merchandise and Furniture Storage Distributors and Forwarders.

Auto Truck Service

NEW ORLEANS, LA.

LET US PILOT YOU



Bank Your Merchandise With

Appalachian Corporation, Inc., of La. New Orleans, U. S. A.

"THE CITY OF NEW OPPORTUNITY"
Louis B. Magid, President

Executive Offices 617 Common St. RESPONSIBILITY + EFFICIENCY = APPALACHIAN

The Men Who Distribute

Porter Screens

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NEW ORLEANS, LA. [

NEW ORLEANS, LA.

2ND PORT, U. S. A.

All cement warehouses, low insurance, low handling costs.

Only one-half square from Mississippi River.

Track facilities for seventy-three (73) cars at one time.

Operated in conjunction with *Dennis* Sheen Transfer, Inc., oldest and most complete hauling corporation South.

Electrical unloading and piling devices built to eliminate any damage in handling.

Excellent switching connections, with all lines entering New Orleans.

INDEPENDENT WHSE CO., Inc.
New Orleans, La.

NEW ORLEANS, LA.

We Handle Anything in Any Line
Receiving
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Iron Warehouses,

(INCORPORATED)

Spot Stock Storage a Specialty.

A Public Fumigation Service

is maintained under a protected process of proven merit. Every specie of insect life requiring air for existence successfully and permanently exterminated without injury to the goods. Inquiries invited.

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Established 1875

Incorporated 191

General Storage and Distributing

Capacity 70,000 Sq. Ft.

Rail and Water Connection Private Siding Capacity, 15 Cars.

Member:

American Warehousemen's Association American Chain of Warehouses

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Fireproof W'h's'e in rear

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L. LEVERING, Pres.

CENTRAL WAREHOUSE CO.

Storage—Transfer—Shipping

517-525 W. Baltimore Street

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Large Space Available for Export and Import Shipments

Pool-Cars Handled

Low Insurance

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STORAGE CO.

2104-6-8-10 Maryland Avenue

Household Goods Exclusively Your Clients Efficiently Served All Collections Promptly Remitted

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Baltimore's Modern Fireproof Warehouse

If Your City Isn't Represented Here

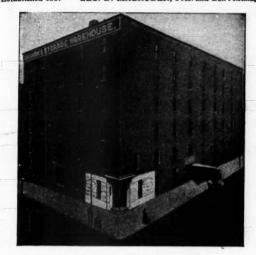
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Graham's Storage Warehouse

The Largest in Baltimore
Established 1887 GEO. D. MAGRUDER, Pres. and Gen'l Manager



800 Storage rooms, one to ten Van load capacity. Vans load and unload in the centre of the building.

MOVING — PACKING — SHIPPING MOTOR EQUIPMENT

Send us your Baltimore Consignment Members, Md. Whse. Assn., Nat. F. W. A.

BALTIMORE, MD.



General Merchandise Storage

Distribution and Forwarding
Insurance Rate 15c

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McCormick Building

Baltimore, Md.

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Chas. H. Kaufman, Prop.

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Entire Motor Equipment

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Resources Over One Million Dollars
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MOTOR EQUIPMENT

EFFICIENT SERVICE

TO WAREHOUSEMEN

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Baltimore Furniture Warehousemen's Association National Furniture Warehousemen's Association

BALTIMORE, MD. [

Established 1879

MONUMENTAL STORAGE & CARPET CLEANING CO.

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ABSOLUTELY FIREPROOF WAREHOUSE

Furniture Storage — Packing — Moving Carpet Cleaning

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The Men Who Distribute

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"Where Rail Meets Sail"



Cold storage for all classes of perishable merchandise.

General storage space for all classes of merchandise.

Directly connected side track on New York, New Haven and Hartford.

Perfect local distribution facilities.

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General Merchandise

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PACKING, MOVING, SHIPPING

Reinforced concrete building, absolutely fireproof.



Lowest insurance rates.

"Every room is a fireproof vault."

A complete, modern warehousing service. We solicit your consignments.

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Member National Furniture Warehousemen's Association

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The Suffolk Storage Warehouse Company

96 to 104 Northampton Street
L. G. MYERS, Manager

Gives assurance of the best service in handling consignments either for storage or delivery to house or apartment, unpacking and setting up. Only men with long experience are employed.

Established 1890
4 Buildings with 1000 Rooms
Low Insurance Rates
Convenient to All Freight Terminals

Members of American Warehousemen's Association National Furniture Warehousemen's Association BOSTON, MASS.

Quincy Market Cold Storage and Warehouse Co

STORAGE FOR FREE AND BONDED MERCHANDISE

Special Attention Given to Distribution

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Summer Street Stores, Direct Connection via N. Y., N. H. & H. R. R.

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TERMINAL WHARF AND RAILROAD WAREHOUSE COMPANY

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Storage of Wool, Cotton and General Merchandise

LOWEST INSURANCE RATES DIRECT TRACK CONNECTIONS BOSTON & MAINE R. R. Fumigation of Foreign Cotton and Cotton Waste

AND OTHER MATERIALS AS REQUIRED BY U. S. GOVERNMENT

SHIPPING DIRECTIONS MYSTIC WHARF BOSTON, MASS. CARTAGE TO AND FROM FREIGHT STATIONS AND BOAT LINES WEIGHING, SAMPLING, AND ALL SERVICES USUALLY PERFORMED BY AN UP-TO-DATE WAREHOUSE

We will Lease or Build to Suit Tenants

BROCKTON, MASS.

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43 North Montello Street, Brockton, Massachusetts

43 North Montello Street, Brockton, Massachusetts
Telephone Brockton 1140
Distributing. Separate Rooms for Furniture.
Negotiable Receipts.
Bonded Warehouse. Our own Side Track. Member A. W. A.
Located in center of business and shipping district
on N. Y., N. H. & H. R. R.

CAMBRIDGE, MASS.



shipping goods by rail, consign to our care via Boston and anomy a. m., dige Station. Car lots will be placed at our door on our own private sid METROPOLITAN STORAGE WAREHOUSE CO. 134 Massachusetts Avenue, Cambridge, Mass. WARREN B. HIBBERT, Mono.

HOLYOKE, MASS.

HOLYOKE WAREHOUSE CO.

Park and Crescent Streets

MODERN FIREPROOF WAREHOUSE

B. & M. R. R. Siding

We specialize in Mer-Distribution. chandise Pool Cars or Spot Stocks, Yard Storage, New Farm Trucks. Autos. Implements and Machinery.

TRY OUR SERVICE

Heavy Haulage

Truck Service

HOLYOKE, MASS. [

Sheldon Transfer & Storage Co., Inc.

ESTABLISHED 1870 Branch Office 47 Main St. Main Office 647 Main St.

SPECIALISTS IN POOL CARS

Storage Space, 50,000 sq.ft. N.Y.N.H.& H.and B.& M.Sidings

LOWELL, MASS. [

A REAL ALL-ROUND SERVICE INSTITUTION

Located in a thickly populated area, we are prepared to render any and all forms of service in connection with the business of storing, distributing and reforwarding. Our facilities and organization assure you of care, promptness and attention to all details covering your transactions with us. The brief details of our organization follow:

HARVARD STORAGE AND WAREHOUSE COMPANY OF LOWELL

Approximately 500,000 sq. ft. of space.

Low insurance rates for storage of wool, cotton and general merchandise. Yard storage for rough materials.

Pool car distributing and reforwarding.

Collections made.

Track connections with New York, New Haven & Hartford, and Boston & Maine Railroads. Free switching. Private trackage capacity of twenty (20) cars.

Light and heavy hauling.

Weighing, sampling and other services expected in a real warehouse.

Shipments solicited.

BAY CITY, MICH. The

Riverside Truck & Storage Co.

GENERAL MERCHANDISE DISTRIBUTION Storage of Household Goods and Merchandise. Car Load Lots and less than Car Load Lots. Private Railroad Track-Sidings on all railroads entering Bay City. Office & Warehouses: Cor. 2nd & Adams St., Bay City, Mich.

BAY CITY, MICH.

G. VAN HAAREN

V. VAN HAAREN

P. Van Haaren & Sons Storage Co. FIRE PROOF STORAGE

Steel Compartments for Furniture Storage GENERAL TRANSFER LINE MOTOR TRUCK SERVICE

Est. 1880

BAY CITY, MICHIGAN

THE advertiser Who gets cold feet now Will be cold all over Two years from now.

-The Credit Monthly

DETROIT, MICH.

Packing—Transfer—Storage of Household Furniture

WE have every facility for long distance moving of household goods. There are eleven branches of the company located in important Michigan cities and other branches opening—everywhere.

Our service in each city consists of excellent warehousing accommodation—

Facilities for prompt shipments and deliveries—

Prompt report of all moving of goods when wanted—

Truck fleets for drayage.

Our methods and organization enables us to quote unusually attractive prices—write for details.

Can You Handle This?

We want concerns in each city—everywhere—who desire to combat competition and secure business in a businesslike way to consider our local branch proposition.

It is a profit making plan—gives you full protection in every way—but write for details, also how others are money making thru the A & P plan of organization—no obligation on your part whatever.

Write now.

ATLANTIC & PACIFIC TRANSPORTATION CO.

General Offices Majestic Bldg., Detroit, Mich.

ATLANTIC & PACIFIC TRANSPORTATION CO.

DETROIT, MICH.

DETROIT'S LEADING MOVERS

Detroit Storage Co.



Main Office and Fireproof Warehouse
MOVING, PACKING, SHIPPING
MOTOR EQUIPMENT

Corner East Grand Boulevard and Beaubien St., DETROIT, MICH.

DETROIT, MICH.

The Hassett Storage Co.



Warehousemen, Forwarders and Distributers

MERCHANDISE STORAGE
EXPERT TRAFFIC SERVICE
MOTOR TRUCK EQUIPMENT
PRIVATE RAILROAD SIDING
LOCATED ON MICHIGAN CENTRAL R. R. ACCESSIBLE
TO ALL RAILROADS ENTERING DETROIT. 24 HOUR
SERVICE ON OUT OF TOWN SHIPMENTS AND CITY
DELIVERIES GUARANTEED.

"IN THE HEART OF DETROIT"
1749 TO 1751 LAFAYETTE BOULEVARD WEST

Phones-Cherry 648 and 649

THE HASSETT STORAGE CO.

R. B. Hassett, Pres.

O. E. Speck, Mgr.

DETROIT, MICH.

Your storage and distributing problems are easily solved by shipping us your carloads for distribution.

MANUFACTURERS WAREHOUSE COMPANY

957 West Congress Street

Detroit, Mich.

Warehouses Centrally Located

DETROIT, MICH.

MERCHANTS WAREHOUSE CO.

Storing, Distributing, Forwarding 127 WOODBRIDGE ST., WEST

E. B. Dixn, Manager

Detroit, Mich.

DETROIT, MICH.

C. & H. NIELSEN CARTAGE CO.

FIREPROOF STORAGE—CARTAGE—DISTRIBUTING.

Located in the Heart of the Milwaukee Junction Factory District.

Clay Ave. and Russell St.

Detroit, Mich.

DETROIT, MICH.

READING CORPORATION

Largest Hauling Contractors in Michigan

Incorporated 1910 Investment \$200,000.00 200 Draft Horses 15 Motor Trucks Carload Distributors and Commercial Warehousemen Machinery Movers, Riggers and Erectors

Route your shipments over the following Railroads in our care:

Pere Marquette Ry. Co. Wabash Railroad

co. Great Lakes Transit Corp.
Pennsylvania Railroad
Canadian Pacific Ry.

MAIN OFFICE:

415 West Fort Street, Detroit, Mich.

DETROIT, MICH.

Wayne Furniture Packing Co., Inc.

"Michigan's Leading Movers"

Two Warehouses 3019 Mich., 2810 - 18th St. Ship 20th St. Team Track.

The Men Who Distribute

Winchester Arms and Ammunition

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

DETROIT, MICH.

THE ORIGINAL

Turner Cartage & Storage Co.

General Warehousemen

Motor Trucking Teaming Storage



Machinery Moving and Erecting Moving

Est. 1880

OFFICIAL CARTAGE AGENTS
Wabash & Canadian Pacific Rys.

Main Office, 1338 Lafayette Blvd., Detroit

WAREHOUSES: 1338 Lafayette Blvd., 1657 Howard St., M. C. R. R. and Beaubien St. FLINT, MICH.

THE ONLY FIREPROOF WAREHOUSE IN FLINT, MICHIGAN

WHEN shipping your household goods to Flint, Michigan, and vicinity, we are the warehousing experts who can serve you best.

We are thoroughly equipped to handle and distribute household goods, general merchandise and machinery.

Write our traffic expert for full information. Our Sanitary Rug Compartments, Trunk Rooms, Silver Vaults and Piano Rooms insure utmost safety to your patrons' goods.

Moving Packing Shipping Storage

FLINT FIREPROOF STORAGE CO.
615 East 6th Avenue

DETROIT, MICH.

Established 1895

P. F. WYNNE CARTAGE CO.

1420-1422 Second Ave. DETROIT, MICH.

'Phone Cadillac 1714 and Cherry 1714

STORAGE and GENERAL WAREHOUSEMEN

Fireproof Warehouse

CARLOAD LOTS and LONG DISTANCE HAULS

Machinery Moving—Motor and Horse Equipment

U. S. Customs Bonded

The Men Who Distribute

Kellogg's Toasted Corn Flakes

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

The Men Who Distribute

Jiffy Desserts

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

GRAND RAPIDS, MICH.

LARGEST COMMERCIAL WAREHOUSE IN WESTERN MICHIGAN



COLUMBIAN STORAGE & TRANSFER CO.

Located within four blocks of all principal freight depots.

GRAND RAPIDS, MICH.

"INSTANT SERVICE" MERCHANDISE WAREHOUSE ONLY

We operate 36 horse-drawn vehicles and 12 motor trucks.

Orders received before noon shipped same day.

Pool Car Distribution

Private R. R. Siding Michigan Central R. R.

Free Switching

GRAND RAPIDS, MICH.

Elston Packing & Storage Co.

Storage household goods and merchandise. Seven warehouses with over 200,000 sq. ft. of floor space.

Members of the Illinois Warehousemen's Assn., New York Warehousemen's Assn. and American Warehousemen's Assn.

GRAND RAPIDS, MICH.

GRAND RAPIDS, MICH.

Most up-to-date Warehouse in Michigan

100,000 Sq. Ft. Floor Space. Concrete Construction.

Absolutely Fireproof. Sprinkler Risk.

Lowest Warehouse Insurance Rate in State. Track Capacity, 20 Cars.

Latest and Best Equipment for Handling.

General Merchandise Storage

Cartage Facilities. High Grade Service Guaranteed. Negotiable and Non-negotiable Warehouse Receipts Issued. Pool Car Distribution.

Furniture Manufacturers Warehouse Co.

505-511 Fulton St., West

Grand Rapids, Mich.

GRAND RAPIDS, MICH.

HELMUS BROTHERS

LONG DISTANCE HAULING, MOVING, PACKING AND STORING FIREPROOF AND NON-FIREPROOF WAREHOUSES

941-959 Wealthy St., S. E.

Grand Rapids, Mich.

GRAND RAPIDS, MICH.

Shank Fireproof Storage Company

Largest Fireproof Storage Warehouse in Western Michigan. Merchandise and Household Goods.

Members I. F. W. A.

The Men Who Distribute

Seaman Paper Products

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

GRAND RAPIDS, MICH. [

Kent Storage Company

Main Office and Warehouses Front Avenue and Pennsylvania Tracks Grand Rapids, Mich.

General Merchandise

Storage and Reforwarding
Six Warehouses Floor Space 200,000 sq. ft.
Pool Car Distributing Light and Heavy Hauling (Power Trucks)
Trackage Capacity 30 Cars

Connections with All Lines—Private Sidings on Penna. and Pere Marquette R.Rs. Located in Center of Wholesale District Within Three Blocks of All Freight Houses. When You Need Better Service in Grand Rapids Get in Touch with Us! Insurance Rate 55c. per \$100.00 Annum. Brick Construction - Automatic Sprinkler System.

COLD STORAGE

500,000 Cubic Feet **Temperatures** Zero to 40 Above

American Chain of Warehous American Warehousemen's Association

E R MCCOV General Manager

JACKSON, MICH.

Shaw Storage & Transfer Co.

107 Michigan Ave., Jackson, Mich. H. A. SHAW, Proprietor Prompt Service-Private Rooms-Popular Rates. MOTOR TRUCK SERVICE AUTO AND WAGON EXPRESS-PACKING-MOVING-STORAGE

KALAMAZOO, MICH. [

HASTINGS TRUCK CO.

Est. 1873

Merchandise Storage and Distribution

Motor Trucks and Team Equipment for all kinds of hauling. Machinery Riggers.

Office in M. C. R. R. Freight House.

KALAMAZOO, MICH.

Kalamazoo Storage & Transfer Co.

430 N. Burdick St., Kalamazoo, Mich.

Merchandise storage and DISTRIBUTION Household goods

Michigan Central R.R. Siding

2

LANSING, MICH. I

THE LOGICAL DISTRIBUTING POINT FOR POOL CAR SHIPMENTS IN MICHIGAN COMMERCIAL AND FURNITURE STORAGE 7 MOTOR TRUCKS FOR TRANSFER SERVICE Fireproof Storage & Transfer Co.

LANSING, MICH.

Lansing Storage Company

Exclusive Household Goods Storage Moving, Packing, Shipping Motor Van Service for Inter-city Work "We know how" 412 No. Washington Ave., Lansing, Mich.

LANSING, MICH.

Lansing Warehouse Company

403-5-7 East Shiawassee Street

Merchandise

Storage

Household Goods

325,000 cu. ft.

25,000 cu. ft. Distributors Pool Car Shipments

Ship N. Y. C., M. C., P. M., G. T. W. R. R. or Electric

SAGINAW, MICH.

CENTRAL WAREHOUSE CO.

GENERAL WAREHOUSEMEN AND FORWARDERS

MERCHANDISE DISTRIBUTION

SPRINKLER SYSTEM
Private Sidings M. C. R. R.
SAGINAW, MICH. N. Michigan Ave.

DULUTH. MINN.

SECURITY STORAGE & VAN CO.,

14 EAST MICHIGAN ST. STORAGE AND TRANSFER OF HOUSEHOLD GOODS AND MERCHANDISE

POOL CAR DISTRIBUTORS

Located on Terminal Tracks

No Switching Charge

MINNEAPOLIS, MINN. [

Both our fireproof and non-fireproof warehouses are located in the downtown business district on direct railroad trackage.
DISTRIBUTING AND WAREHOUSING MERCHANDISE AND HOUSEHOLD GOODS TRUCK SERVICE

Regular Trips Between Twin Ottics

Cameron Transfer and Storage Co. Main Office, 420 Second Avenue South Warehouses: 734 to 758 North Fourth Street

MINNEAPOLIS, MINN.

Minneapolis Terminal Warehouse

STORAGE

FORWARDING

DISTRIBUTION

IN SPITE OF

H. and H. W.

WE WILL HANDLE YOUR SHIPMENTS WITHOUT DELAY

W. J. BUCHANAN, Mgr.,

Minneapolis

SHIP TO MINNESOTA TRANSFER, MINN.

MINNEAPOLIS, MINN.



FIREPROOF

Locked Private Fireproof Rooms for Storage of Househould Goods, Lowest Insur-Rate in Minneapolis

Rate in Minneapolis
MOVING-PACKING-SHIPPING

POOL CAR DISTRIBUTORS
Complete Fleet of Auto and Horse Vans

MINNEAPOLIS. MINN. |=

SECURITY WAREHOUSE COMPANY

Established 1883

MERCHANDISE STORAGE And DISTRIBUTION

For Minnesota and Northwestern States

L. C. L. Shipments without Cartage

Motor Truck Deliveries Located in heart of wholesale district

Minneapolis

MINNEAPOLIS, MINN.

Skellet Company

MINNEAPOLIS

1,000,000 cubic feet

Fireproof Storage Merchandise and Household Goods

We issue our own insurance, authoriz. by State Insurance Commission

Bonded to the State of Minnesota for \$50,000

ST. PAUL, MINN.

St. Paul

Minn.



Distributors and Handlers of HOUSEHOLD GOODS

ST. PAUL, MINN.

Your Patrons in the Northwest Demand Quick Service

Let us help you give it to them

We are at the natural gateway, at the junction of nine railroads, Minnesota Transfer, in Midway, a short distance from the jobbing and retail districts of both St. Paul and Minneapolis—giving complete accessibility from one stock to every point.

L. C. L. shipping without carting. Motor Trucks for local deliveries. Forty acres of ground. Six miles of trackage, operated by our electric locomotives.

Merchandise Bonded and Cold Storage Industrial Sites

Let us help you solve your distribution problem in this territory.

CENTRAL WAREHOUSE COMPANY

Office: 739 Pillsbury Avenue St. Paul, Minn. ST. PAUL, MINN.

ST. PAUL TERMINAL WAREHOUSE COMPANY

New, clean, fireproof warehcuses. Located centrally in jobbing district. LCL shipping without cartage. Motor Trucks for store door delivery. Bonded to the State.

Merchandise Storage and Distribution ST. PAUL

JACKSON, MISS.

R I C K S STORAGE & DISTRIBUTING COMPANY

Located at the logical distributing point for Mississippi. Merchandise storage and prompt distribution of pool cars. Modern brick building on Illinois Central Railroad siding.

Motor Truck Service.

JOPLIN, MO.

Tonnies Transfer & Storage Co. 1027-43 Virginia Ave. Joplin, Mo.

Distribution and storage of merchandise Fireproof warehouses—Motor van service On railroad siding—Lowest Insurance rates

PACKING-STORAGE-SHIPPING

KANSAS CITY, MO.

Fireproof Warehouse Convenient to All Freight Depots

Send your consignments in our care

Members of N. F. W. A. Members of M. W. A.

L. Leritz & Son

2616-18-20 Warwick



Ins. Rate 22c

ST. PAUL, MINN.

Kedney Warehouse Co.

Commercial Storage and Forwarding

St. Paul Warehouse 9th and Broadway Minneapolis Warehouse, 8 to 22 Hennepin Ave.

Private sidings and free switch connections with all roads

Our own motor trucks operating in and between both cities.

KANSAS CITY, MO.

In the Heart of the City in the "Heart of America"

Two Bonded Fireproof Warehouses

Your Collections Remitted by Return Mail

Monarch Transfer & Storage Co. Kansas City, Mo.

ON 31st STREET AT MICHIGAN ON MAIN STREET AT THIRTY-NINTH KANSAS CITY, MO.



Merchandise STORAGE DISTRIBUTION

North Kansas City Development Co. 730 Railway Exchange Kansas City, Mo. KANSAS CITY, MO.

KANSAS CITY, MO.

In order to please your customers bill their goods to us and shipment will be handled in our usual intelligent, prompt and careful manner.

Collections Made and Returned Promptly

38 Years in Business Oldest Firm in City

Member: National Furniture Warehousemen's Association

PERKY BROS.

Warehouse, 2431-33 Prospect

Branch Office, 217 E. 10th Street

AUTO VAN SERVICE

ST. LOUIS, MO.

Four of St. Louis' oldest and largest household goods warehouses under "GENERAL" management.

The American Storage & Moving Co.

The J. Brown Storage Co.

The Langan & Taylor Storage & Moving Co.

The R. U. Leonori Auction & Storage Co.

In the world of household goods warehousing, these words are synonyms—

SAINT LOUIS MISSOURI &

GENERAL WAREHOUSING COMPANY

ST. LOUIS, MO.

Gateway to the West and South

COLUMBIA TERMINALS CO.

Especially Equipped to Handle =

Pool Cars, Storage, Baggage, Drayage

OPERATING

Ten Warehouses, 300 Wagons, 75 Motor Trucks, 50 Tractors, 150 Semi-Trailers

Merchandise Storage Warehouse occupying entire city block in the heart of the wholesale and jobbing district, St. Louis—120,000 square feet devoted to storage—sprinkler system—low rate of fire insurance—warehouse more convenient to jobbers and wholesalers than any other storage warehouse in St. Louis. Exceptional facilities for the prompt forwarding of shipments to go beyond St. Louis. Write us for rates.

We lease motor trucks by hour, day or contract

15,000 TONS STORAGE CAPACITY

WAREHOUSE

ST. LOUIS, MO.

BEN A. LANGAN

FIREPROOF STORAGE CO.

5201 to 5209 Delmar Ave. ST. LOUIS

Expert Movers and Forwarders of HOUSEHOLD GOODS

Our Auto Van Service is Unexcelled Your Interests Will Be Safely Guarded

1 2 3 4 5 6 Days

144 HOURS - 2 SHIPMENTS .17%

120 HOURS - 45HIPMENTS .53%

96 HOURS - 12 SHIPMENTS 3.2%

72 HOURS - 72 SHIPMENTS 19.9%

48 HOURS 458 SHIPMENTS

Promptness

This graph is the record of an average month's service to one customer. The thickness of the line indicates the percentage of his orders shipped, the length shows the amount of time between receiving the order and despatching it.

Over three-quarters of them went out the same day. Nearly 96% went before two days had passed. That promptness, with the general excellence of our service, holds such accounts as Florence Stoves, Cascarets, Ivory Soap, Quaker Oats. Arm & Hammer Soda, Beaver Board. French Batteries, and other topliners. What satisfies them will satisfy you. Ship thru the

S. N. LONG WAREHOUSE,

76%

Coodly Com-

pany of our

Patrons

St. Louis, Mo.

ST. LOUIS, MO. 1

THE

MCPHEETERS WAREHOUSE COMPANY ERCHANDISE STORAGE AND DISTRIBUTORS

Trackage Capacity—Eleven Cars

ST. LOUIS, MO.
JOHN C. CROTHERS

Secretary and General Manager

ST. LOUIS, MO.

The St. Louis Gateway.

Goods laid down on our floors in St. Louis are within a few hours of a million and a half purchasers, while 775,000 are right outside the doors. With our downtown location and excellent re-shipping facilities you can serve this mammoth population at minimum expense. We co-operate in serving your interests in this territory. We make a specialty of the storage of automobiles. See page 2 of this issue.

Pennsylvania Terminal Warehouse Co. of St.Louis, Missouri.

Rogers Porter, Resident Mgr.

SPRINGFIELD, MO.

The Natural Distributing Point for the rich Ozark Mountain Territory

SPRINGFIELD WAREHOUSE & TRANSFER CO.

Capital \$100,000

Storage and Distribution of Merchandise and Implements
Four Warehouses Low Insurance Rates
Consignment of Pool Cars Solicited
Modern Facilities for Moving, Packing and Shipping
Furniture and Household Goods

LINCOLN, NEBR.

Globe Delivery Co.

Merchandise and Furniture Storage

Distributors and Forwarders

5 Warehouses—Trackage

Write us for explanation of Lincoln's advantages as a distribution center

OMAHA, NEBR.

"ADEQUATE FACILITIES WHEREVER GOODS GO"

We have every facility for handling whatever goods may be offered us

BEKINS OMAHA VAN & STORAGE CO.
16th and Leavenworth Sts.

The Men Who Distribute

United Drug Products
Read DISTRIBUTION & WAREHOUSING
and consult the Shippers' Index

OMAHA, NEBR.

FIDELITY

STORAGE & VAN CO.

1107-11 HOWARD STREET

Exclusive Household Storage

Removals — Packing — Forwarding All Collections Promptly Remitted

MEMBERS American Warehousemen's Association
Central Warehousemen's Club
National Furniture Warehousemen's Association

OMAHA, NEBR.

GORDON Fireproof Warehouse & Van Co.

Main Office: 219 North 11th Street

Four warehouses on track, equipped with automatic sprinkler systems.

Accommodations for brokers, jobbers, automobile manufacturers, etc.

Household Goods Packed Stored and Forwarded

MEMBER:

American Warehousemen's Association.
Central Warehousemen's Club.
National Furniture Warehousemen's Association.

OMAHA, NEBR.

THE "CITY OF OPPORTUNITY"

Represented by the

Pacific Storage & Warehouse Co.

1007-9-11 JONES STREET

We have studied the problems of the national distributor of manufactured articles and merchandise and have both the experience and facilities to care for business of this kind in a way that will satisfy the most critical.

Write us about the goods you have to be distributed in this territory and we shall be glad to quote prices for delivery, storage or reshipping.

MOTOR TRUCK SERVICE - 75,000 SQUARE FEET OF STORAGE SPACE

Members of the Central Warehousemen's Club

OMAHA, NEBR.



NEW FIRE PROOF BUILDING

336,000 Square Feet Storage and Leasing Space, Sample Rooms, Office Space, Merchandise, Storage and Distribution Exclusively.

Mercantile Storage & Warehouse Company

Omaha, Nebraska

We Specialize in Merchandise Distribution

OMAHA, NEBR.

THE TERMINAL WAREHOUSE CO.

Very centrally located.
702-712 So. 10th St., OMAHA
336,000 Square Feet



MERCHANDISE WAREHOUSING and FORWARDING BROKERS' OFFICES AND SAMPLE SPACE

"SERVICE COUNTS"

We have our own truck line and are equipped to make prompt deliveries.

EXPERIENCED MEN IN CHARGE

Special attention to Pool Car Distribution.

Consign your merchandise to us for prompt and efficient service.

ATLANTIC CITY, N. J.

ELDREDGE EXPRESS and STORAGE WAREHOUSE CO.

Office: 110 N. South Cardina Avenue Heavy Hauling

Inter-City Auto Service



Siding and Storage Yard

Storage for Goods and Merchandise

Piano Moving Phone 108

BELMAR, N. J.

MOTTO SERVICE

NAYLOR'S VANS & EXPRESS

Experienced Movers and Packers of Fine Furniture, Pianos and Safes. Padded Motor Vans for local and long distance moving.

We move anything that is movable.

W. R. NAYLOR, Manager BELMAR, N. J.

EAST ORANGE, N. J.

JACOB DIETRICH

Storage, Moving, Packing and Shipping Oranges and Maplewood-Padded Motor Vans My satisfied customers cover a period of over 30 years. Shipments solicited. 47 No. Grove Street, EAST ORANGE

EAST ORANGE, N. J. Established 1887 R. T. BLAUVELT, President

Lincoln Storage Warehouses

FIREPROOF NON-FIREPROOF MOTOR EQUIPMENT

Members of the American Warehousemen's Association and National Furniture Warehousemen's Association

Principal Office, 85 MAIN STREET

EAST ORANGE, N. J.

The Orange Storage Warehouse Fireproof Household Goods Warehouses

42 Harrison Street

MOTOR TRUCK EQUIPMENT

Members New Jersey Furniture Warehousemen's Association.

ENGLEWOOD, N. J.

H. P. BLACE & SONS

Englewood Fireproof Warehouse

All Northern R. R. points Ridgefield to Closter on Erie, New York Central, West Shore branch from Bogota to Harrington Park.

14 WEST ST.

N. J. F. W. A., N. F. W. A.

The Men Who Distribute

Tropical Paint

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

NEWARK, N. J.

JOHN MULLIGAN, Pres. WILLIAM MULLIGAN, Vice-Pres. JAMES E. MULLIGAN, Sec. and Mgr.

Ship to Newark's Leading Furniture and Merchandise Warehouse

Knickerbocker Storage Warehouse Company

96 to 106 Arlington Street



NEWARK, N. J. Jos. V. Lupo, Pres. & Treas. John F. Lupo, Sec.

JOB De CAMP, INC.

80 PARK PLACE

Transfer of Household Goods Freight, Heavy Haulage, Motor Service

Storage of Household Goods Mdse., New Autos, Imple-ments, Yard Storage.

Factory Distributors
Member of N. J. F. W. A. and N. F. W. A.

NEWARK, N. J.

JOS. J. KROEGER

Tel. Market 7372

Storage-Fireproof or Non-Fireproof Motor Trucks for Long Distance Moving

473-479 Twelfth Ave.

NEWARK, N. J.

Lehigh Warehouse & Transportation Co., Inc.

118 Frelinghuysen Ave., Newark, N. J.

Storage and Distribution of General Merchandise

Lehigh Valley Siding

Motor Trucks for Local and Long Distance Work.

Members: American Warehousemen's Ass'n

NEWARK, N. J.

TRUCKING WAREHOUSING SHIPPING

PASSAIC TRANSPORTATION COMPANY

57 Freeman Street, Newark, N. J.

General Merchandise Storage and Forwarding

Capacity, 1000 Cars

Fireproof Brick and Concrete Buildings

Railroad Sidings

Dock Facilities

TRAL RAILROAD OF N. J.

Warehouse Receipts Issued

Trackage Capacity, Ten Cars

Yard Storage for Rough Material

Light and Heavy Hauling

City Deliveries

Long and Short Distance Hauls

Car Lot Distribution for Manufacturers and Jobbers

Low Insurance Rates on Application

Regular Deliveries of Merchandise between New York, Newark and Phila. NEWARK, N. J.

Park Avenue Storage Company

359-365 Park Avenue, Newark, New Jersey

Furniture and Merchandise Storage

MEMBER NEW JERSEY ASSOCIATION

NEWARK, N. J.

Quicker Than C.O.D.

Consign your household goods shipment in our care, on an order notify bill of lading if there are any charges due and we will send you our check immediately.

Following territory served: Arlington, Belleville, Bloomfield, Glen Ridge, Montclair, Nutley, Maplewood, Orange, East Orange, South Orange, all within one-half hour trucking distance from Newark.

ROSEVILLE STORAGE CO.

FRANK J. McGRATH, Pres. 22-24-26 Cabinet St.,

THOS. A. McGRATH, Treas.
Newark, N. J.

Member of New Jersey and National Furniture
Warehousemen's Associations.

NEWARK, N. J.

ESTAB. 1890

MOTOR TANK

Members, N. J. F. W. Ass'n, N. F. W. Ass'n,

DANIEL RUDER, INC.

IRONBOUND STORAGE WAREHOUSES

Packing and Shipping Our Specialty

H. H. G. Exclusively

The Men Who Distribute

Dr. Miles Medicines

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

If Your City Isn't Represented Here

Put it on the shippers' map by inserting your card in this space.

NEW BRUNSWICK, N. J.

Emergency Service

THERE are times when your distribution requires a fleet of trucks in excess of your capacity. At such times it is mighty handy to know where such service can be had, promptly and efficiently.

We can nearly always put into action an emergency fleet of ten (10) trucks without crippling our regular service.

This is only one branch of our well developed warehouse business. Economical storage and 24-hour service to New York City are others. Still another is the storage, packing, crating and shipping of household goods.

In an emergency call on us.

Wales' Storage Warehouse

Main Office: 26 French Street
Rates on application

TRENTON, N. J.

Anchor Warehouse Co.

Trenton, N. J.

COMMERCIAL STORAGE and DISTRIBUTION

Trenton is an ideal car break point for the Metropolitan district

Private Railroad Siding, Penna. R.R. and Phila.-Reading R.R.

We store, reship and deliver all classes of merchandise.

Low Insurance Rates

PROMPT AND CAREFUL SERVICE.

PATERSON, N.J.

The Safety Storage Co.



Two Modern Fireproof Warehouses for Storage of Household Goods and Merchandise

Carload Distribution

MOVING

PACKING

SHIPPING

MOTOR TRUCK SERVICE

Pcter J. Christie, Manager

Principal Office:

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Jefferson Safety Storage Warehouse Company Jefferson and Ewing Streets

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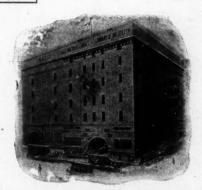
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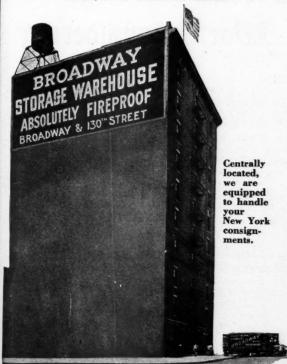
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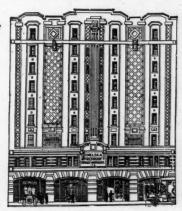
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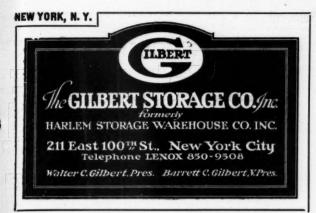
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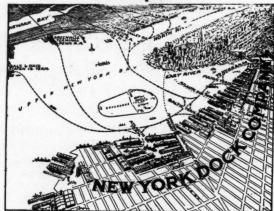
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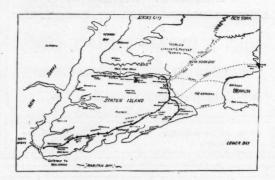
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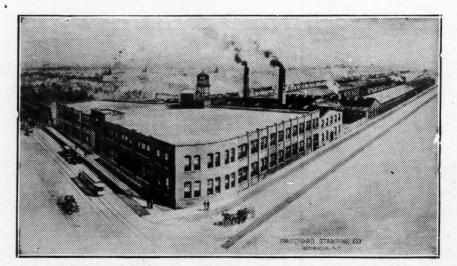
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Always Ready to Serve and Satisfy

Syracuse Furniture & Forwarding Co., Inc. 270-272 James St.

Better Than Bank Service on Collections Up-to-the-Minute Service

MOVING PACKING SHIPPING STORAGE



Sixteen years of satisfactory, progressive and effi-cient service in Syracuse enables us to give the best at the least expense.

SYRACUSE SHIPMENTS MADE IN OUR CARE WILL BE HANDLED RIGHT

Centrally Located to all Freight Houses



Siding on New York Central for handling carload shipments.

KEEP IT UP!

One step won't take you very far, you've got to keep on walking;

One word won't tell them what you are, you've got to keep on talking;

One inch won't make you tall, you've got to keep on growing;

One little "ad" won't do it all, you've got to keep 'em going.

Sent to DISTRIBUTION & WAREHOUSING by George S. Lovejoy, Vice-President of the American Warehousemen's Association.

The Men Who Distribute

Columbia Graphophones

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

SYRACUSE, N. Y.

SEPARATE ROOMS FOR FURNITURE, LIBRARIES, RECORDS, WORKS OF ART, HOUSEHOLD EFFECTS, ETC.

Capital Invested \$400,000.00

ESPECIALLY EQUIPPED FOR STORAGE AND FORWARDING GENERAL MERCHANDISE and POOL CARS







MEMBERS OF
American Warehousemen's Assn.
National Warehousemen's Assn.
American Chain of Warehouses
New York State Warehousemen's Assn.
Central New York Warehousemen's Club



SYRACUSE'S BEST

FLAGG STORAGE WAREHOUSE CO.

Fireproof Storage and General Trucking

STEAM HEATED ROOMS FOR PIANOS

FURNITURE PACKED AND SHIPPED

RAILROAD CONNECTIONS

Cor. Townsend and Canal Sts.

SYRACUSE, N. Y.



UTICA, N. Y.

Consign Utica Shipments

to

JONES-CLARK TRUCKING AND STORAGE CO., Inc.

127-135 Hotel St.

SPECIAL ATTENTION given to Merchandise Distribution and Pool Car Shipments. Storage of Merchandise, Furniture, New Autos and Machinery.

MEMBERS NEW YORK AND ILLINOIS ASSOCIATIONS

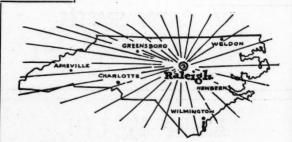
U. S. C. Bonded

Bill Via N. Y. C., D. L. & W., N. Y. O. & W.

Pick Your Consignee

from the companies listed in this section—they are the "live wires" of the field and will handle your shipments promptly and efficiently.

RALEIGH, N. C.



RALEIGH, in the heart of the new south, is the logical distribution point for shipments to this territory. It is centrally located and reaches a population of over one million, five hundred thousand within a radius of 100 miles. Raleigh has excellent railroad service and reshipping facilities.

We store, reship and distribute all classes of freight in this territory. We have modern, brick warehouses located directly on the railroad tracks and specialize in pool car distribution.

CAROLINA

STORAGE AND DISTRIBUTING COMPANY
(BONDED)

AKRON, OHIO

The Union Fireproof Warehouse Company

Operating the

UNION FIREPROOF FURNITURE WAREHOUSES

AND

UNION TERMINAL WAREHOUSES

Merchandise Storage and Pool Car Distribution

B. & O., Penna., Erie and A. C. & Y. R. R.



Motor Vans **Packing**



AKRON, OHIO

Knickerbocker Storage Co.

12 Cherry St., Akron, Ohio

Furniture & Household Storage, Merchandise, Moving, Packing, Shipping, Pool Car Distribution, Motor Truck Equipment. Erie Railroad Connection.

T. W. PIFER, Owner and Manager

CANTON, OHIO

The Cummings Storage Co.

Cor. 4th and Walnut St., S. E. CANTON, OHIO

General Merchandise, Distribution and Household Goods Storage.

Fireproof and Non-Fireproof Buildings. Private Steel Lockers.

Unsurpassed facilities for handling pool car and car load shipments:

Railroad Sidings Logical Distributor for this Section

CINCINNATI, OHIO THE GATEWAY OF THE SOUTH CONSIGN TO AND STORE YOUR CARS OF

Oils — Greases — Lubricants — Inks — Colors — Liquid Chemicals — Varnishes — Compounds

and other commodities of this nature put up in tight cooperage, in our cool cement cellars. Low rates. Excellent service.

The Baltimore & Ohio Warehouse, 918 W. 5th Street

CINCINNATI, OHIO



A Service That Opens The Door For You in Cincinnati and Ohio Valley Territory

Our new 9-story fireproof warehouse, one million cubic feet capacity, and our fleet of sixty trucks, fit us to operate for you in this great territory with any class of service you desire.

In Cincinnati, Southern Ohio and Northern Kentucky, we can serve you. Merchandise storage, fireproof storage, dis-

tributing and forwarding are our specialties. The Cincinnati and Suburban Express Company, owned and operated by us, with offices in principal towns of this territory, uses the Cincinnati & Dayton Traction and connecting lines for speedy delivery in connection with our fleet of trucks.

For prompt, efficient service, direct inquiry or shipment to

The BRIGHTON TRANSFER COMPANY

607-15 W. McMicken Ave.

CINCINNATI

OHIO

CINCINNATI, OHIO

FRED PAGELS

Fireproof and Non-Fireproof

Business Established in 1867 and built up by

A SERVICE THAT SATISFIES

Prompt Deliveries by Motor Complete Transfer Facilities

Member of National Furniture Warehousemen's Association and Ohio Furniture

Warehousemen's Association



937 West 8th St.

Four blocks from any R. R. entering Cincinnati.

CINCINNATI, OHIO

A Good Reputation of Long Standing



Ever since distribution needs of modern caliber have been felt, the Panhandle Warehouses have been satisfying them. This long record of service rendered with satisfaction is a guarantee to you of the sort of treatment you may expect in transhipping through us. Low insurance, absence of trucking charges on most of our rerouting, and speed, plus the advantages named on page two of this issue, are good cause for you to entrust your warehousing interests to us. See page 2 of this issue.

Panhandle Storage Warehouse Cincinnati, Ohio.

J. F. Upperman, Resident Manager

CINCINNATI, OHIO

Established 1858

We are equipped to handle carloads and less than carloads for out of town firms. Warehouse on Pennsylvania Railroad. Motor Truck and Team Service.

> WALLACE TRANSFER & FORWARDING CO. 222 and 224 East Front Street

Bill Your Shipments for Cincinnati to

THE ZEIGLER-SCHAEFER CO.

2941-43 EASTERN AVE.
SIDING ON PENNSYLVANIA LINES Moving

- Storage - Packing - Efficient and Courteous Service - Prompt Remittances COMPLETE MOTOR TRUCK EQUIPMENT

Shipping

CINCINNATI, OHIO

Cincinnati's Leading Warehouse

Stacey Service

is the Best



150,000 SQ. FEET

Storage **Packing**

Hauling Shipping

Send us your consignments; we will take care of your

The Wm. Stacey Storage Co. 2329-2339 Gilbert Ave.

Members of The National Furniture Warehousemen's Association

CLEVELAND, OHIO

THE CLEVELAND STORAGE CO.

Established 1884

Offices: Guardian Building

Mercantile Storage Only

Pool Cars for Distribution and Reshipment

Convenient to Business and Shipping District

LOW INSURANCE RATES Sprinkler System

3 Warehouses, Private Siding, C. C. C. & St. L. R. R.

Cleveland

MEMBERS OF NATIONAL FURNITURE WAREHOUSEMEN'S ASSOCIATION

The NEAL FIREPROOF STORAGE CO.

7208-16 EUCLID AVE.

5 LARGE WAREHOUSES

The REDHEAD STORAGE CO.

11605-09 EUCLID AVE.

Announcement

Redhead Storage Co. have consolidated the business formerly done by the Euclid Avenue Fireproof Storage Co. and the Redhead Storage Co. and operating as the Redhead Storage Company with Mr. Mead Redhead as president. The
WINDERMERE
TRANSFER & MOVING CO.

FIREPROOF STORAGE

14136 EUCLID AVE.

MEMBERS OF CLEVELAND FURNITURE WAREHOUSEMEN'S ASSOCIATION



Cleveland

MEMBERS OF NATIONAL FURNITURE

The
LAKEWOOD FIREPROOF STORAGE CO.

14401 DETROIT AVE.

Only Warehouse in Lakewood Territory

JOHN BECKER Fireproof Storage

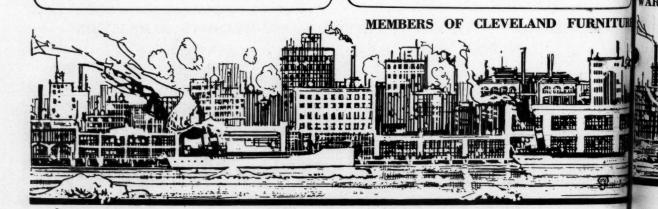
2055 W. 41st STREET

The
ANDREWS FIREPROOF
STORAGE CO.

6802 LEXINGTON AVE.

The
GARFIELD MOVING
& STORAGE CO.

7919 QUINCY AVE.



Fifth City

WAREHOUSEMEN'S ASSOCIATION

The KNICKERBOCKER STORAGE CO.

7724 DETROIT AVE.

The
LINCOLN FIREPROOF
STORAGE CO.

5660-5704 EUCLID AVE.

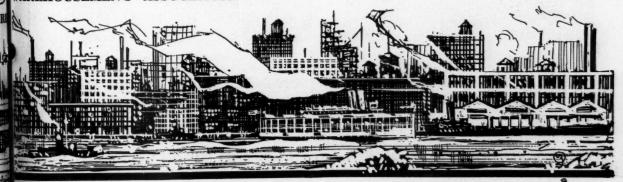
LAKE SHORE MOVING AND STORAGE CO.

664 EAST 105th ST.

The SCOTT BROS. FIRE-PROOF STORAGE CO.

1838-40 EAST 55th ST.

WAREHOUSEMEN'S ASSOCIATION



CLEVELAND, OHIO

THE CURTIS BRO.'S TRANSFER COMPANY

French, Winter and Fall Streets CLEVELAND, OHIO

MERCANTILE STORAGE AND GENERAL TRUCKING

Low Insurance Sprinkler System Private Siding on C. C. C. & St. L. R. R.

Pool Cars for Distribution Motor Truck Service

CLEVELAND, OHIO

"Lederer Has Something in Store for you."

MERCANTILE STORAGE AND DISTRIBUTION

LEDERER TERMINAL WAREHOUSE COMPANY

COLUMBUS, OHIO

The W. Lee Cotter Warehouse Co.

Operating the
COLUMBUS
TERMINAL WAREHOUSES
(seven of them)

FIREPROOF AND NON-FIREPROOF

MERCHANDISE STORAGE AND DISTRIBUTION



Save 35% to 50% by shipping in car lots

CLEVELAND, OHIO

The Ninth Street Terminal Warehouse Co.

1200 W. Ninth St., Cleveland, Ohio



Private Tracks on C., C., C. & St. L. R. R.

3,500,000 cu. ft. General Storage. 1,500,000 cu. ft. Cold Storage. 63-Car Track Capacity. Lowest Insurance Rates.

WM. J. HOGAN, Pres. and Gen'l Mgr.



General Storage-Well Ventilated-Light-Sanitary

Ohio's Largest and Most Reliable
WAREHOUSE

For Storage and Distributing

A. B. EFROYMSON, Superintendent

COLUMBUS, OHIO

Safety First

The Fireproof

Warehouse & Storage Company

1018-30 North High Street Columbus, Ohio

TRANSFERRING - STORING - PACKING

We have one of the finest warehouse plants in the state; being steam heated throughout, equipped with a sprinkler system, absolutely fireproof. The cheapest rate of insurance. Located handy to all railroads, we are able to deliver the best service obtainable anywhere. We solicit your shipments to our city and assure you we will reciprocate. P. A. DOLLE, General Manager.

Motor Truck Service

Vaults for Valuables

Private Rooms

COLUMBUS, OHIO

THE

KUTSCHBACH-MCNALLY CO.

Complete Facilities for Storing and Forwarding HOUSEHOLD GOODS and MERCHANDISE Siding on Pennsylvania Tracks
Manufacturers' Distributors Member Interstate Warehousemen's Association

COLUMBUS, OHIO

The Merchandise Storage Company

Columbus, Ohio

General Storage & Distribution

SERVICE THAT WILL SATISFY

DAYTON, OHIO [

THE LINCOLN STORAGE CO.

Big 4 Private Siding

"Fireproof" Member N. F. W. A.

313-315 EAST FIRST STREET

A. B. Compton, Vice-President and General Manager

DAYTON, OHIO

THE UNION STORAGE CO.

U. S. BONDED

BAINBRIDGE, BACON & STATE STREETS

MERCHANDISE STORAGE

TRANSFER

DISTRIBUTION

LAKEWOOD, OHIO

THE

Lakewood Fireproof Storage Co.

14401 Detroit Ave.

LAKEWOOD

OHIO

CLEVELAND

We solicit your shipments to Lakewood and west side of Cleveland.

LIMA, OHIO T

POOL CAR DISTRIBUTORS

EAGY TRUCK AND STORAGE

320-322 NORTH CENTRAL AVENUE

General Trucking, Rigging, Long Distance Moving, Storage and Vans

PHONE MAIN 2548

LIMA. OHIO

MANSFIELD, OHIO

The Cotter Transfer & Storage Co.

Operating Five Fireproof and Non-Fireproof Warehouses

MANSFIELD, OHIO

THE TRUNK-LINE CITY

Furniture and Merchandise Storage and Distribution



Motor Trucks Heavy Hauling



MARION, OHIO

MERCHANTS TRANSFER COMPANY

160 McWILLIAMS COURT

Heavy Haulage Our Specialty. General Distribution and Storage of Merchandise. Motor Vans for Local and Long Distance Mov-ing. Storage for Household Goods, Automobiles and Machinery. Packing and Shipping. Private Siding New York Central Lines.

MEMBER N. F. W. A.

SPRINGFIELD, OHIO Bill All Shipments for Springfield, Ohio, to

WAGNER

FIREPROOF STORAGE & TRUCK CO.

Siding on Pennsylvania Lines

Complete Facilities for Distribution of Pool Car Shipments
Moving—Packing—Shipping—Storing
Household Goods and Merchandise

If Your City Isn't Represented Here

Put it on the shippers' map by inserting your card in this space.

The Men Who Distribute

Ritter Dental Supplies

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

SPRINGFIELD, OHIO

THE.

Citizens Transfer and Storage Co.

LOWRY AVE. AND BIG FOUR R. R.

SPRINGFIELD. OHIO

We have the facilities, equipment and experience to render what you desire.

SERVICE

STORAGE OF

Merchandise and Household Goods Forwarders and Distributors Motor Truck Service

W. A. HANCE

W. P. BYERMAN

Private siding on C. C. C. St. L. R. R.

TOLEDO, OHIO

DREW DOES IT

H. L. Drew Cartage and Storage Co.

Merchandise and household goods storage. Moving, packing, Crating and Shipping. 439 Huron St., Toledo, Ohio

TOLEDO, OHIO

THE GENERAL FIREPROOF STORAGE CO.

651-655 STATE STREET

Household Goods Exclusively

Illinois Furniture Warehouse Association American Warehouse Association

TOLEDO, OHIO [

HOUSEHOLD GOODS EXCLUSIVELY Established 1894

The H. C. Lee & Sons Co. TOLEDO'S LEADING MOVERS

MBMBER N. F. W. A. Toledo, Ohio

TOLEDO, OHIO

MANOR STORAGE CO.

516-530 Sumner Street TOLEDO, OHIO MERCHANDISE DISTRIBUTION HOUSEHOLD GOODS STORAGE TOLEDO, OHIO

LET RATHBUN DO IT!

THE RATHBUN CARTAGE CO.

195-197 So. St. Clair St., Toledo, O.

A GOOD PLACE TO STORE GOOD GOODS HOUSEHOLD GOODS AND MERCHANDISE

We have any kind of a rig up to 20 ton capacity.

TOLEDO, OHIO THE TOLEDO

MERCHANTS' DELIVERY COMPANY
215 SO. ST. CLAIR ST
AUTO SERVICE—FIREPROOF STORAGE
Local and long distance hauling
Household Goods and Automobiles Moved, Packed, Shipped and
Stored. Safes, Boilers, Machinery and Smokestacks Moved.
100% SERVICE
Reference: Second National Bank, or any bank in Toledo

TOLEDO, OHIO

The Toledo Terminal Warehouse Co. 928-930 GEORGE STREET

TOLEDO, OHIO

STORAGE OF MERCHANDISE Special Attention to Pool Car Distribution

ZANESVILLE, OHIO

ALBERT ADAMS STORAGE AND TRANSFER CO.

25-29-33 Ninth St.

Merchandise and Household Goods
s' Distributors Carload Distribution
50,000 Square Feet of Floor Space Manufacturers



CLINTON, OKLA.

CHURCH WAREHOUSE & TRANSFER CO., Clinton, Okla. DISTRIBUTORS FOR WESTERN OKLAHOMA

Junction point St. L. & S. F., C. R. I. & P., K. C. M. & O., C. & O. W. Railroads.

Only Brick Warehouse in Western Oklahoma Storage and distribution of Merchandise and Pool Cars given special Member American Warehousemen's Association

MUSKOGEE, OKLA

Muskogee Transfer & Storage Co.

2—Fireproof Warehouses

Merchandise and Household Goods Stored—Pool Cars Distributed Railroad Siding.

The Men Who Distribute

Indian Motorcycles

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

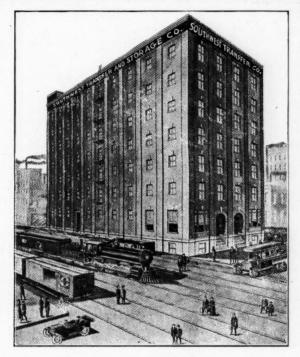
OKLAHOMA CITY, OKLA.

Merchants Southwest Transfer & Storage Company

FIREPROOF STORAGE, MOVING PACKING. SHIPPING L. C. L. & Carload Distribution

IT CAN BE DONE BY US

You should avail yourselves of our excellent facilities and modern equipment. We are at your service and welcome an opportunity to demonstrate our ability in giving efficient and satisfactory results.



Merchants Southwest Transfer & Storage Company

1-3-5 East Grand

Oklahoma City, Oklahoma

OKLAHOMA CITY, OKLA.

Fireproof Warehouses for Household Goods and Merchandise.

Members of I.F.W.A. New York, American Chain, Central, South-ern, Pacific Coasi Warehousemen's Asso-ciation.



O.K. Transfer & Storage Co.

A. C. WEICKER, President

OKLAHOMA CITY, OKLA.

RELIABLE STORAGE & TRANSFER COMPANY(Not Inc.) SIG. GOLDSTEIN, Prop. & Mgr.

STORAGE—DISTRIBUTORS—FORWARDERS

MERCHANDISE and HOUSEHOLD GOODS
MANUFACTURERS' DISTRIBUTORS MOTOR SERVICE
PRIVATE SIDING-ALL RAILROADS
Member A. W. A.

The Men Who Distribute

Crystal Domino Sugar

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

PORTLAND, ORE. General Warehousing Storage-Distribution



Logical distributing point Pacific Northwest Jerritory

PORTLAND, ORE.

OREGON AUTO DESPATCH

Office and Warehouse

200 North 13th St.

DRAYAGE AND STORAGE

Distribution Cars a Specialty Free Switching From All Railroads

The Men Who Distribute

Chester Paper Products

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

VAREHOUSE

CHNSYLVAN

SYSTEM

PORTLAND, ORE.

Mr. Traffic Manager:

Did you ever compare the cost of cheap storage and distribution rates plus indifferent service with FAIR storage and distribution rates plus REAL service?

OREGON TRANSFER COMPANY

474 Glisan Street

PORTLAND

OREGON

ALLENTOWN, PA. 7

Hummel Warehouse Company 728-40 N. 15th Street

Pool Car Distribution and Forwarding.
Transfer. Storage. Railroad Siding.
Mark all shipments Lehigh Valley R. R. Delivery.

BUTLER, PA.

BUTLER TRANSFER COMPANY

"Our Business is Moving"

Household Goods and Commercial Storage.

Distributors—P. R. R. Siding—Car loads a specialty.

CHESTER, PA.

Headley's Express & Storage Co., Inc.

General Storage
Merchandise and Household Goods
Moving, Packing and Shipping

The Men Who Distribute

Ginter Products

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

ERIE, PA.

ERIE

STORAGE & CARTING COMPANY



ERIE, PA.

ERIE WAREHOUSE COMPANY

A Complete and Efficient Service

Mercantile Storage

Pool Car Distribution

CENTRAL LOCATION

AMPLE WAREHOUSE AND

TEAM TRACKAGE

OUR OWN MOTOR TRUCK FLEET

ERIE, PA.

LAKE AND RAIL

Our downtown warehouse is a modern building, fireproofed. commodious, and located in the heart of Erie's wholesale district, readily accessible to your local trade.

Our docks extend 1000 feet into one of the best harbors on the Great Lakes and have storage facilities for 800 carloads.

These unexcelled facilities make Erie and the Fort Erie Warehouses the logical place and means for rapid, convenient, profitable distribution by discriminating shippers.

See page 2, this issue.

Fort Erie Warehouses & Docks © Erie, Pa.

J. M. Dunkle, Resident Manager

HARRISBURG, PA.

POOL CARS

Efficiently Handled



Merchandise and Household Goods Storage

HARRISBURG STORAGE CO.
P. R. R. Sidings. HARRISBURG, PA.

HARRISBURG, PA.

The Heart of Distribution



Carloads spotted at our doors are broken into LCL shipments via any steam line, without carting charges. There is a big saving for distributors in this feature. Trackage for twenty-four cars. Lowest insurance rates.

We are located at the very heart of one of the richest and most populous markets in the country. Get your goods into this market economically through our facilities. See page 2 of this issue.

Keystone Warehouse Harrisburg, Pa.

W. C. Wirth, Resident Manager

HARRISBURG, PA.

MONTGOMERY & CO.

STORAGE WAREHOUSES

Merchandise Storage-Transferring-Forwarding

Direct Track Facilities Pool Car Distribution Members A. W. A. and American Chain of Warehouses

LANCASTER, PA.

KEYSTONE STORAGE COMPANY

STORAGE—DISTRIBUTORS—FORWARDERS
Merchandise and Household Goods

MANUFACTURERS' DISTRIBUTORS MOTOR SERVICE Siding on P. R. R. and P. & R.

LANCASTER, PA.

Lancaster Storage Co.

Merchandise Storage, Household Goods, Transferring, Forwarding

Manufacturer's Distributors, Carload Distribution
Local and Long Distance Moving
Railroad Sidings

OIL CITY, PA.

CARNAHAN

TRANSFER & STORAGE COMPANY

Piano Moving a Specialty
Distributing and Forwarding Agents; Packing
Fireproof Warehouse

PHILADELPHIA, PA.

HARVEY J. LUTZ

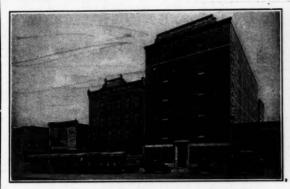
MILTON A. HILDENBRAND

HILDENBRAND BROS.

STORAGE, PACKING, MOVING Broad and Cumberland Streets, Philadelphia, Pa.

Large fleet of Packard motor vans.

PHILADELPHIA, PA.



Our large fleet of motor trucks enables us to render quick and efficient service to your patrons.

We are accessible to all depots and suburbs of our city. Our warehouses are within two blocks of North Philadelphia Station of the Pennsylvania Railroad and the 12th and York Streets Station of the Philadelphia & Reading or the Baltimore & Ohio. Private siding at our Branch Warehouse, West Philadelphia. Consign goods Angora, Pa. (Penna. System.)

Collections through our office will assure prompt returns.

Fireproof and Non-Fireproof Warehouses

Miller North Broad Storage Co.

2709-2721 North Broad Street

PHILADELPHIA, PA.

WHERE SERVICE SURROUNDS AND



North Philadelphia S.orage Co.

2033 Lehigh Ave.

PHILADELPHIA, PA.

Penn Storage & Van Co. 2136 MARKET STREET

The Men Who Distribute

Cook's Linoleum

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

PHILADELPHIA, PA.



Columbia Avenue Warehouse
1511-1519
Household Goods Exclusively
Motor Equipment
Moving—Packing—Shipping

TERMINAL WAREHOUSE TRANSFER CO.

Green Street and Delaware Avenue PHILADELPHIA



Delaware Ave. and Green St.
Warehouse
Water Front
Pool Car Shipments
Manufacturers' Distributing

9 Warehouses—16 Acres of Floor Space—Trackage Facilities for 17 Cars

Large Organization. Competent Office Warehouse Staff

Members American Warehousemen's Association-American Chain of Warehouses

PHILADELPHIA, PA.

Philadelphia Local Phiess

1004-1026 Spring Garden Street

Manufacturing Distributors

Philadelphia, Germantown, Chestnut Hill, Camden, N. J., Frankford

PHILADELPHIA, PA.

Established 1903



MANUFACTURERS' DISTRIBUTORS

Direct delivery service throughout Philadelphia and Camden :: :: Correspondence solicited

Address
Office—5th and Byron Streets
CAMDEN, N. J.

PITTSBURGH, PA.

In

PITTSBURGH

It's

B L A N C K 'S Transfer & Storage Co.

Since 1880

MOVING—PACKING—STORAGE BAGGAGE AND FREIGHT DELIVERY

FIREPROOF WAREHOUSE

REAL SERVICE

PITTSBURGH, PA.

Duquesne's Offer: Certain Satisfaction



To the firm selling to wholesalers and retailers we offer quick distribution to two million consumers. Large consignments reach us at carload rates and are reshipped L. C. L. without need for or expense of trucking. One hundred cars is our track capacity; eight five-ton elevators and a careful, experienced crew of handlers assure despatch and safety. See page 2 of this issue.

Duquesne Warehouse Co. Pittsburg, Pa.

H. A. Bietenduefel, Superintendent.

PITTSBURGH, PA. I

HASLEY BROTHERS

TRANSFER AND STORAGE

939 So. Canal St., N. S.

MOVERS, PACKERS, SHIPPERS OF HOUSEHOLD GOODS FIRE PROTECTED STORAGE-MEMBERS A. W. A.

PITTSBURGH, PA.

ERVICE TO THE CORRESPONDENT



CONSISTS in giving the correspondence of those we represent prompt acknowledgment, safeguarding their interests, mailing checks in settlement of accounts. and furnishing final reports of transactions.

THIS service also includes an element of importance: - the handling of shipments upon arrival in a manner conducive to joint customer's approval, whose future business we are always eager to secure.

Ship via Pennsylvania to East Liberty Station, (Pittsburgh, Pa.)

Established 1889

HAUGH & KEENAN STORAGE AND TRANSFER CO.

CENTRE AND EUCLID AVENUES

PITTSBURGH, PA.

Interstate Trucking Company
Twenty-Fifth St. & A.V.R.R. 1, 2, 3½ and 5 ton trucks
GENERAL HAULING ON HOURLY OR TONNAGE BASIS
Carload Freight and Long Distance Hauling
Seperienced Men—Good Equipment Call on Us—Save Time and Money
Trucking Agents for
Pennsylvania Transfer and Storage Company

PITTSBURGH, PA.

RDOCH

STORAGE & TRANSFER COMPANY

General Office, and Warehouses

546 NEVILLE STREET PITTSBURGH, PA.

Branch Warehouse, Wilkinsburg, Pa.

Murdoch Means Service

PITTSBURGH, PA.

O'NEIL EXPRESS & STORAGE

N. S. PITTSBURGH, PENNA.

Furniture and Piano Moving a Specialty. General Hauling. NEW FIREPROOF STORAGE HOUSE Separate Rooms

PITTSBURGH, PA. 1

SHIP YOUR CARS TO US FOR DISTRIBUTION

Pool Cars

Received, Checked, Distributed. Reshipped in Less Than Car Lots.

Pittsburgh Distributing Co.

601 Empire Building Pittsburg, Pa.

ESTABLISHED 1910

PITTSBURGH, PA.

WEBER

EXPRESS & STORAGE COMPANY

GENERAL HAULING

Moving, Packing and Storing of Furniture and Pianos

HENRY STREET 4 6 2 0

If Your City Isn't Represented Here

Put it on the shippers' map by inserting your card in this space.

The Men Who Distribute

United Drug Products

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

PITTSBURGH, PA. F

SHANAHAN

Transfer & Storage Company

Established 1865



CONSIGN PITTSBURGH SHIPMENTS IMMEDIATE RETURNS ON RECEIPT OF BILL OF LADING FIREPROOF STORAGE FOR HOUSEHOLD GOODS ONLY ALL SEPARATE APARTMENTS

5th Ave. at McKee Place, PITTSBURGH, PA. Center of City

WILKES-BARRE, PA. [

"Same Day Service"

MERCHANTS WAREHOUSING **COMPANY**

Wilkes-Barre, Penna.

Warehousing, Transferring and Forwarding.
Fireproof Warehouses and Competent Staff.
Merchandise Storage and Pool cars checked.
Located in the Hub of the wholesale district.
Trackage facilities for 10 cars on L. V. and C. R. R. of
N. J. sidings.

Directly opposite Pennsylvania, Lehigh Valley, C. R. R. of N. J., D. & H. freight stations. Manufacturers' Distributors with facilities to handle large consignments.

Offices: 150-156 E. Northampton Street

PROVIDENCE, R. I.

JAMES LE ROY FOSTER, Pres.

WALDEN WYMAN, Mgr.

Rhode Island's Only Fireproof Warehouse

BROADWAY STORAGE CO.

Packing and Merchandise Distributors

Merrill & Federal Streets,

Providence, R. I.

PROVIDENCE, R. I.

CADY MOVING & STORAGE CO.

STORAGE WAREHOUSES Household Furniture and Pianos Packing, Crating and Shipping. 62 to 70 Dudley Street.

READING, PA.

Columbian Warehouse Company

Storage, New Merchandise Exclusively. Modern Building, Lowest Insurance Rates. S. W. Cor. 5th & Laurel Sts.

SCRANTON, PA.



SCRANTON, PA.

Established 1894. "He Profits Most Who Serves Best" (Rotary)

The Quackenbush Warehouse Co.

Incorporated Warehousing of every description. Storing, Packing, Carting, Shipping. R.R. Siding. Manufacturers Distributors.

Correspondence Solicited

PROVIDENCE, R. I.



Personal Service Bu Experts

This modern warehouse with eight car capacity siding on Main line of New York, New Haven and Hartford Railroad is equipped to give a prompt eco-nomical forwarding and distribution service.

Each account is handled by experts, trained in the handling of traffic and dis-

City and suburban deliveries by our own trucks at reasonable cost.

No congestion-no delay.

Storage and Distribution of Merchandise only.

Service Warehouses, Inc.

643 Elmwood Ave. PROVIDENCE, R. I.

Shipping Address Auburn, R. I.

Mail Address

P. O. Box 908, Providence, R. I.

PROVIDENCE, R. I.

TERMINAL WAREHOUSE CO. OF RHODE ISLAND, Inc.

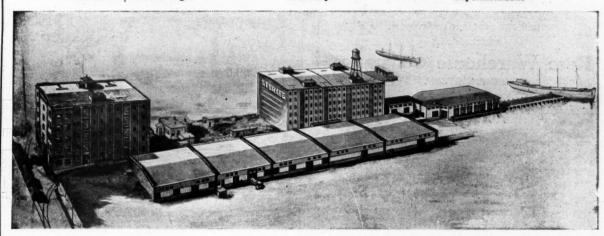
Allen Avenue, Foot of Oxford Street on Providence River PROVIDENCE, RHODE ISLAND, U. S.A.

The most modern Storage Warehouses in New England, with side track capacity for 75 cars—Also several acres of yard storage

Our Location center of the Manufacturing Industries of New England. Deliveries either by Rail or Motor Trucks from our location to most any point in New England. Lowest Insurance Rates. Direct Track Connection N. Y., N. H. & H. R. R. Shipping Directions, South Providence, Rhode Island. Good Depth of Water. Weighing, Sampling and Shipping by Experts permanently employed.

WM. M. HARRIS, JR. Treasurer & General Mgr. WM. A. MILLSPAUGH Secretary

H. E. LEAVER Superintendent



CHARLESTON, S. C.

CHARLESTON Warehouse & Forwarding Co. CHARLESTON, S. C.

New three story reinforced concrete building, 100,-000 square feet floor space.

Merchandise storage and distribution of pool cars.
Private tracks connecting with A.C.L., Southern, C.&W.C. and S.A.L. Rys. and all steamship lines.

CHATTANOOGA, TENN.

THE CHATTANOOGA TRANSFER & STORAGE CO.

Fireproof Warehouse

Furniture Merchandise

Packed Stored Shipped

Heavy Hauling

Motor and Horse Drawn Equipment

ABERDEEN, S. D.

Aberdeen Storage Company Aberdeen, S. D.

Storage and Distributers
Pool Cars Solicited

WATERTOWN, S. D.

FIREPROOF

Private Siding

BONDED

DAKOTA WAREHOUSE CO.

Merchandise Storage and Distribution

Pool cars solicited

Motor Trucks

CHATTANOOGA, TENN.

CHATTANOOGA

Warehouse & Cold Storage Company

Chattanooga, Tennessee
MEMBERS: A. W. A. AND AMERICAN CHAIN
Cold and General Storage

GENERAL MERCHANDISE AND HOUSEHOLD GOODS

PACKING AND SHIPPING

Special Attention Given to Pool Car Distribution.

Fireproof Building. On Tracks N. C. & ST. L. and W. & A. Railroads Within One Block of All Freight Depots

Consign Your Goods in Our Care

KNOXVILLE, TENN.

C. C. SULLINS, Sales Agent

Warehousing, Distributing and Selling POOL CARS A SPECIALTY

KNOXVILLE, TENNESSEE

MEMPHIS, TENN.

IF

2 2 2

-YOU ARE LOOKING FOR

A WAREHOUSE THAT BELIEVES IN

"SERVICE FIRST"
THEN GET IN TOUCH TODAY WITH

Rose Warehouse Company

MEMPHIS, TENN.

LIGHT, CLEAN STORAGE

FREE SWITCHING SERVICE

CONVENIENT TO RAILROADS

NASHVILLE, TENN.

E. M. BOND

FIREPROOF STORAGE CO.

HOUSEHOLD GOODS AND MERCHANDISE
Modern Fireproof Building

Private Siding With All Rail Connections.

BEAUMONT, TEXAS

The Heisig Storage Company

BEAUMONT, TEXAS

Brick building well ventilated and equipped with Automatic Fire Sprinklers. STORAGE, FORWARDING and DISTRIBUTING.

Pick Your Consignee

from the companies listed in this section—they are the "live wires" of the field and will handle your shipments promptly and efficiently.

DALLAS, TEXAS

Dallas Storage & Warehouse Co.

Send your Dallas shipments in our care.

We will protect your interests and satisfy your customer.

We give special attention to pool car distribution and solid car consignments.

60,000 square feet of fireproof storage space.

Motor trucks and team equipment.

Private siding for all railroad connections.

"We Help Ourselves by Helping Others"

DALLAS, TEXAS

CARLOAD DISTRIBUTION & STORAGE

Merchandise and Household Goods

The Inter-State Forwarding Co.

Cor. Elm & Jefferson St.

The Center of the Wholesale District

on T. & P. R. R. Capacity Unloading 12 Cars Per Day.

Maintains an organization for service in all branches of Warehousing and Distribution

W. I. FORD and R. E. EAGON
Associate Managers

EL PASO, TEXAS

El Paso Fireproof Storage Co., Inc. Established 1911



75,000 Sq. Ft.-Fireproof-Bonded

STORAGE

DISTRIBUTION

Merchandise and Household Goods

Our Warehouse is in the Center of the Jobbing and Business District.

"Service Guaranteed"

Campbell and Mills Sts.

El Paso, Texas

Two Blocks East of Post Office

Members of the National Furniture Warehousemen's Association

EL PASO, TEXAS

R. L. Daniel Storage Co.

Box 487, 1706 Texas, 2813 Durazno Sts.

Our hobby is the crating, packing, shipping and storing of household goods. Consign your goods to us for proper attention. Member, National Furniture Warehousemen's Assn.

EL PASO, TEXAS

FOR SERVICE

Odom's Transfer & Storage Co.

FIREPROOF AND SEMI-FIREPROOF STORAGE WITH TRACKAGE MODERN EQUIPMENT

MERCHANDISE—HOUSEHOLD GOODS—AUTOMOBILES
WAREHOUSING—FORWARDING—DISTRIBUTING—PACKING
LIGHT AND HEAVY HAULING

Pick Your Consignee

from the companies listed in this section—they are the "live wires" of the field and will handle your shipments promptly and efficiently.

EL PASO, TEXAS

XUM

Receiving
Storage
and
Distribution
of
Merchandise



Packing
Crating
Shipping
of
Household
Goods

60,000 Sq. Ft. Absolutely Fireproof Space for Merchandise Only. Twelve Other Warehouses for Household Goods, Etc.

MAKE OUR WAREHOUSE YOUR BRANCH HOUSE

-BECAUSE-

NO SWITCHING CHARGES
WE ARE BANKERS OF MERCHANDISE
WE HAVE THE LOWEST INSURANCE RATES IN EL PASO
WE HAVE A THOROUGH WAREHOUSE ORGANIZATION
WE GIVE ALL SHIPMENTS OUR PROMPT AND CAREFUL ATTENTION
EL PASO IS THE METROPOLIS OF THE GREAT SOUTHWEST AND THE GATEWAY TO MEXICO

INTERNATIONAL WAREHOUSE CO.

Member of Central Warehousemen's Club; also N. F. W. A. & A. W. A.; also Texas

FORT WORTH, TEXAS

In Fort Worth — It's Binyon-O'Keefe

—with three warehouses—a total of 250,000 square feet of floor space—modern methods and equipment, all of which is backed up with experience gained in a business record of almost a half century—naturally, in Fort Worth—It's Binyon-O'Keefe.

We have nothing to sell but our service and offer it to you on the basis that it's the best obtainable.

BINYON-O'KEEFE

Fort Worth — Houston — Galveston

Members American Warehousemen's Association and National Furniture Warehousemen's Association. GALVESTON, TEXAS

The WILEY & NICHOLLS CO.

GALVESTON, TEXAS

TRANSFER AND FIRE-PROOF
WAREHOUSES

Pool Car Distributors

Forwarders

HOUSTON, TEXAS

A B C Storage & Moving Co.

Distribution and Forwarding

FIREPROOF WAREHOUSE CENTRALLY LOCATED

R. R. siding on Southern Pacific Line with free switching from all lines.

ADVERTISING
Doesn't Jerk—it
Pulls—a Steady Pull
Every ad Goes to Confirm
the one Before it—to
Strengthen the One That
is to Follow and There's
No Waste of Effort or
Money. The Stayer Wins
Every time.

GALVESTON, TEXAS [

Heart to Heart Chats with the Traffic Manager

No. 7 "YOU CAN'T JUDGE A BOOK BY ITS COVER"

Nor a warehouse by its letterhead. But you can judge both by looking on the inside, and for that reason we publish below a set of instructions posted in and around our warehouses for the guidance of our employees. These are an index of our warehousing methods

- I. Use your head-always.
- 2. Ship old lots first.
- 3. When you have a few minutes to spare, nail up that broken case.
- 4. Telegraphic orders MUST be shipped date received.
- Orders received by mail must be shipped on date received, with possible exception of late post. An order not filled after 24 hours becomes a CRIME.
- Handle all merchandise carefully. It is valuable. Careless handling causes loss of time and money.
- SLIP "B" Sooboard Territory "MORGAN LINE" SOUTHERN PACIFIC AMERICAN WAREHOUSE COMPANY SHED TO SHED IN SHED IN SHED SHED SHED TERMINAL LINES connecting directly with PIER "B" SHED I.& G.N., M.K & T., SANTA FE, SHED W SOUTHERN PACIFIC AMERICAN WARE-HOUSE Co. and Southern Pacific Terminal, Galveston, Texas. SLIP A"
 - Time is money to you and your employers, therefore speed up—BUT—
 - 8. Remember that accuracy is the warehouseman's biggest asset and to be attained at any cost.
 - Your job depends on the satisfaction of our principals, whose interests must be your first consideration. OUR SERVICE MUST BE MAINTAINED.

Office of Eastern Freight Agent—Foot of Conover Street, Brooklyn, N. Y. Telephone: Henry 3385

AMERICAN WAREHOUSE COMPANY

Galveston, Texas

HOUSTON, TEXAS

HOUSTON, TEXAS Binyon-O'Keefe Fireproof Storage Co.

The House of Real Service

Pool Car Distributors for Southwest Texas and Mexico Ideal Facilities for Permanent Stock Distribution 500,000 Square Feet Floor Space

Warehouses at Houston Ft. Worth and Galveston

HOUSTON, TEXAS

When Shipping to Houston, Texas Remember

Westheimer Service

As Established 38 Years Ago

It cannot be improved upon.



BENJ. S. HURWITZ



S. J. WESTHEIMER President



SAN ANTONIO, TEXAS

FREIGHT

Established 1880

AUTO SERVICE

OFFICIAL DISTRIBUTORS MERCHANTS' TRANSFER CO.

COURTESY

SAN ANTONIO, TEXAS

Muegge-Jenull Storage Co.

Distributors Pool Cars for Texas and Mexico General Storage

Bonded Fireproof, Reliable, Dependable Service

SAN ANTONIO, TEXAS



Two Large Fireproof Warehouses

With Lowest Insurance Rates Capacity 1,250,000 cu. ft.

Members four leading associations.

GENERAL WAREHOUSING AND DISTRIBUTION

Write for freight tariff to all points in San Antonio territory.

SCOBEY FIREPROOF STORAGE COMPANY San Antonio, Texas

TEXARKANA, ARK.

HUNTER TRANSFER CO. TEXARKANA. ARK.

STORAGE

TRUCKING

DISTRIBUTORS MOVING

WACO, TEXAS

MASON

TRANSFER & STORAGE COMPANY

217-219 JACKSON STREET

Merchandise Storage, Forwarders & Distribution Trucking of all kinds. Warehouse on track. 7 Denby Trucks

WACO, TEXAS

The Heart of Texas

Weatherred Transfer and Storage Co., Inc.

Members-A. W. A., N. F. W. A., Am. Ch., Tex. W. and Ft. M. A. and Rotary Club

Our modern warehouse covers one city block, with trackage on I. & G. N., G. C. & S. F. and St. L. & S. W. Rys.

Equipped to give the very best service on Storing and Distributing Merchandise.

Modern equipment for handling Household Goods.

SALT LAKE CITY, UTAH

Members American Warehousemen's Association

Jennings-Cornwall

Warehouse Company

Merchandise storage and distribution. Track connections and free switching with all railroads. Modern fireproof building. Insurance rate only 18 cents. Motor delivery service.

Our long experience in the storage and distribution of manufactured articles, together with our modern building and equipment, fits us to give you the very best service in the handling of your account. Correspondence solicited.

NORFOLK, VA. PORTSMOUTH, VA.

The Seaboard Wharf

Warehouse Co., Inc.

General Offices: 622 Dickson Bldg., Norfolk

Wharves and Warehouses: Portsmouth

For Prompt, Efficient Service in Loading and Discharging Cargoes, Weighing, Packing and Forwarding—

> Brick Storage Warehouses Modern Dock Facilities Four Side Tracks

Members—American Warehousemen's Association, Norfolk Warehousemen's Association, Hampton Roads Maritime Exchange.

NORFOLK, VA. [

We Store-Forward-Reconsign

Modern Fireproof Storage Facilities

Jones & Company, Inc. GENERAL OFFICES: 317-318-319-320-321 National Bank of Commerce Bldg. NORFOLK, VA.

PETERSBURG, VA.

PACKERS—MOVERS—SHIPPERS
Special Attention to Pool Cars

Storage Warehouses

Motor Trucks and Teams

GRESHAM & WARE, Inc.

PETERSBURG, VA. HOPEWELL, VA.

Distributing and Forwarding

POOL CARS

Furniture stored and crated

SOUTHERN BONDED WAREHOUSE CORP.

SEATTLE, WASH.

EYRES STORAGE and DISTRIBUTING CO.





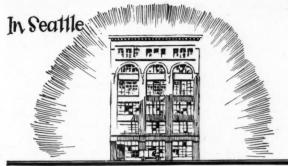
Incorporated 1904
Free & Bonded
Warehouses



Seattle, Wash.
GENERAL MERCHANDISE STORAGE
MACHINERY STORAGE

HOUSEHOLD GOODS STORAGE POOL CAR DISTRIBUTIONS

OPERATING 30 TEAMS, 24 AUTOS SERVICE OUR MOTTO



The Better Uarehouse Means Satisfaction Always

To know that your goods will be handled promptly and carefully—that your customers will be treated with courtesy and consideration—and above all that you will be saved unnecessary annoyance and grief—this is truly Satisfaction.

We know that regardless of good buildings, modern facilities and a competent organization the thing in which you are most vitally interested is the giving of complete satisfaction to your customer.

Our business has been built on the principle of giving to both the distributor and his customer Satisfaction always. We have first provided modern buildings, adequate facilities and a well trained force, and to all this have added that "something more" which everyone desires.

Because we are giving this class of service each and every day to our many clients we know we can do the same for you. Don't worry along with part-time satisfaction. Come and be happy now. One car will start the smile.



SATISFACTION—not merely Service

SEATTLE, WASH. [

UNITED WAREHOUSE CO. SEATTLE, WASH.

Established 1895

U. S. CUSTOMS BONDED STORAGE
RAIL CONNECTION WITH ALL ROADS

TACOMA, WASH.



WE OWN BOTH WAREHOUSES

Established 20 years in Tacoma—and know how to handle your requirements

Storage (bonded and free) Merchandise and H. H. Goods
Moving and Packing by Experts C. L. & L. C. L. Distribution
Collections Remitted Promptly We Solicit Your Business

TACOMA, WASH.

PACIFIC STORAGE and TRANSFER CO., Inc.

Merchandise and Furniture Storage

Distributors and Forwarders

Merchandise and Furniture



SEND YOUR POOL CARS IN OUR CARE
Auto Truck and Transfer Service
N. P. RY. SIDE TRACKS

BROADWAY AND 17th STREET

SEATTLE, WASH.



SEATTLE

WASH.

Merchandise Distributors

TRANSFER CO.

DISTRIBUTION CARS.

Delivered, Forwarded or Stored.

RAILROAD CONNECTIONS.

POOL CARS.
Furniture Packed, Shipped or Stored.
ASSOCIATION MEMBERS.

FIREPROOF STORAGE LO

LOW INSURANCE

If the City to which you are shipping is not represented in this list, choose the nearest as the geographical arrangement will help you.

The Men Who Distribute

Bixby's Blacking

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

YAKIMA, WASH.

MILLER TRANSFER & STORAGE CO.

Successors to MILLER & LENINGTON

DISTRIBUTORS and FORWARDERS
PACKERS and SHIPPERS

TRANSFER—STORAGE WAREHOUSING

Bonded and Free Storage

Motor Trucks and Team Equipment for All and Every Kind of Hauling

SHIP IN OUR CARE and let us be "At your service with best of service"

Office: 10 East A Street Sidney Hotel Bldg. 'Phone 571

Warehouse: 228 South 1st Street

Automobile and Truck Storage

HUNTINGTON, W. VA. 1

Traffic or Sales Managers

THE main point in our organization is service to you and your customer.

We own every equipment necessary to the smallest detail to carry out your wishes and all these facilities are placed in action the minute we have your instructions—our own private siding cares for your carloads quickly and is served by all roads entering city.

You will make no mistake placing your distribution thru us in this coal-timber and agricultural territory, better known as a new Land of Milk and Honey.

Our clients are our references. We want you as one of our satisfied family.

MAIER SALES & STORAGE CO.

Huntington A city with 125 established plants, W. Va.

CHARLESTON, WEST VA.

Mathews Storage Warehouses

Merchandise Distribution—General Storage Brick and Concrete Warehouses—Railway Siding

Members: American Warehousemen's Ass'n Nat'l Furniture Warehousemen's Ass'n MOTOR TRUCK & TEAM SERVICE

The Men Who Distribute

Mellin's Food

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

The Men Who Distribute

Palmolive Soap

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

The Men Who Distribute

Aunt Jemima Pancake

Flour

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

MILWAUKEE, WIS.

HANSEN STORAGE COMPANY

Capital \$1,000,000.00

MILWAUKEE.

WISCONSIN



WE CAN SOLVE YOUR PROBLEMS IN STORAGE AND DISTRIBUTION OF MERCHANDISE

12 WAREHOUSES—50-CAR SIDE TRACK 850-FOOT DOCK

MEMBER—AMERICAN CHAIN OF WAREHOUSES, AMERICAN WAREHOUSEMEN'S ASSOCIATION, CENTRAL WAREHOUSEMEN'S CLUB.

KENOSHA, WIS.

DAVID NELSON

KENOSHA

WISCONSIN

FIREPROOF STORAGE

Packers and Shippers of Household Goods
We Reach All Suburban Points
51-71 VICTORIA STREET KENOSHA, WIS.

MILWAUKEE, WIS.

Lincoln Warehouse and Van Co. 226-228-230 Fourth Street MILWAUKEE, WIS.

We remit upon receipt of bill of lading

MILWAUKEE, WIS.

For the Greatest Satisfaction

To both yourselves and your customers consign your Milwaukee shipments to

United Fire Proof Warehouse Co.

392 Prospect Ave., Milwaukee, Wis.



Good service built this new fire proof warehouse.

The newest and best im Milwaukee.

RACINE, WIS.

RALPH LAWRENCE

Racine, Wis.

STORAGE WAREHOUSE

MERCHANDISE AND MANUFACTURERS' PRODUCTS
HOUSEHOLD GOODS STORED, PACKED
AND SHIPPED

EDMONTON, ALBERTA, CANADA

Western Transfer & Storage, Ltd.

Official Carters for
C. N. R., C. P. R., E. D. & B. C., Central Canada Ry.
A. & G. W. and G. T. P.

CARTAGE DISTRIBUTION STORAGE
Corner 102d Avenue and 103d Street
Edmonton, Alta.

Members of the Canadian Warehousemen's Association

HAMILTON, CAN.

CENTRAL DISTRIBUTING POINT.

Store and Distribute through

The Glasgow Storage & Cartage Co.

(Established 1887)

(In the Heart of the Wholesale District)
LICENSED CUSTOMS BROKERS AND FORWARDERS

HAMILTON, CANADA (

Quickest Delivery—Least Expense
Distribute Canadian Consignments Through

Hamilton Terminal Warehouses Ltd

Hamilton, Ontario, where Freight Rates Break
Private Siding, All Railroad Connections

The Men Who Distribute

Union Matches

Read DISTRIBUTION & WAREHOUSING and consult the Shippers' Index

OSHKOSH, WIS.

OSHKOSH STORAGE CO.

701-703-705-707 So. Main Street

Best distributing point in Wisconsin.

Free switching privileges on all railroads entering Oshkosh.

General merchandise and furniture storage.

Forwarding and transferring a specialty.

Competent help in office and warehouse.

We can be used as a branch house at no extra expense.

We are at your service.

REFERENCES:

The Old Commercial National Bank. Oshkosh Savings & Trust Co., or any Mercantile House.

KEEP IT UP!

One step won't take you very far, you've got to keep on walking;

One word won't tell them what you are, you've got to keep on talking;

One inch won't make you tall, you've got to keep on growing;

One little "ad" won't do it all, you've got to keep 'em going.

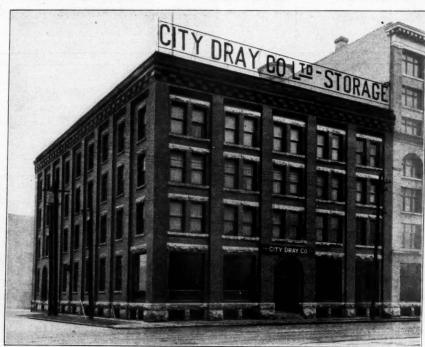
Sent to DISTRIBUTION & WAREHOUSING by George S. Lovejoy, Vice-President of the American Warehousemen's Association.

WINNIPEG, CANADA

WINNIPEG

Assembling and Distributing Centre for the

CANADIAN WEST



Our New Merchandise Warehouse-230 Princess Street

Sprinklered Building— Watchman Service

INSURANCE— THIRTY CENTS

Our Own Delivery Equipment.

TWENTY Motor Trucks and Teams

Private Siding—Double Tracks. P—18—P—21. Daily Shipping Reports. Weekly Stock Reports. Prompt Correspondence.

PERSONAL ATTEN-TION by Shareholder Employees insures Service in every Department.

TORONTO, CANADA

Special Storage Facilities for Every Kind of Merchandise

The HOWELL WAREHOUSES Limited.

General Mercantile Distributors

311 King st East. TORONTO, Phone Main 7580

Member American Warehousemen's Association, American Chain of Warehouses



—and now!

United States TREASURY SAVINGS CERTIFICATES

(New Issue)

Pay about 4½% interest compounded semi-annually if held to maturity.

Sell on a discount basis: \$20 for \$25 Certificates, \$80 for \$100 Certificates, \$800 for \$1,000 Certificates.

Increase in value each month; not subject to market fluctuations.

Safeguarded by registration which protects the holder against loss by fire, theft or otherwise.

Repayable in cash on request.

Backed by the faith of the United States.

These features make Treasury Savings Certificates an ideal investment for individuals, corporations, firms, associations and trust funds.

The U. S. Government Savings System
Second Federal Reserve District
120 Broadway
New York City

General Motors Trucks



This GMC truck is giving splendid service to the Kathrens Transfer Company, Kansas City, Mo.

"My GMC Hasn't Cost Five Dollars for Repairs Since I Bought It"

"Real salesmanship sold me my first GMC truck," says June Kath-rens, president of the Kathrens Transfer and Baggage Company, 39th and Main streets, Kansas City, Mo., "but real satisfaction, real service and real economy of operation have kept me sold on the GMC ever since."

The GMC truck shown in the accompanying illustration was pur-chased by Mr. Kathrens more than two and one-half years ago. It has been in constant operation ever

"Now, here's a truck that has given us real service," declared Mr. Kathrens in referring to the GMC, "as the loads it carries are bigsometimes too big. For it is a mighty hard job to keep the drivers from piling on all the furniture the truck will hold. As a result it is often overloaded away in excess of the rated capacity.

"It has had mighty hard treat-ment and continuous usage. It hasn't been petted nor pampered a single minute. But it hasn't cost me a five-dollar note for repairs

since the day I bought it. That's what I call real satisfaction and real economy.'

It is evidence of this kind that proves, beyond all claims that we could make, that regardless of how difficult or unusual your delivery or hauling problems may be, that the GMC will handle them satisfactorily, economically and dependa-

Built for Hard Work

You have only to inspect a GMC to appreciate the reason. First of all you will note the unusual sturdiness of its construction. In every part of its chassis there has been embodied a surplus sis there has been embodied a surplus strength over and above its rated capacity. This is one of the reasons you will find a GMC always on the job day in and day out regardless of how severe the work or how difficult the traveling.

You will further agree that the GMC engine was designed with a practical knowledge of present day hould be added to the control of th

knowledge of present-day hauling needs. It gives you all the speed you could wish

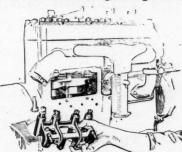
for and so often need for quick deliveries over smooth roads and at the same time all the power necessary for travelsteep grades. For the GMC two-range transmission, an exclusive feature which is standard in all GMC models of two ton capacity and greater, has one range for speed and one range for power—all at the same engine speed.

Yet there is nothing complicated about GMC construction. Every effort has been made to simplify its design, eliminating the annoyance of the minor inconveniences which are experienced with most motor trucks.

Easy to Care For

There is another big advantage in the fact that there is not a single wearing part in the GMC engine which cannot be replaced. These units have been so designed that they can be quickly and inexpensively removed for replacement inexpensively removed for replacement or adjustment without disturbing the other units with which they function. As for example, take the GMC valve lifter assembly shown on this page. By simply taking out four cap screws the entire assembly can be removed. This makes it possible to replace a worn roller or tappet in a few minutes. It also provides easy access to the crankalso provides easy access to the crank-case for the inspection of the connectingrod bearings without having to remove the oil pan.

As a consequence of this and many other such advanced engineering features



Removable Valve Lifter Assembly.

as removable cylinder walls, pressure lubrication, dual cooling system, super-heated carburetion and a positive speed governor, the GMC owner, whether he is operating one or a fleet of trucks, finds it matter to keep them in firstclass condition and in continuous profit-paying service at a surprisingly low maintenance expense.

Send for our special booklet describing the entire GMC line, including models from one to five tons' capacity, which have been reduced to prices which make them just as economical to buy as to op-erate. No obligation, just address

GENERAL MOTORS TRUCK COMPANY

Division of General Motors Corporation PONTIAC, MICH.

Dealers and Service in Most Communities



Fleece Lined Piano Moving Covers \$10.50 Each

We Also Manufacture

Furniture Loading Pads
Table Top Covers
Victrola Moving Covers
Van Liner Pads
Fancy Striped Linen Finish
Storage Dust Covers
Waterproof Auto Truck
and Wagon Covers
Burlap—Twine—Rope

Get the Best

WM. A. IDEN CO.

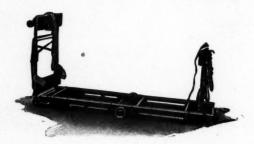
564 Washington Blvd., Chicago, Ill.

Write Us for Prices

A TRIUMPH is your

BUCKEYE SILL PIANO TRUCK

says an owner of four of them



End Truck Covers Straps

Self-Lifting Piano Truck Co. Findlay, O.





Mean Certain Income Increase

By economizing floor space, rug-storage income is increased per square foot, and a greater number of square feet are liberated for other storage. The improvement in service attracts more patrons, still further increasing income.

Income, Service Steel Rug Hacks obstruct breedling of vermin, last as long as the building, give instant access to each roll, resist fire, hold their shape, adjust up and down every three inches. Your own men can install them, using only screwdrivers. Sections may easily be added as more customers make expansion necessary.

Ask us to have an engineer sketch a rug-room or trunk room layout that will increase capacity and income. No charge is made and the advice is expert.

SERVICE STEEL PRODUCTS CO.
140 N. Dearborn St. CHICAGO, ILL.

Refinish Furniture Quickly!



Here is a new varnish— Campbell's Quick Refinishing Varnish—that dries in 3 hours and can be rubbed and polished in 12 hours. Enables you to en-tirely refinish a piece of furniture in only two or three days. Saves time and money and does better work.

This new varnish is pale, durable and acid and water-proof. It rubs to a beautiful dull or polished finish. Satisfaction guaranteed. Money back if not more satisfactory than the varnish you are now using. It's economical, too. Write for prices.

Write for This FREE BOOK

Tells how to remove caster cup imprints, hot dish marks, packing marks, lamp rings, scratches and abrasions of all kinds from any varnished surface, quickly, easily and without revarnishing.

Full of invaluable information that will enable you to turn a large part of your present refinishing expense into profit. Write for your copy at once.



THE M. L. CAMPBELL COMPANY 24th and Penn, Kansas City, Mo.

You Can Buy CONVEYORS Cheaper NOW than you will after

business picks up.

installation work will inconvenience you less now.

THIS IS THE TIME TO BUY

> Owned by The Haslett Warehouse Co., of San Francisco, the develop-ment of handling

problems in our own fourteen general merchandise store-houses has enabled us to give practical advice to warehouse and terminal concerns. We are at your service.

Through long experience we have learned how to combine every form of merchandise conveyor so as to obtain the most practical results.

When no standard form of conveyor is adequate, we design special machines.

When you want information on conveyors, write us. We can hale your

When you want information on conveyors, write us. We can help you.

THE HASLETT SPIRAL CHUTE CO.

Factory: 510-512 N. 61st St., Philadelphia, Pa.
New York: 110 West 34th St.
Cleveland: 917 Citizens Bldg.

Southern Office: 523 Calvert Bldg., Baltimore, Md.
Pacific Coast: 228 Pine St., San Francisco, Cal.

Follow their Lead

LEVER'S CARPET CLEANING & STORAGE CO.,

Atlantic City, N. J. GEO. B. HOLMAN & CO.,

Rutherford, N. J.

JOHN WINKLER'S SONS, INC.,

CUMMINS STORAGE CO.,

Far Rockaway, N. Y.

Canton, Ohio TULSA STORAGE & TRANSFER CO.,

Tulsa, Okla.

ORIENTAL RUG CO.,

Baltimore, Md.

RIPS TRANSFER CO.,

San Antonio, Tex.

SECURITY STORAGE & WARE-HOUSE CO.,

Winnipeg, Canada

GEO. F. LANG CO.,

Wilmington, Del.

MEREDITH STORAGE & FURNI-TURE CO.,

Decatur, Ill.

BALLARD STORAGE & TRANS-FER CO.,

Minneapolis, Minn.

They are making money cleaning carpets and rugs-commercially with Connersville equipment. They're giving their customers a service that pays big dividends.

CONNERSVILLE

Vacuum Shampoo Process

You are not experimenting when you start the "Connersville" way. Hundreds of different firms are making a clean up of profit with a carpet cleaning department. Storage and Transfer Companies are in a particularly favorable position to get this business.



Landers, Frary & Clark

U. V. A. Div., Dept. I, CONNERSVILLE, IND.

WAREHOUSE EQUIPMENT

WE MEET YOUR REQUIREMENTS

Furniture Pads, Canvas Covers, Piano Covers (for shipping and storage), Tarpaulins, Truck, Wagon and Horse Covers, Talking Machine Covers. "Coverlin" Mattress Bags.

SAXOLIN Duplex is a flexible packing, wrapping and case-lining material. Better than burlap because it is Verminproof and Water-proof.

> Write Us Your Requirements So We May Ouote You Prices

The Cleveland-Akron Bag Company,

BURLAP

PAPER. COTTON AND JUTE BAGS OF ALL KINDS

THE CHICAGO DETROIT BAG CO BUFFALO BAG CO

MISSOURI VALLEY SACK CO

Binghamton

Electric



INCORPORATED

Manufacturers of Adea



Main Office and Works: Johnson City, N. Y.

Sales Offices: New York Syracuse Boston Pittsburgh Philadelphia Chicago Washington St. Louis

BUSINESS PAPER ADVERTISING

An Essential to Success

T may safely be said that Business Paper Advertising is the foundation upon which almost all successful General Advertising has been built. Important as the latter is to manufacturers in many lines, it is essential only to a comparative few, whereas Business Paper Advertising is essential to large success in almost every line.

The power of Business Paper Advertising is almost unbelievable. Large businesses, whole industries in fact, have been built up without a line of advertising anywhere but in Business Papers. Almost every manufacturer of oustanding importance today grew from small beginnings. A great majority of these first learned of the business building power of publicity through advertising in the papers of their respective trades and industries. To this day they continue to maintain this class of advertising under any and all business conditions.

Selective in the character of its circulation, the Business Paper enables the advertiser to choose readers of any given class or occupation; makes it possible for him to talk to his "market" in its own language and upon the points in which it is interested.

A personal experience with Business Paper advertising covering a period of over twelve years has proven to me that the progressive men in any industry, profession or trade, from the biggest and most commanding figures down, read Business Papers.

> W. L. RICKARD, President Rickard & Co.

Reprinted from Advertising and Selling

WILSON

Standard for Forty-five Years

Announcement

CHANGE OF ADDRESS: To accommodate our expanding business, our general offices are moved to 11 East 36th Street, New York.

OUR PRICES: That we may do our part to encourage building NOW, prices on all Wilson products are greatly reduced.

WILSON PRODUCTS: Rolling Steel Doors and Shutters, Rolling Wood Doors, Folding and Rolling Partitions, Rolling Light Proof Doors, Rolling Fronts, Venetian Blinds and Awnings, Disappearing Door Wardrobes, Diffusel te Paints and Fixtures.

THE J.G. WILSON CORPORATION

11 East 36th Street, New York
Offices in the Principal Cities
Telephone Vanderbilt 9636 and 7



It Costs Money to Move

WE ARE MOVING TO OUR NEW HOME

We have on hand 863 dozen of "PROTECTO" WAGON PADS. Rather than move these, we are offering them while the lot lasts, at the following reduced prices:

Quantity of the Following Sizes

571 dozen No. 12 cut size of cloth 72 x 80...\$28.50 dozen 203 dozen No. 14 cut size of cloth 54 x 72... 21.00 dozen 89 dozen No. 16 cut size of cloth 36 x 72... 16.50 dozen

"PROTECTO" WAGON PADS

Made of Extra Heavy drill denim, cotton filled. Note that the pad is stitched in Square Blocks, preventing the cotton from bunching.

 \boldsymbol{GET} $\boldsymbol{BUSY}.$ Take advantage of this wonderful offer, wire or mail your order $\boldsymbol{TODAY}.$

CHICAGO QUILT MFG. CO.

1133 Roosevelt Rd.

Chicago, Ill.



For city routes

up to 50 miles—your competitors who use Walker Electric Trucks have the advantage of you by almost 50% on trucking costs. Unless you use Walkers too, your delivery costs probably average twice as much as theirs.

Walkers positively give "lowest trucking cost." You can prove their economy by using our city route analysis and cost analysis forms—free on request by fleet owners.

Load Capacities: 1/2-1-2-31/2-5 tons

WALKER Electric TRUCKS LOWEST TRUCKING COST

WALKER VEHICLE COMPANY CHICAGO NEW YORK BOSTON PHILADELPHIA AMERICA'S
LARGEST
MANUFACTURER OF
ELECTRIC
R O A D
TRUCKS



BRUNS MADERITE Moving Pads and Covers

BRUNS MADERITE Moving pads and Phonograph covers will protect from damage during transit—all dirt, paper, twine and labor incident to packing will be eliminated.

We manufacture van pads, table pads, furniture moving pads, tarpaulins—in fact, anything you might need along this line. Tell us your requirements and let us quote you prices.

A. BRUNS & SONS

50 RALPH AVENUE

BROOKLYN, N. Y.

Manufacturers of Everything Made of Canvas

The Eliminator of Time and Distance

Our experienced, practical conveying engineers will be glad to show you how INSTANT UNINTERRUPTED MERCHANDISE CONNECTION can be made from your upper to lower floors—in fact from any part of your building to the other.

A brief dictation to your stenographer will bring our representative to your desk. Act NOW.



STANDARD CONVEYOR CO., North St. Paul, Minn.



A DVERTISE now among your trade by using our leather specialties, which create Friendship and Good Will.

Appropriate for Conventions, Banquets, Souvenirs, etc.

Pocket-books, Bill-folds, Memo Cases, Key Cases, etc.

Let us quote prices by mail.

The Beach Leather Company, Coshocton, O. 28 Years' Experience.

Handle 75% More at ½ Former Cost

Many warehouses using Lakewood Tier-Lift Trucks have found that this combination load carrier and electric elevator enables them to handle 75% more at about ½ the former cost. Tier-Lifts will do the same for you. A new booklet, just off the press, will interest you.

Send for a copy of "The Unbelievable 30%."

The Lakewood Engineering Co., Cleveland

THE King Shipping Case provides a simple—yet strong and absolutely safe—means of forwarding household goods from one point to another. It is designed to cut the high cost of crating and eliminate the many discomforting accidents—common to crated shipments.

No chance of anybody handling, stealing or misplacing valuable property. The King is sealed securely and the seal is not broken until goods arrive at destination.

Find out about the many interesting features of the King Shipping Case. Write today for our descriptive catalogue.

The King Shipping Case Corporation 276 West Water Street Syracuse, N. Y.

King Shipping Case



The BRADLEY

The Latest and Best Circular Stencil Cutting Machine Ever Produced

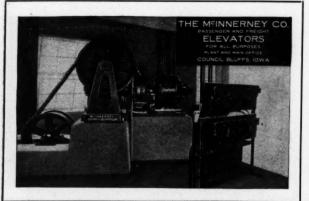
Four models, to cut 14", 34", 114" and 114" Letters. See last month's issue for illustration of Horizontal Machine.

Drop Forged Steel Punches All Parts Interchangeable. Machines Sent on Trial

Write for prices on Stencil Machines and on Stencil Paper, Pots and Ink. The Bradley Ball Marking Pot is the Best. Our Oil Board and Inks are unexcelled.

A. J. BRADLEY MFG. CO.





KEEP IT UP!

One step won't take you very far, you've got to keep on walking;

One word won't tell them what you are, you've got to keep on talking;

One inch won't make you tall, you've got to keep on growing;

One little "ad" won't do it all, you've got to keep 'em going.

Sent to DISTRIBUTION & WAREHOUSING by George S. Lovejoy, Vice-President of the American Warehousemen's Association.

A Word to Employers

Your employees will appreciate an opportunity to save part of their earnings according to a definite plan.

Two methods are available:

- Postal Savings accounts may be opened for each employee in which amounts of \$1 or more may be deposited.
- (2) \$1 Treasury Savings Stamps may be purchased and inserted in the pay envelope each week in lieu of cash.

For \$20 thus saved he receives a TREASURY SAVINGS CERTIFICATE worth \$25 in five years.

Help your workers get ahead by making the Government's Savings facilities available to them.

Your POSTMASTER will cooperate.

The U. S. Government Savings System

Second Federal Reserve District
120 Broadway New York City

EXCELSIOR PACKING PADS ARE LIKE INSURANCE

YOU pay only a small premium charge for the best protection obtainable. Don't think of them as an expense, consider the loss and inconvenience of claims for damage and the satisfaction of knowing that anything you ship will reach its destination exactly as it left your hands. You will incur no obligation by getting our samples and prices.

H. W. SELLE & CO.

Manufacturers 1000-1016 N. Halsted St., CHICAGO, ILL.



Giant Grip Traction Equipment is more valuable to fleet operators because of its multiplied time and labor savings.

Removable chains are attached to permanent clamps on the wheels and traction assured. No tools or jacking up.

Giant Grip Mfg. Co.

Formerly named Challoner Co.
Oshkosh, Wis.
Established 1863.

Giant Grip Traction Equipment for MOTOR TRUCKS

Highway Trailers

Cost \$200 to \$500 Less than Average Trailers

All Types and Sizes

HIGHWAY TRAILER CO. Edgerton, Wis., U. S. A.

Excelsior Wrapper Co.

MANUFACTURERS OF

EXCELSIOR PACKING PADS BALED EXCELSIOR WOOD WOOL

CHICAGO OFFICE: 224 W. KINZIE ST.

FACTORIES: Sheboygan, Wis.; Grand Rapids, Mich. Metropolitan District Served by Boston Excelsior Co., 560 W. 29th St., New York City If You Move or Handle Pianos— Acquaint Yourself—by All Means—With

The Breen Grand Piano Cover



"The Only One of Its Quality on the Market"

Send for catalogue on Piano Movers' Supplies. We also make Waterproof Motor Truck and Wagon Covers.

WM. H. BREEN 219-231 Rutherford Ave., Charlestown, Mass. It Can't Scratch If It's Properly Covered

A Department of Trade and Employment Opportunities

If you don't find what you want here, your advertisement here will find it for you.

This Exchange section serves a real purpose in the industry by affording a central market place for the disposing of equipment no longer needed, and the securing of special apparatus at bargain prices. If you have any equipment for sale or wish to sell your business, this section is the logical place to advertise. All advertisements in this section will be accepted at a flat rate of three cents per word for each insertion.

WE WANT TO SPEND \$25,000 CASH for unclaimed merchandise left in storage. We will buy for spot cash: Novelties of all kinds, household specialties, toys, knick-knacks, books, post cards, jewelry, pictures, patented articles, "fool" inventions. Anything of which there is a large quantity. Send sample and say how many you have. Our spot cash offer by return. Address Fantus Brothers, 1313-1325 S. Oakley Ave., Chicago, Ill.

I WANT TO BUY a live and going Storage and Transfer business located in western or central part of Pennsylvania.

Box 175, Distribution & Warehousing, 239 West 39th St., New York City.

FOR SALE.—A real warehouse at a real distribution point. No competition. Combination household goods and merchandise. 60,000 ft. fireproof, sprinkled, and 25,000 ft. non-fireproof, 300 ft. private siding. Located at a rate breaking point, which has all transit privileges. A real chance for a live warehouseman. Owner has made enough and is ready to retire. Address B-M-884, care of DISTRIBUTION & WAREHOUSING, 239 West 39th St., New York City.

"Reach" O. D. Khaki Van Pads Are Right

Biggest Sizes—Smallest Prices

Write for our low prices

A. L. REACH TEXTILE CO.

19 West 18th Street

New York City

G. W. Jones Lumber Co.

807 Lumber Exchange Building CHICAGO

Manufacturers of CRATING AND BOXING LUMBER OF ALL KINDS

We refer you to the leading warehouses in Chicago as to the quality of stock we ship.

Wholesale Prices

Stock Guaranteed

VARIETY FIRE DOORS



Resist terrific temperatures, operate smoothly, cost little to install, and almost nothing to maintain. They are a big help when selling your space, and save quite a bit on insurance premiums. Made in rolling, swinging and sliding types: sizes to fit any specification. We aid you to determine the doors best adapted to your needs, without charge. Send now for illustrated descriptions.

Variety Fire Door Company 2958 Carroll Ave., Chicago, Ill.



Lay Aside the Old Hand Saw

The Neal Handy Saw does the work of four men sawing by hand in a fraction of the time.

A portable saw; it operates by foot power, motor power, or both. Especially suitable in warehouses, packing rooms and factory shipping departments. A time and money saver for the warehouse business.

Serviceable—Quick Operation— Convenient

Convenient
Send for folder and prices.

NEATHERN!

ARTHUR W. NEAL, Manager 7208 Euclid Ave. Cleveland, 0.

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And Here's the 'All-Metal "Brute" Trailer

Another forward stride toward trailer time-proofness — the Sharon "Brute" Trailer with pressed steel frame plus a steel floor of Irving Subway grating. Here's a haulage unit adapted for any service-even for handling hot crucibles, hot forgings, and other loads that would destroy a wood trailer or a wood floor. And even where you haven't any hot loads to handle, think of the added freedom from repairs that this unit would give you. An all-metal "Brute" can be kept in service all the time-no lay-offs and losses for repairs. And, of course, you can have the "Brute" with a heavy oak floor, if you wish-at a little lower price. Get the specifications.

> And, for real 'service, use the Sharon "Bluenose" Hand Truck

SHARON PRESSED STEELCO.

MAIN OFFICE AND WORKS, SHARON, PENNA.

LAPEER TRAILERS

The Only Answer to:-

"What Hauling System Comes Nearest Perfection?"

Lost motion and wasted time can be eliminated only when loading, unloading and hauling are continuous and simultaneous.

Only with Lapeer Trailers can this be accomplished.

While one trailer unloads, another loads and another is in transit. The handling crews are always busy, the driver likewise.

The powerplant spends all its time moving a useful load.

Time and energy are conserved to a greater degree than by any other vehicle.

These are the basic reasons why Lapeer Trailers are the nearest approach to perfection in hauling.

Beyond these basic conservations Lapeer Trailers effect still other economies which lack of space prevents detailing. So great are these savings that hauling firms of all sizes are converting to Lapeer Trailers exclusively.

Ask us how your fleet might be converted to pay an additional profit.

LAPEER TRAILER CORP.
LAPEER, MICH.

all the driver does is drive

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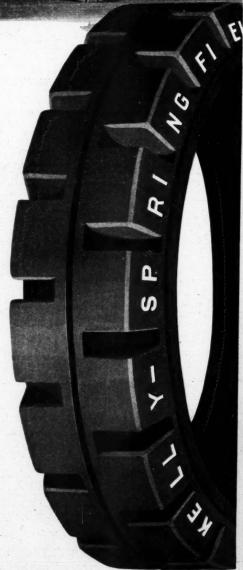
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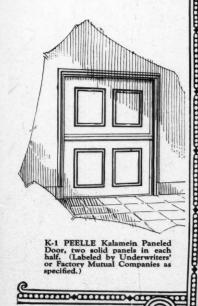
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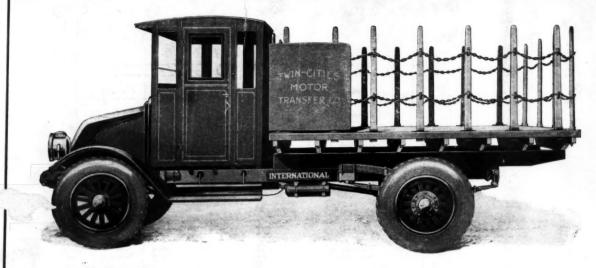
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